

NEWS: EUROPE

EC ministers fail to find budget answer

By David Gardner in Brussels

EC foreign ministers failed yesterday to break the impasse over the EC budget, one of the vital issues needed to pave the way for a successful summit in Edinburgh.

The UK played down growing expectations that its plan would raise the Community's budget ceiling.

At the same time, Spain remained adamant it would not budge from its demand that "cohesion" finance be doubled for the four poorest member states. "Better no agreement at Edinburgh than a bad one," said a Spanish minister, making clear Madrid was willing to play a long game. "There are plenty of other cities and lots of other dates."

Foreign ministers, in Brussels for a two-day meeting ahead of the Edinburgh summit on Friday, were also trying to clear the way for agreement at Edinburgh on ratification of the Maastricht treaty by Denmark and the UK, enlargement of the EC, and decentralised decision-making or "subsidiarity."

"We are still in three groups of four," said a UK presidency official. Spain has the firm backing of the other three "cohesion" countries: Ireland, Portugal and Greece. The UK's Treasury-dictated line has the support of Germany, the Netherlands, and - with nuances - Italy. Wobbling in the middle are France - on the lookout for support in its opposition to the Uruguay Round farm deal - Denmark, Belgium and Luxembourg. Neither Germany nor Italy, however,

ever, are unconditional allies of the UK. Bonn is hardening its ideas on how to cut back the budget rebate Britain has received since 1985 (worth around £2bn a year), even though the UK says this is non-negotiable. Italy, the Dutch, and a host of others could join in this assault, limiting UK room for manoeuvre.

The UK 10 days ago presented a "compromise" on the so-called Delors II future financing plan, freezing EC revenue for three years at its current ceiling of 12 per cent of Community gross national product, then allowing a gradual rise to 1.25 per cent by 1999.

This would mean an increase in the annual budget from Ecu66.8bn (£54.04bn) now to Ecu79.4bn (1992 money) in 1999. The original Delors II package wanted a rise of nearly a third, to Ecu87.5bn - and by 1997. However, Mr Delors last month offered to stretch a smaller increase over seven years, getting to Ecu80.3bn by 1997 and Ecu86.2bn by 1999. The Commission's revision would raise total fiscal transfers for regional and cohesion spending from Ecu18.6bn now to Ecu27.3bn in 1997 and Ecu30.2bn in 1999. This is close to what Spain and its allies are fighting for, but at the expense of planned increases in other areas.

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Common health approach

By John Willman, Public Policy Editor

EUROPEAN countries are adopting similar market-based health care reforms to contain costs and improve efficiency, according to a report published today by the Organisation for Economic Co-operation and Development.

The OECD says that its 24 member countries continue to face persistent problems in the financing and delivery of their health services. These include rapid increases in health spending and concerns over inefficiency and poor performance.

Analysis of reforms introduced in seven European countries during the 1980s, however, shows convergence in the

solutions devised to deal with these problems, despite considerable differences between health care systems.

Public finance - through taxation or compulsory insurance - continues to fund access to basic health care for most people in these countries, the OECD says. But health care is increasingly provided under contract by doctors and hospitals competing in managed markets.

The findings will be discussed at a two-day conference of OECD social policy ministers in Paris which begins today.

The Reform of Health Care
OECD, £30.

care budget, so that local

purchasers in effect ration funds.

The reforms have been successful in reducing or even halting the rate of growth of health expenditure as a share of GDP, the OECD says.

They have also succeeded in improving consumer choice and introducing competition between doctors and hospitals. In the new health markets which are created, money follows the patients and rewards efficient and innovative doctors and hospitals.

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Bonn parties find compromise to calm asylum row

By Judy Dempsey in Bonn

THE German parliament is expected to pass controversial legislation aimed at curbing the influx of foreigners and at the same time dilute the growing influence of extreme-right groups which have exploited widespread concern over the asylum issue to call for racist policies.

The draft proposals will go before the Bundestag when it reconvenes after Christmas. They were thrashed out between the conservative government coalition and the opposition Social Democratic Party (SPD) at the weekend and still retain the individual right to asylum, as guaranteed in article 16 of the constitution.

But draft amendments include the right to send back "manifestly unfounded cases" to a third country. The third countries include Poland, the Czech Republic, Slovakia, Austria and Switzerland, all of which have borders with Germany.

Border guards, for instance, will be able to decide, often on the spot, whether to prevent individuals from entering the country, even if they invoke article 16.

Mr Walter Kolsser, head of the Bonn office of the United Nations High Commissioner for Refugees, yesterday said that if any person was sent back to Poland, the conditions for appeal, housing, infrastructure, and for guaranteeing the safety of the applicant, do not yet exist.

"Poland, the Czech Republic, and Slovakia are young democracies. They have signed the Geneva Convention on Refugees, but they do not have the legislation which can translate the convention into practice," he said. "I really do not think that they are geared up

towards dealing with a massive number of cases who will be turned back at the German border." Germany, for instance, has already a backlog of 450,000 cases.

A spokesman for the Interior Ministry said yesterday that Germany would provide financial assistance for those sent to a third country. Over the past year, economic refugees, and genuine refugees, particularly gypsies from Romania and Bulgaria, have been repatriated.

"We want to make Germany a less attractive place for economic refugees," the spokesman said. But he admitted that it was unclear how the proposals would stem illegal immigration, which exceeds 100,000 people a year.

The proposals, which are also designed to speed the administrative procedures, will still allow the courts in Germany to decide if an asylum seeker is a legitimate applicant. If an asylum claim is rejected, the applicant will be returned to a third country, where an appeal can be lodged.

However, SPD and UN officials warn assurances that those countries will not repatriate asylum-seekers.

With the case of those fleeing civil war, the governing conservative Christian Democratic Union, the conservative Christian Social Union, its sister party in Bavaria, the liberal Free Democrats, and the SPD went some way towards giving these people - mainly from the former Yugoslavia - a special status which will entitle them to the right of temporary residence in Germany without applying for political asylum.

The SPD and the FDP said the amendments to the asylum law were only part of a long process towards integrating the country's 6.2m foreigners.

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feeling the full weight of worldwide recession," it said.

The fight against intolerance had to start with improved communications in the workplace - the first point of contact between Germans and foreigners.

Non-Germans make up more than a quarter of Daimler's 390,000 worldwide workforce.

An open letter from Mr Edward Reuter, group chairman, released before publication in 30 German newspapers tomorrow, said "criminal fanatics" who did not shrink from murder challenged German self-respect.

"Irrationality and violence must not be allowed to take hold at a time when the signs point to crisis and we are

international revulsion could damage German business interests.

Xenophobic violence has been growing since a mob fire-bombed a refugee hostel in Hoyerswerda, Saxony, two years ago, and Mr Reuter's letter indicated that the current economic downturn could make ethnic tensions worse.

Lufthansa, the state-owned airline, ran press advertisements last weekend stressing the international nature of the group.

"We are foreigners every day," the copy said.

Voeraguss, the steel and engineering group, last week declared that those who wanted a future must be interna-

tional minded, and not just at holiday time.

"Politics and not our foreign colleagues are responsible for unemployment, housing shortages and poverty," it said in a statement signed by management and workers' leaders.

A similar recent declaration from Robert Bosch, the electronics and motor vehicle components group, said xenophobia damaged Germany's reputation and German companies shrank.

All the corporate protests have stressed the contributions made to economic well-being by foreign workers.

Common ground, page 14.

Burning the house Jacques built

David Gardner on UK plans to torch 71 pieces of EC law at the altar of subsidiarity.

THE British government wants to throw 71 pieces of EC legislation on the bonfire at the Edinburgh summit this week, to put national governments firmly in control of Europe.

As details leaked out of the scale of UK plans to roll back Community power, the European Commission was preparing a pre-emptive strike with its own more modest list of 24 EC proposals to be burnt at the altar of "subsidiarity".

At the Birmingham summit in October, EC leaders pledged to bring the Community "closer to the people", and at Edinburgh they hope to agree on a division of EC power in line with subsidiarity - the notion that decisions should be taken at European level only when national or local action would be ineffectual.

The UK has chosen consumer, social, and environmental policy as its targets. Of the items it wants scrapped, amended or withdrawn, 21 are EC measures to protect consumers, 18 are in social policy - mainly proposals to strengthen workers' rights - and 27 laws or proposals to raise "green" standards against pollution. What is more surprising, Britain is also advocating loosening the EC's grip on competition policy.

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Some Commission officials have reacted angrily, while others are confident the UK list will be heavily pruned - not least because it cuts across the aims of Britain's main allies on subsidiarity: Germany and Denmark, on social and environment policy.



Mr Jacques Delors with French European Affairs Minister Elisabeth Guigou in Brussels yesterday

between men and women to social security areas such as pensionable age; and argues that plans to make environmental impact assessment obligatory in policy as well as individual projects is constitutionally unacceptable.

"How to take account of environmental (or any) considerations in policy-making must be up to national governments," the UK insists.

Plans the UK thinks Brussels should reconsider include requests by member states to harmonise road safety and speed limits, price transparency and disabled people's access to public transport, and a "communication on social exclusion" that the Commission has not yet discussed at senior official level.

Mr Delors' riposte, which the Commission will discuss tomorrow, is a careful mix of bread and circus. Trivia, such as the harmonisation of shoe-labelling and changes to summer-time, or the time-share directive the UK asked for to protect investors in holiday homes, would be touched. But in "green" and social policy Brussels plans to offer up only the 200s directive and subcontracting rules.

Meatier sacrifices include rules defining a Community ship-owner, and changes in the plans for liability of suppliers of services and the mobility of the disabled. The Commission is astutely proposing to withdraw two advertising directives - the regulating of pejorative comparison with other products and the banning of tobacco advertisements.

The advertising plans incensed newspaper owners worried about revenue loss, and may have contributed to the avalanche of stories about "Euro-lunacy", which the Commission's modest pyre is intended to reduce.

Major's tour ends on note of gloom

By Ivo Dawney, Political Correspondent

MR John Major completed his pre-summit tour of European capitals yesterday with stark reminders from Dublin and The Hague over the scale of the difficulty he faces in achieving a wide-ranging accord in Edinburgh this weekend.

The contrasting approaches of Ireland and the Netherlands on the key issue of financing of the Community led officials in London to describe the mood as far from "optimistic".

On his return, the prime minister claimed that he had made progress but immediately was at pains to add that he could not recall a summit with so many important issues on its agenda, all inter-linked. In an attempt to cast an encouraging light on the summit, he added that often the results only came in the denouement. "We must wait and see," he said.

However, his meetings yesterday only served to underline the strongly-held disagreements that remain. Whereas Mr Ruud Lubbers, the Dutch premier, made it clear that he is doggedly opposed to a substantial increase in Community spending, Mr Albert Reynolds, the Irish prime minister, sided firmly with his southern European allies in seeking a generous settlement.

Furthermore, it emerged that Ireland is in dispute with the European Commission over the criteria by which the new cohesion fund would be distributed. Dublin claims preliminary proposals leave it at a disadvantage to its Mediterranean partners. Downing Street officials conceded that northern and southern member states were still "a long way apart" on financing questions, adding that lack of an agreement might well scupper hopes of pressing on with enlargement of the Community.

There was a little more hope of reaching an accord over the terms Denmark is seeking to aid its ratification of the treaty. However, officials pointed out that grave doubts remained among several member states over the legal validity of the compromises now being sought by Copenhagen.

Although it is an old practice of EC presidencies to be pessimistic prior to a summit to accustomate subsequent successes, there appeared genuine anxiety last night.

Mr Major is due to meet Mr Jacques Delors, the Commission president, tomorrow afternoon, before flying to Edinburgh on Thursday.



German defence minister Volker Rühe (right) is accompanied by the commander of ex-Soviet forces in Germany as he reviews troops at the Commonwealth of Independent States military headquarters in Zossen, near Berlin. He was holding talks on their withdrawal

Slovenia's voters reject Balkans diet of nationalism

By Laura Silber in Ljubljana

SLOVENIA has bucked the trend of nationalism in the Balkans as moderates yesterday emerged as the biggest winners in the first elections since the tiny republic won independence from Yugoslavia last year.

Mr Milan Kucan, the incumbent, won re-election as president with 64 per cent of Sunday's ballot, according to officials results with more than half the vote counted.

The centrist Liberal Democrats (LDS) led the vote for a new 130-seat bicameral parliament, with 23 per cent. The Christian Democrats, their closest rivals, received 14.9 per cent and the United Left, which includes the former communists, trailed behind with 13.26 per cent. Mr Janez Drnovsek, the current prime minister and head of the LDS, said negotiations would soon be under way to form a coalition government.

Despite the strong turn-out in support of Slovenia's fledgling democracy, many Slovenes were worried about the show-

ing of Mr Zmago Jelincic, the ultra-nationalist leader of the Slovene National Party, who came in fourth with 10 per cent of the vote.

Mr Jelincic has called for the expulsion of Bosnian refugees and guestworkers from the former Yugoslav republics in order to make jobs for Slovenes.

But President Kucan, a former communist who is widely respected for opposing Serb-dominated Yugoslavia, said the elections would represent a victory if Slovenia looked towards the future and not the past. He called on citizens to build economic prosperity.

Despite freezing temperatures and flooding, some 75 per cent of the 1.3m registered voters turned out for the ballot.

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Major's tour ends on note of gloom

Crimea order will upset Ukraine

THE Russian Congress of People's Deputies yesterday questioned the status of Sevastopol, home port of the disputed Black Sea Fleet, Reuter reports from Moscow.

The move is certain to raise hackles in Ukraine.

The Congress, under strong pressure from the conservative opposition, ordered the smaller standing parliament to consider the status of the port. On the Crimean peninsula, it has a mostly Russian population but was ceded formally to Ukraine, within the Soviet Union, in 1954. Ukrainian independence last December made the break real.

President Boris Yeltsin has accepted Ukrainian sovereignty over the Crimea but Russian conservatives have urged that Sevastopol should have special status rather than belonging solely to Ukraine.

They cited a 1948 decree giving the city an autonomous administrative centre.

Relations between Russia and Ukraine, the two most powerful ex-Soviet states, have been soured by a row over sharing the 380-ship Black Sea fleet since the communist superpower collapsed.

In August Mr Yeltsin and Ukraine's President Leonid Kravchuk signed an accord on a share-out, which considerably calmed emotions.

Russian nationalists have challenged Ukraine's right to Sevastopol and the whole peninsula, saying Soviet leader Nikita Khrushchev had no legal authority to hand them to Kiev in 1954.

Russia's standing parliament this year raised the Crimea issue, triggering an increase in tensions between the two republics.

The ministry said the decision violated international principles of territorial integrity and the inviolability of established borders.

Russian Congress postpones vote on Gaidar



The commander of a troop of Cossacks inspects troops lining the route to the Russian Congress in the Kremlin yesterday

By Leyla Boulton in Moscow

THE Russian Congress of People's Deputies yesterday postponed a vote on whether to reject Mr Yegor Gaidar as prime minister, as the government back-pedalled on a threat to resign if he was turned down.

The postponement, officially attributed to the importance of discussing constitutional amendments, was also designed to give political leaders time to find a deal in order to avoid an embarrassing vote against Mr Gaidar, who is at present acting prime minister.

Mr Gaidar yesterday disavowed the resignation threat the government's press service issued on Sunday, suggesting negotiation has replaced brinkmanship. The negotiations are focusing on a deal which would lead to some ministers being dropped and a way being found for Mr Gaidar to retain control of economic policy without necessarily staying on as prime minister.

Mr Anatoly Chubais, the deputy prime minister responsible for privatisation, said that key ministers were determined to

resign unless Mr Gaidar continued in the post of acting prime minister or was confirmed as prime minister by the Congress.

He said Mr Gaidar's resignation would mean the end of large scale privatisation and even his opponents realised that there was no real alternative to Mr Gaidar.

President Boris Yeltsin is keen to keep Mr Gaidar on as the architect of the economic reforms, but is thought reluctant to take on the job of prime minister to let Mr Gaidar get on with reform unhampered. Another option is for a neutral figure to take on the job of prime minister.

Although Mr Gaidar's closest reform associates have pledged to sink or swim together some, such as Mr Andrei Nechayev, the economics minister, and Mr Peter Aven, the foreign economic relations minister, may yet resign.

The main Civic Union opposition alliance leaders have demanded that "incompetent" ministers should depart and Mr Gaidar should be given a different cabinet post. Mr Chubais said changes in the gov-

ernment should be made "only on the basis of professional complaints about a minister's work, not because Civic Union wants this or that post."

One of the constitutional amendments adopted by parliament yesterday inserts into Russia's old Soviet-era constitution for the first time the concept of private property. Repeating the wording used in recent Soviet-era legislation, the constitution now promises to protect various forms of property, including private, collective and state property and that belonging to public organisations.

Another amendment gives backing to controversial privatisation laws, saying state property should be handled in accordance with these laws as well as those passed by cities and Russia's constituent republics.

At the weekend, however, the parliament stopped short of endorsing the unrestricted sale and purchase of land, allowing only the free trade of small garden plots.

Bigger pieces of land remain subject to a resale moratorium of five to 10 years.

Bucharest steps back from a market economy

Moves to compromise over reform in Romania are unsettling budding entrepreneurs, writes Virginia Marsh

ROMANIA'S third post-Communist government has distanced itself from the "fast track" market reformers of central Europe. Instead, it has opted for a compromise "social market economy" which opposition parties have already denounced as a step backwards.

Mr Nicolae Vacarioru, the prime minister, heads a minority government formed by the Democratic National Salvation Front (DNSF), which won most seats in general elections two months ago. He argues that Romania needs a more gradual approach which takes into account social costs.

A slower approach worked for the new prime minister's predecessor, Mr Theodor Stolojan, who was drafted in after mineralised riots in Bucharest toppled the radical reformist government of Mr Petre Roman in September 1991.

The Stolojan administration man-

aged to implement monetary reforms without destabilising the economy. The leu, Romania's currency, was partially liberalised, leading to a 140 per cent devaluation, and subsidies on basic foods and domestic energy were more than halved. But inflation has dropped from 265 per cent last year to 133 per cent in the first 10 months of this year.

By the end of October, exports had risen 26 per cent over the same period last year, and there are signs that industrial production may have ceased falling after declining 50 per cent since 1989. Output increased by 2.6 per cent in October, the third monthly rise in a row.

Mass privatisation has been slow to start, but many new companies have sprung up. By October there were more than 350,000 companies with private capital, and the private sector accounted for 44 per cent of retail sales and 27 per cent of services.

Mr Stolojan's consolidation of reform has helped improve the country's image with foreign investors, who say they are beginning to look more seriously at Romania.

The country suffers from a credibility gap. The economy is not as different from those in the central European countries as is supposed," says Mr David Nussbaum, a director of Charterhouse Bank, who recently brought a group of senior western financiers to Romania. "We are not unduly worried by the political situation: the core legislation for a market economy already exists."

The country's budding entrepreneurial classes, however, have been shaken by the DNSF's victory. "This is a government of ex-Communist bureaucrats: they do not understand the needs or importance of a private sector. Worse still, they encourage the population to fear the transition

and to be suspicious of successful entrepreneurs," says one businesswoman.

So far, the new administration has done little to dispel this view. President Ion Iliescu, who was re-elected on the DNSF ticket, recently reiterated that the state should strengthen the social security network and protect the population against "savage capitalism".

Meanwhile, Mr Vacarioru, who before 1989 worked at the Communists' central economic planning institute, talks of implementing reform through administrative measures.

He believes he can tighten control over state enterprises and still encourage initiative. "Spontaneous reform and privatisation would only lead to anarchy," he claims.

Mr Vacarioru says he wants to end the "financial blockage" caused by some \$2bn (£1.3bn) of inter-enterprise debt by closing unprofitable

Tudor, one of deposed dictator Nicolae Ceausescu's top propagandists, and Mr Adrian Paunescu, are among Romania's most skilled politicians. They appear to exercise more influence over the DNSF rank and file than Mr Vacarioru, who like many in his cabinet is a newcomer to politics.

Much depends on the two main opposition groups, the Democratic Convention, a loose anti-Communist coalition, and the National Salvation Front led by Mr Petre Roman, which together hold 44 per cent of seats in parliament.

Both groups favour a rapid transition to a market economy but, so far, internal divisions have prevented them from providing a viable alternative. They have agreed to try to form a constructive opposition over the difficult winter months. Otherwise, they fear the economy will worsen, giving rise to increased social tensions.

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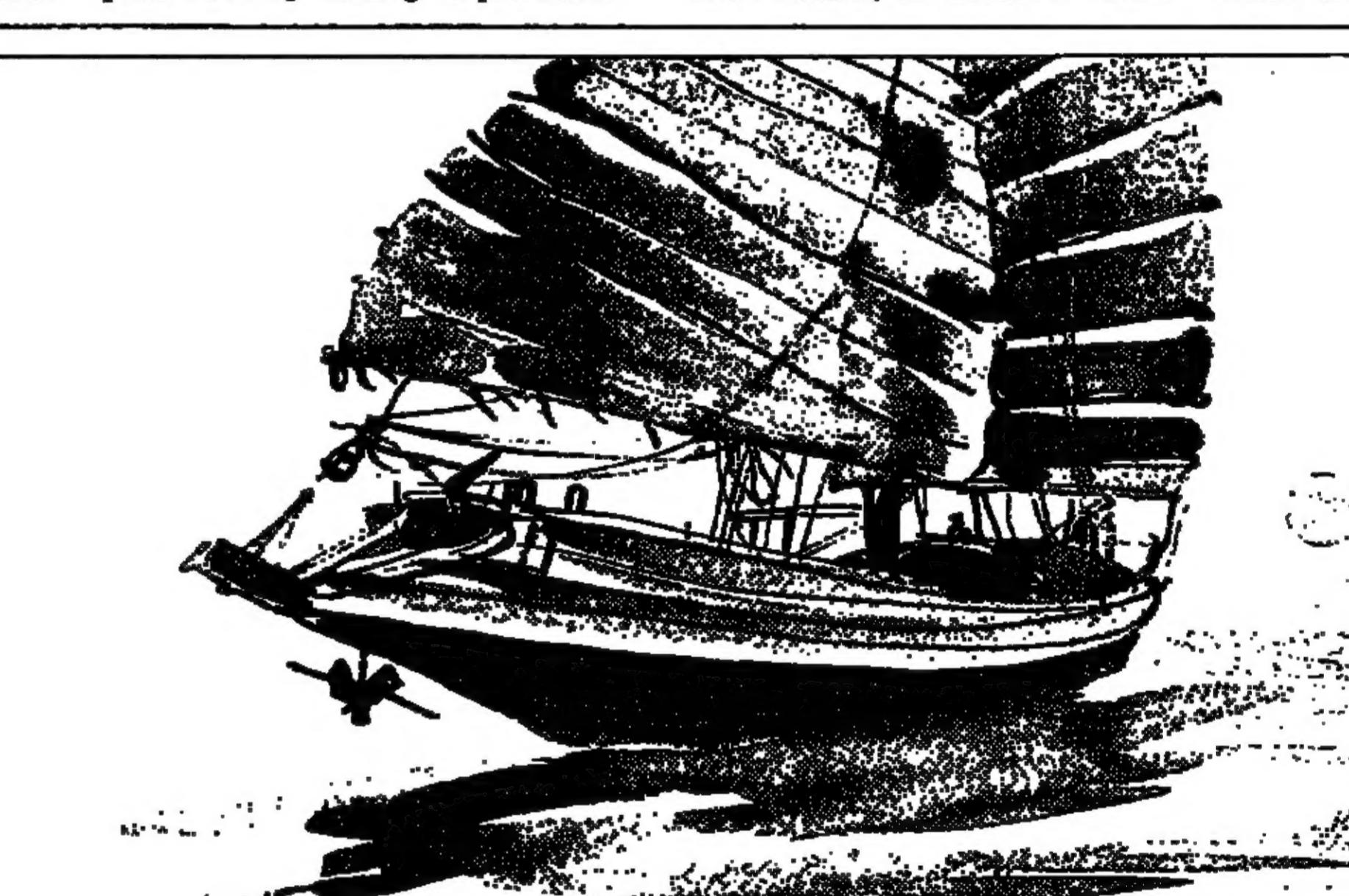
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NEWS: INTERNATIONAL

Korean election probe 'biased'

By John Burton and Alexander Nicol in Seoul

MR Kim Dae-jung, the leading opposition candidate in South Korea's presidential elections, said yesterday the government was conducting a biased investigation of alleged electoral malpractices in order to deny him victory.

The government is investigating alleged secret funding of the campaign of Mr Chung Ju-yung by the Hyundai industrial conglomerate which he founded. Police have also raided a group of political activists closely associated with Mr Kim's Democratic party on suspicion of illegal canvassing.

Mr Kim stands to benefit from a recent surge in the popularity of Mr Chung, who is thought likely to win votes in the December 18 elections from Mr Kim Young-sam, the ruling Democratic-Liberal party candidate who is the front-runner.

In an interview yesterday Mr Kim Dae-jung said: "It is obvious that Chung Ju-yung does not have a chance of being elected but he will take away votes from Kim Young-sam. Therefore this [investigation] is an attempt to reduce my chances of being elected."

He accused the government of breaking its pledge to remain neutral in the campaign and said the DLP was also guilty of vote-buying. "How can the government say that one party is conducting an illegal election campaign and the other is not? This is clearly a biased attitude on the part of the government, which should conduct a fair investigation."

Mr Hyun Soong-jong, the caretaker prime minister, denied that the government was partial in its investigation of Hyundai. "The basic government position is to punish every violator of the election law," he said.

The Hyundai affair has aroused fears in Korea, where no opposition candidate has ever won the presidency, that the government is using its powers to keep the ruling Democratic-Liberal party in office, thus undermining the country's progress to democracy.

"I believe it has very negative effects on the democratic process," Mr Kim Dae-jung said.

Police said yesterday that Hyundai Heavy Industries, the group's shipbuilding arm, had created a secret Won55bn (£46.3m) fund and that they were investigating whether any of this money had been illegally transferred to Mr Chung's United People's party. They were seeking to question the company's president.

Mr Kim Dae-jung, though he attacked the government's probe, also accused Mr Chung of undermining Korean politics by improperly using Hyundai employees in his campaign. "He has confused relations between Hyundai and his political party by making politics and business one and the same."

Takeshita under pressure to quit

By Charles Leadbeater
In Tokyo

MR Noboru Takeshita, former Japanese prime minister, was yesterday facing mounting public pressure to resign from parliament after his second appearance to testify over allegations that an organised crime syndicate was involved in his 1987 campaign for the premiership.

Mr Takeshita is deftly denying the charges that he knew a

crime boss acted as an intermediary to halt an embarrassing right-wing street campaign against him. In two hours of testimony to the parliament's upper house, he reiterated that he would not resign because it would be seen as an admission of guilt.

However, Mr Takeshita is under pressure because of inconsistencies between his evidence and that of other politicians involved in the incident. He was forced to back-

track on earlier testimony and admit his office might have arranged two meetings with Mr Hiroyasu Watanabe, former president of the Tokyo Sagawa Kyubin courier company who is alleged to have enlisted the help of gangsters to quell the right-wing campaign.

Meanwhile, Mr Ichiro Miyazawa, prime minister, is due shortly to announce a cabinet reshuffle. It is thought to be a key test of how well Mr Miyazawa can handle the party and

parliament without the backing of Mr Shin Kanemaru, the party king-maker who resigned from parliament in October after admitting accepting an illegal donation from Tokyo Sagawa Kyubin.

It is thought likely that Mr Michio Watanabe, an advocate of opening Japan's rice market, will remain as foreign minister. Mr Tsutomu Hata is expected to launch a new LDP faction if, as expected, he is replaced as finance minister.

Stock market watchdog shows its teeth

By Emiko Terazono in Tokyo

JAPAN'S Securities and Exchange Surveillance Commission, the new stock market watchdog, yesterday launched its first raid to crack down on illegal stock transactions.

At dawn, commission officials started a search of the office of Teishin Fudo, a small property company, the home of its president, Mr Makoto Araya, and Sumitomo Fudosan Finance, a financing affiliate

of the Sumitomo group. Teishin is alleged to have pushed up the stock price of Nihon Unisys, the 32 per cent-owned Japanese affiliate of the US computer group, by using some 30 different accounts at 20 brokerage houses during 1990 and 1991.

The commission, modelled on the US Securities and Exchange Commission, was set up last July after a spate of stock market scandals shocked investors, fueling the fall on

the Tokyo stock market. As television cameras rolled, commission officials raided Sumitomo Fudosan Finance. "We're the Securities Exchange Surveillance Commission," shouted an official storming into the central Tokyo office as the media recorded the ceremonial raid.

The finance company extended an estimated Y16bn (£261m) to Teishin, and took Nihon Unisys shares as collateral. Sumitomo Fudosan

Japan's trade surplus grows but nature of the beast changes

The way export billions are recycled is undergoing a stressful shift because of bank weaknesses, writes Charles Leadbeater in Tokyo

JAPAN'S manufacturing industry is running up a huge current account surplus - one that is likely to continue, on current trends, for the foreseeable future.

Yet the offsetting process - outward capital flows that allow the balance of payments to balance - is reaching a turning point.

Last week the government announced the October current account surplus rose by 61 per cent from the same month last year to \$11bn. The Bank of Japan believes the trade surplus will reach more than \$120bn this year.

The scale may be familiar but the nature of the beast has changed since its last surge in the mid-1980s. Then export volumes rose strongly as Japanese manufacturers launched an assault on foreign markets. The surplus now is largely the

result of higher prices for exports and lower prices for imports rather than a huge sales offensive in export markets.

Export volumes are growing at about 2.7 per cent a year. Most of the 9-per cent a year rise in export value is accounted for by an increase in prices as a result of the strengthening of the yen against the US dollar and the development of more up-market Japanese products which command higher prices.

Import volumes have fallen as Japanese consumer spending has stagnated. Japan's import bill has been further cut by the fall in oil prices.

In the mid-1980s the trade surplus was recycled as an outflow of long-term capital from Japan: its institutional investors bought foreign stocks and shares; its manufacturers set

up plants abroad; its real estate developers bought large swathes of property. At its height in 1989 this long-term capital outflow reached \$122bn.

But last year long-term capital flowed back into Japan as its investors retrenched and foreign investors bought Japanese stocks which have plunged in price. The outflow of long-term capital has resumed but it has reached only \$16bn.

The shortfall has been made up from two sources. Short-term capital outflows have reached \$30bn so far this year. But the most important factor has been a series of transactions buried within the bank's accounts.

The Japanese banks are paying for their bad debts by boosting their profits through paying low interest rates to depositors and charging high

interest rates to borrowers. As a result depositors abroad are switching their money to non-Japanese banks.

In addition US and European banks are charging their Japanese counterparts a risk premium for borrowings. Rather

year to July, while deposits made in foreign currencies fell by \$70bn to \$455bn over the same period. However the Japanese real estate developers are flat on their backs. All but two Japanese banks have withdrawn from long-term lending to overseas infrastructure projects. The scope for Japanese banks to run down their foreign borrowings to a point where they do not have much left to play with.

The problem is that this source is drying up. The Japanese banks have run down their foreign borrowings to a point where they do not have much left to play with. That implies long-term capital will have to start flowing out of the country again to recycle the surplus. Yet all the channels seem to be clogged up.

Foreign direct investment by Japanese manufacturing companies is about 40 per cent down from 1990 with little prospect of it picking up. Japanese real estate developers are flat on their backs. All but two Japanese banks have withdrawn from long-term lending to overseas infrastructure projects. The scope for Japanese banks to run down their foreign borrowings to a point where they do not have much left to play with.

The Japanese institutional investors could buy more foreign assets and foreign investors could sell out of the Tokyo market. That would scarcely be good news, however, since it might drive down the Tokyo stock market.

"The weakness of the bank-

Hindu temples attacked in neighbouring Islamic countries in retaliation for assault on Ayodhya shrine

Moslems furious at mosque destruction

By Farhan Bokhari in Islamabad and Agencies

INDIA'S Moslem neighbours reacted furiously yesterday to the burning of the Ayodhya mosque in India on Sunday, as protests also came from Indian communities in Britain and elsewhere.

Thousands of Moslem protesters attacked Hindu temples and Indian shops and offices in Pakistan, Bangladesh and Afghanistan. Moslem hardliners in Pakistan demanded a jihad, or holy war, against India to avenge the mosque's destruction.

Police in the Pakistani city



Nawaz Sharif: "abhorrent act"

Karachi battled nearly 200 torch-wielding demonstrators who tried to set fire to a small Hindu temple. More than 30 temples were attacked across the country.

Pakistan's government called for a one-day strike and peaceful rally to be held today "as a mark of protest against the desecration of the mosque". The government called a note of protest to the Indian high commissioner in Islamabad.

After an emergency cabinet meeting, the government expressed its "deep anguish and grave concern" at the mosque's destruction. Mr Nawaz Sharif, prime minister, said: "The abhorrent act of extreme fanaticism deserves to be strongly condemned by all civilised countries and especially those which oppose religious intolerance and uphold human rights."

The government appealed to the United Nations and the Organisation of Islamic Countries to urge India to protect the rights of Moslems and their places of worship. The OIC last night urged Moslems to show restraint.

The OIC statement, received in Cyprus, denounced the demolition as a "heinous crime" and accused the state government of complicity in failing to protect Moslems.

Security forces and police in Pakistan's main cities were last night guarding Hindu temples and police surrounded the Indian High Commission in Islamabad where students burned an effigy of Mr P V

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Israeli
deaths
mark
intifada

Experienced legislator is likely to fill top Treasury post

Bentsen ready to confound the sceptics

By Jurek Martin
in Washington

EVEN before Mr Bill Clinton won the US presidency some of his advisers made no bones of their belief that the next Treasury Secretary should be capable of reassuring even the most sceptical in the financial markets that the administration would give priority to economic and fiscal affairs.

Although some backed Mr Paul Volcker, the former chairman of the Federal Reserve, every shortlist included the name of Mr Lloyd Bentsen of Texas, chairman of the Senate finance committee and as heavyweight a legislator as any in Washington in the last generation. The announcement of his selection now appears imminent.

To the wider public Mr Bentsen's reputation rests on one immortal sound bite. In 1988 he figuratively undressed Mr Dan Quayle in their televised vice-presidential candidate debate by interrupting his young opponent with the words: "I knew Jack Kennedy and senator, you're not Jack Kennedy."

In the nation's capital, however, Mr Bentsen, 71, has long been known as a man to be reckoned with.

He arrived after beating an up-and-coming Republican, George Bush, in the 1970 Texas Senate race. He ran unsuccessfully for the Democratic presidential nomination in 1976, emerged unscathed from his performance in 1988 as Mr Michael Dukakis's running mate and was still mentioned this spring as a compromise candidate should Mr Clinton falter.

Still unanswered is why Mr Bentsen should want to sacrifice being a grand panjandrum on Capitol Hill, particularly if it means, as Governor Ann Richards of Texas has warned, the loss of his Democratic Senate seat.

Perhaps he was persuaded by the arguments that only he could break the deadlock between the executive and legislative branches. This must have been Mr Clinton's pitch, as it was from another old Texas friend, Mr Robert Strauss, now returned to Washington from the US Embassy in Moscow. They are a persuasive pair.

Opposition gains in Venezuela poll

By Joseph Mann
in Caracas

VENEZUELA'S opposition gained a stunning victory in Sunday's state and local elections, winning a majority of seats for governors and mayors, according to preliminary results.

Voting took place peacefully, despite nervousness following a failed military uprising against the government on November 27. As usual, troops were posted at each of Venezuela's 8,000 voting centres to ensure order.

The governing Democratic Action (AD) party, which calls itself "the party of the people", was forced into a minority position in state and local polls for the first time in the country's 34-year democratic history. Despite efforts by AD leaders to distance themselves from the unpopular free-market policies of President Carlos Andrés Pérez, most Venezuelans rejected the party.

The main opposition force, the Christian Democrat Copei party, won heavily, and two left-wing organisations, the Socialist party MAS and Causa

R, a militant group, also scored important victories.

The vote showed the strongest preference for left-wing candidates on record and suggested a weakening of the traditional two-party system dominated by AD and Copei. Preliminary returns in state governorship contests give opposition parties a firm 14 out of a total of 22 states, compared with four for AD.

In Caracas, voters rejected the two main parties to choose a leftist as the capital's mayor, the private network Televen projected.

In 1989, when the last state and local elections were held, the governing party won 11 of 20 states (two federal territories have become states since then), Copei seven and MAS and Causa R one each.

There were no official figures on voter abstention, which reached 78 per cent in Caracas three years ago. Unofficially, voting authorities said they believed abstention was lower this time. Venezuelans are scheduled to elect a new president, national congress and state legislatures next December.

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Lloyd Bentsen: a man to be reckoned with

Shots in war for Clinton's ear

By Michael Prowse
in Washington

THE FIGHT for the soul of President-elect Bill Clinton has begun.

Yesterday the market-oriented Progressive Policy Institute, one of the Washington think-tanks closest to him, published "Mandate for Change", a 380-page tome billed modestly as a "new governing philosophy for a new era in American politics".

In trying to set a governing agenda for the Clinton administration, the institute is following a trail blazed by conservative think-tanks, such as the Heritage Foundation, which heavily influenced the policies of Republican administrations in the 1980s.

"Mandate for Change" sets out detailed policy proposals on everything from economics and health care to crime and foreign policy and tries to define a new brand of "progressive politics" that transcends the old philosophies of both Democrats and Republicans.

On many issues, however, it appears to lean heavily toward the kind of policies advocated by conservatives in the 1980s.

It favours tough controls on government current expenditure (as opposed to investment) and urges Mr Clinton to revitalise the economy by relying more heavily on free markets.

It advocates reforms, stressing choice and competition in both healthcare and education, and proposes the phasing out of conventional forms of welfare.

The institute is an offshoot of the Democratic Leadership Council (DLC), a reformist group of moderate Democrats chaired by Mr Clinton from 1990 until his bid for the presidency last year. It has already established strong ties with the incoming administration.

Mr Al From, DLC president,

• Reciprocal responsibility: Right-wing social neglect and left-wing belief in "entitlements" are both misguided. They should be replaced by contracts which emphasise reciprocal responsibilities; the emblematic example is voluntary "national service" scheme under which college students would get subsidies if they agreed to serve the community, as, for example, police officers or nurses.

• Community: In social policy

wholesale introduction of choice, competition and market incentives must form a central part of the Clinton programme.

"Mandate for Change" also sets out a detailed programme for rebuilding the US economy dubbed "enterprise economics". This seeks to transcend the 1980s stalemate in which conservatives tended to call for more tax cuts and liberals for increased government spending and regulation.

The institute argues that increased government spending is required in one area only: the "common economic resources that can enable all workers and firms to be more productive". It thus advocates increased federal support for education and training, research and development, national infrastructure and new business formation. The main innovation on training is the proposed issue of career opportunity cards, a kind of voucher that would give workers flexibility in purchasing education and training relevant to their advancement.

In most respect the economic policies proposed are free market in tone. The one equivocal note is in trade policy, where the institute advocates a "new commercial diplomacy" to expand trade opportunities aggressively that some may interpret as covert protection.

and Mr Bruce Reed, one of his deputies, are among Mr Clinton's top transition advisers. Mr Robert Shapiro, the institute's chief economist, seems likely to get a top economic post, probably at the Office of Management and Budget.

The cover of "Mandate for Change", moreover, carries a warm endorsement from Mr Clinton.

Mr From and Mr Will Marshall, the institute's president, argue that the Clinton administration should base its policies on five core principles:

• Democracy: In the aftermath of the cold war, the promotion of democracy and free markets should be the new unifying theme in US foreign policy. This offers the best hope of stabilising an uncertain world and in settling disputes nonviolently.

• Entrepreneurial government: The old model of centralised, top-down government in which monopolies offer standardised services no longer works. A radical revamping of the public sector involving the

emphasis should be placed on the "third sector" of voluntary organisations and on "empowering" families and individuals to solve their own problems.

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NEWS: WORLD TRADE

Offer due today on opening service industries to competition

Japan to lift more trade curbs

By Frances Williams
in Geneva

JAPAN IS due today to present trading partners in the Uruguay Round of world trade talks with a revised offer to open up more than 100 service industries to greater foreign competition.

Japanese officials said the move was an attempt to speed the time-consuming country-by-country negotiations on liberalising individual service sectors, which have been slow to get going again since the

Round resumed last month. The substance, if not the legal drafting, of each country's initial market-opening commitments on services must be completed by the end of this year if the target set for concluding the six-year-old Round is to be met. An agreed schedule of commitments is a condition for joining the proposed General Agreement on Trade in Services, which will extend fair trade rules to services for the first time.

Some 60 countries (the European Community counting as

one), accounting for more than 90 per cent of cross-border services trade, have made offers. But Japan's latest is the first to take the form of a draft schedule of commitments.

Under pressure from trading partners, Japan has improved its original offer made early this year. In particular, it has dropped two of the six areas initially proposed for exemption from Most Favoured Nation treatment.

Of the four that remain, the only one expected to come under challenge is that relating to legal consultancy services provided by foreign lawyers, where the US and the EC want Japan to drop reciprocity requirements.

Japan has not sought non-discriminatory Most Favoured Nation exemptions in financial services, such as banking, insurance and securities business.

However, both the US and EC judged the original offer inadequate and last October agreed a joint approach to squeeze better terms out of Japan and other Asian nations.

Israel hails Tokyo call on boycott

By Hugh Carnegy
in Jerusalem

ISRAEL has warmly welcomed Japan's call for an end to the Arab economic boycott of the Jewish state. But a new trade dispute between the two countries has arisen over demands that Japanese exporters enter counter-purchase deals for Israeli goods.

Israeli officials described as very significant a statement late last week from the Japanese Foreign Ministry urging Arab countries to suspend the boycott following moves by Israel to freeze Jewish settlement in the occupied territories. They said it was the first time Tokyo had taken such a stance.

Israel has long accused Japan of avoiding trade with it for fear of jeopardising ties with the Arab world, especially oil supplies. It now hopes that



Peres: pressure on Japan over counter-purchases

a recent steady increase in Japan-Israeli trade will grow more quickly, with its high-tech industries able to benefit from trade and joint ventures with Japanese counterparts.

However, no sooner have Japanese imports started to grow than Israel has complained about a lack of counter-purchasing. Last month, a senior official from the Japanese Ministry of International Trade and Industry warned that pressing the issue could halt the expansion of trade. But Mr Shimon Peres, foreign minister, will take it up when he visits Tokyo next week.

A big deficit with Japan worries Israel, which, until recently, ran a healthy trade surplus with it thanks to big exports of polished diamonds. But a surge in Japanese vehicle imports and a slump in demand for diamonds has meant that this year Israel will

be some \$200m in deficit out of total bilateral trade near \$2bn.

Japanese carmakers, led by Subaru, Mitsubishi and Daihatsu, now have about two-thirds of the Israeli market. Israel wants them to source some parts in Israel or counter-purchase other goods for sale

in Japan. It has begun to exclude companies which do not comply from tenders for government vehicle purchases.

With Israeli-Japanese trade now exceeding in value Japan's trade with countries like Denmark and Portugal, it believes it has some leverage.

France gives formal notice of its veto threat

FRANCE formally notified the other 11 European Community states yesterday it might veto a key farm trade deal with Washington which defused the threat of a transatlantic trade war and paved the way for a global free-trade accord. Reuter reports from Brussels.

Mr Roland Dumas, French foreign minister, entered in the minutes of a meeting of EC ministers a declaration saying France

would defend its "very important interests".

The statement implicitly recognised that EC governments were likely to decide on the farm trade deal alone.

"France considers the draft farm agreement struck on November 20 1992 by the [European] Commission representatives [with US negotiators] goes beyond the

mandate set by the Council [of EC ministers]... and would have unacceptable consequences for France's agricultural economy," the statement said.

France considered the draft to be "incompatible" with the Common Agricultural Policy and said that if the Council of Ministers had to take a position on such arrangements, Paris would oppose it to safeguard domestic interests.

Talks on rice ban to open in Washington

By Charles Leadbeater
in Tokyo

THE Japanese government is taking its first step to open talks with the US and EC over the country's ban on rice imports, a potential stumbling block to successful completion of the Uruguay Round under the General Agreement on Tariffs and Trade.

Mr Masami Tanabu, Japanese agriculture minister, will leave Japan today for talks in Washington with Mrs Carla Hills, US trade representative, and in Brussels with Mr MacSharry, EC agriculture commissioner.

Mr Jean-Pierre Leng, EC ambassador in Tokyo, called on Tokyo yesterday to lift its ban on rice imports and ease import restrictions on European farm and leather products.

Mr Frans Andriessen, EC external affairs commissioner, is to visit Tokyo next week for talks on trade issues.

Mr Tanabu will reiterate his government's opposition to replacing the outright ban on imported rice with a system of tariffs, and will ask for rice to be exempt from Gatt provisions.

However, the trip is mainly designed for domestic political consumption by farmers who provide vital electoral support for the ruling Liberal Democratic party.

The government is intent on showing the farmers it is doing everything possible to maintain the ban. However, it is believed a majority of developed economy such as Colombia, we see the opportunities if Mexico was seeking free trade with an economic power like the US, then it was because they saw opportunities of growth.

The government is keen to delay a decision on the issue for as long as possible. But US and EC negotiators are likely to put pressure on Japan by telling Mr Tanabu that Tokyo's acceptance of tariffs would be a precondition for full multilateral talks to open in Geneva later this month.

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Government may ease rail privatisation conditions

By Richard Tomkins,
Transport Correspondent

THE government yesterday gave the clearest indication yet that it was prepared to bend its rail privatisation plans to make them more attractive to would-be train operators.

It said it was ready to drop its insistence on open access and allow operators effective monopolies on some lines, particularly British Rail's Network SouthEast commuter routes.

It also opened the door to the

possibility that some companies would be allowed "vertically integrated" franchises which allowed them not only to operate trains but also to control tracks and stations.

These hints of a shift in approach follow strong criticism of the privatisation plans from some private sector companies which have expressed an interest in operating trains.

The Department of Transport wants as many companies as possible to become involved in bidding for passenger train franchises, so that privatisa-

tion will be seen as a success.

Mr Roger Freeman, minister for public transport, emphasised that the government remained fully committed to rail privatisation. Legislation was ready to be introduced as soon as the necessary paving bill had cleared the Commons, he told a conference in London organised by The Economist.

However, royal assent would come in October rather than the summer, and it would be a long time before franchising spread to all of British Rail's services.

Publication of the rail bill is expected to form part of a vigorous campaign by the government to defend its privatisation plans at the beginning of the new year. Other announcements will include the publication of the track charging regime and the naming of the first half-dozen or so experimental rail franchises.

Mr Freeman said he recognised that some private sector operators might be reluctant to bid for franchises unless they were exclusive. But on some routes, it would be impossible

for other operators to set up in no spare track capacity.

"The reality is that on Network SouthEast the franchise will effectively be on an exclusive basis," Mr Freeman said - though that might not apply to Regional Railways or InterCity routes.

Mr Freeman said the government had not ruled out the idea that some franchisees might be allowed control of signals, track maintenance and development of stations. Mr Freeman also announced

that the government had no plans to franchise out the operation of the channel tunnel express trains due to enter service between London, Paris and Brussels in 1994.

Speaking after the conference, Mr Freeman rejected suggestions that the introduction of track charging would result in the large-scale transfer of freight from rail to road. But he added: "I am not prepared to say that every last single consignment of freight currently running on BR's tracks will survive".

Insurers seek plan to cover bomb blasts

By Richard Lapper
and Jimmy Burns

ance buyers.

The government would be asked to reinsurance all claims over an upper annual limit - probably about £200m. Mr Fleming of Airmic said government and insurance industry participation were essential. "What is so worrying is that it is taking so long to get a scheme in place," Mr Fleming said.

Airmic and the LIBC say they have the backing of Mr John Greenway, MP for Ryde, and chairman of the all-party committee for insurance and financial services. They also hope to persuade Lloyd's to back the plan.

Meanwhile, American International Group, the New York-based insurance group, has asked a team of anti-terrorist and bomb disposal experts to carry out risk assessments of buildings belonging to clients in the City before extending cover under its sabotage and terrorism policy.

Mr Ian Harrison, AIG's senior underwriter for special risks in the UK, said his company planned to make such surveys a precondition before extending cover on a "stand-alone" or specific-risk basis to prominent locations that may be potential terrorist targets in the UK.

Computer unit saved by HK-link

By Michiko Nakamoto

INMOS, the UK-based semiconductor company, is forming a new company with QPL International Holdings, a Hong Kong based manufacturer of electronic components, which will enable it to keep open its South Wales factory which had been on the brink of closure, with the loss of 220 jobs.

The new company, Newport Wafer Fab, will be 70 per cent owned by QPL and 30 per cent by Inmos, which is a wholly owned subsidiary of SGS-Thomson, the Franco-Italian semiconductor group. The Welsh Office is providing Regional Selective Assistance.

The deal is indicative of the tremendous growth of Far Eastern companies in the electronics industry. QPL expects to create 280 more jobs over the next three years and more than treble annual output at Newport by 1996.

QPL will offer semiconductor foundry services to companies which design semiconductors but do not own a manufacturing facility. It has foundries in the US and in Japan. In the 1991-1992 period, QPL, a subcontractor of Inmos and SGS-Thomson, increased turnover by 44 per cent to over HK\$1,000 million, with profits over HK\$171m.



Kenneth Carlisle, transport undersecretary, at yesterday's launch of this year's drink-driving campaign. The number of deaths in drink-drive road accidents has more than halved since the early 1980s, from 1,670 in 1982 to a provisional 700 in 1991, according to government statistics. "We have changed attitudes, but figures show we still have some way to go," said Mr Carlisle

Treasury names dissident economic forecasters to advise government

By Peter Marsh,
Economics Staff

THE UK Treasury last night named three arch-disidents of the economics profession in its panel of private sector forecasters which is to advise the government on the economy.

In a development expected to lead to greater openness in UK economic policymaking, the panel is to include Professor Wynne Godley of Cambridge University, Professor Patrick Minford of Liverpool University and Professor Tim Congdon, managing director of Lombard Street Research. The three are among the Treasury's

biggest critics of the past few years.

Also included on the panel will be Mr Andrew Britton, director of the National Institute of Economic and Social Research, Professor David Currie, head of economic forecasting at the London Business School, Mr Gavyn Davies, chief UK economist at Goldman Sachs, the US investment bank, and Mr Andrew Santace, economics director at the Confederation of British Industry.

Professor Godley has warned for 20 years of structural problems in the UK economy resulting from the lack of a sufficiently competitive manufacturing sector.

Prof Minford, a prominent monetarist economist, said: "I am willing to give it (the panel) a try and see what happens."

The panel will meet three times a year and give Treasury officials a wide-ranging briefing.

The discussions will be chaired by Mr Alan Budd, the Treasury's chief economic adviser. A report drawn up by Treasury staff on the meetings will be published soon afterwards, after having first been cleared by Mr Norman Lamont, the chancellor.

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Heathrow Express threatened

By Richard Tomkins

MR JOHN MacGregor, transport secretary, is to meet British Rail and BAA, the airports group, on Thursday in a last-ditch attempt to rescue the £300m Heathrow Express project.

Plans for the 16-mile rail link between Heathrow airport and central London are on the brink of collapse amid a bitter dispute between British Rail and BAA over funding.

If Mr MacGregor cannot persuade the two sides to reach an agreement in the next few weeks, the project is likely to get caught up in the govern-

ment's plans for the privatisation of British Rail and could be postponed indefinitely.

The Heathrow Express, intended to speed passengers between central London and Heathrow in 16 minutes, is being developed jointly by BAA and British Rail. The plan is for British Rail to carry trains on existing tracks for three-quarters of the journey.

A private consortium headed by BAA would build and operate a spur to the airport. BAA said British Rail was undermining the viability of the project by demanding too high a price for the use of its tracks. "The bottom line is that

repayments. New credit advanced by British finance houses, building societies and on bank credit cards was a seasonally adjusted £3.84bn, down from £4.37bn in September.

This figure was in line with market expectations, but the growth in net consumer credit surprised economists. They had forecast a rise of only £20m.

The drop in new credit advanced means the rise in net borrowing reflected a slower rate of repayments by consumers rather than a big rise in the number of new debts taken on.

Although this latest figure is encouraging and will fuel expectations that the economy is slowly recovering, it is too early to say that the trend in consumer borrowing is upwards.

In the three months to the end of October, consumers repaid a net £20m compared with net borrowings of £91m in the three months to the end of July and the monthly growth of £76m compares with growth of more than £200m per month at the end of 1990.

In any case, the figures from the Central Statistical Office account for only about 15 per cent of total private sector debt, as they do not include mortgages.

The increase in net credit advanced in October followed net repayments of £38m and £60m in August and September respectively.

• The Central Statistical Office has plans to aim its press releases at wider audiences, and increase the analytic content of its press releases.

Borrowing adds to patchy picture of recovery

By Emma Tucker,
Economics Staff

BORROWING by British consumers picked up in October, adding to patchy evidence that a recovery in retail sales is underway.

Official credit business figures yesterday showed that consumers borrowed a net £78m in October, reversing two successive months of net

repayments. New credit advanced by British finance houses, building societies and on bank credit cards was a seasonally adjusted £3.84bn, down from £4.37bn in September.

This figure was in line with market expectations, but the growth in net consumer credit surprised economists. They had forecast a rise of only £20m.

The drop in new credit



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NEWS: UK

Directors' pay rises expected to slow to 4%

By Catherine Milton,
Labour Staff

COMPANY DIRECTORS' pay rises have averaged 5 per cent in the last 12 months and are expected to slow to an average of 4 per cent in the next year, according to what is believed to be the largest survey of directors' pay to date.

The survey - published in the wake of the government's appeal to senior executives to

award themselves low pay rises and its announcement that public sector workers face a pay ceiling of 1.5 per cent - shows 16 per cent of directors expect no increase.

IoD corporate affairs director, Mr Blenyn Jenkins, said: "It is clear from this survey that the large and apparently unjustified increases which have recently attracted so much media attention are wholly unrepresentative."

The survey of more than 8,000 directors, conducted by the Reward Group and the Institute of Directors, shows 16 per cent of directors expect no increase.

Pay for managing directors working in London is nearly 20 per cent above the national median while their counterparts in the South West are

paid 13 per cent below the national median.

More than half of all directors received pay rises of 5 per cent or less and 35 per cent had rises of 4 per cent or less. Of these, 14 per cent received no pay rise at all and 1 per cent accepted pay cuts.

The number of directors driving company cars has dropped from 84 per cent to 79 per cent over the last 12 months, with 37 per cent of all

directors driving cars with 3,500cc engines.

Pay appears to increase with company turnover and individual responsibility levels. Managing directors of companies with turnover of more than £200m are paid an average of £107,500 plus a bonus worth £18,000. More than 90 per cent have a company car with nearly 70 per cent driving Jaguars.

Managing directors of companies with turnovers of up to £25m are paid an average of £46,000 plus a bonus worth £6,800. More than 95 per cent have a company car with 13 per cent driving Mercedes.

Precision approach to keeping market share

Paul Cheeseright looks at a company coping with the recession



bank, helping it in a search for acquisitions.

The losses were the result, says Mr Baker, of "a self-inflicted wound". Stainless Metalcraft was a sub-contractor to a sub-contractor on a storage system for British Nuclear Fuels waste. It was an abnormally large contract for the company: the work was delivered on time but getting paid turned into a welter of argument and arbitration.

By the time the matter was settled, the management had become hardened to adversity and the recession had started. Stainless Metalcraft felt it early, "when people started to reduce capital spending which was our area of business", as Mr Baker put it.

The company's strategy was, in short, "to get out of metal bashing" and to develop the company along the lines of pre-

cision engineering "with wider shareholdings and wider interests," recalls Mr Baker.

The wider shareholdings meant diluting the interest of the Childe family, which now stands at 25 per cent. The development meant driving the company into higher value-added, higher technology, higher quality products in the medical equipment area. Ferraris Instruments had been bought in 1986. Production settled at sites in Chatteris, which generates around 70 per cent of turnover, Kettering, north London and Ohio in the US.

"All through the recession, the company has continued to invest in production equipment and the development of new products," says Mr Baker.

The biggest customer is Oxford Magnet Technology, part of Oxford Instruments, for which Stainless Metalcraft has been making components for scanners and co-operating on design and manufacturing technique.

The result has been that the value of output for each Stainless Metalcraft employee has risen over the last three years to £58,000 a year from £35,000. There is another side: as is usually the case with manufacturing investment, the more that is invested the less the employment. At Chatteris 150 people now have jobs, in 1988 there were 350. Further, the company is on a financial tightrope. There are no complaints about banks in the boardroom.



Shift from "metal bashing" has been a success. Pictured is Michael James, group financial director

"We needed a lot of support to enable us to stand our corner," says Mr Baker. It still does. Support came from Barclays, with a generous overdraft facility and a term loan, as the percentage of debt relative to net assets went up from 70 in 1989, to 95 in 1990, and then to 154 in 1991, before coming down to 98 in 1992 - "a parlous state of affairs for a manufacturing company," concedes Mr Baker. Ferraris, then, has to keep a steady balance to stay on the tightrope. Still, there is some

stability in the medical equipment market. Demand has kept up, despite recession, but Mr Baker says, "there is pressure to keep down prices. If you can maintain your competitiveness, you can maintain your market share".

Britain in brief



Consortium buys Jensen car company

Jensen Car Company, past purveyors of hand-assembled sports motors to the rich, is passing out of the hands of Grant Thornton, the receivers, to a consortium of English businessmen for an undisclosed sum, it was announced yesterday.

The nameless consortium is planning to resurrect the Jensen Interceptor - a new version of which was announced early this year and which found one customer - and install at the Jensen factory in West Bromwich, in the English midlands, a new industrial division making patented DIY household products under licence.

Fresh Lloyd's action likely

Fresh legal action at Lloyd's of London is likely following a meeting yesterday of some 600 Names, individuals whose assets support the insurance market.

The Names are among 4,018 members of Merrett syndicate 418, angry about losses of at least £133.4m from the 1985 underwriting year.

The syndicate's accounts for the year have not been closed as claims continue to emerge, many of them stemming from US liability business reinsured by the syndicate between 1978 and 1983. Names are being asked to raise up to £4.4m to finance the action against the Merrett managing agency, their members' agencies and the syndicate's auditors, Ernest & Whitney.

Warning on research cash

The Department of Trade and Industry is warning Britain's research organisations officially that it may not be able to give out any new research grants or contracts until April 1994, because the £110m-a-year DTI innovation budget has been overspent.

Mr John Bennett, secretary general of the Association of Independent Research and Technology Organisations, said some of his 36 member companies have "expressed very serious concern" about the impact of such a long moratorium.

Several research organisations were expecting to receive new DTI funds next year to replace expiring contracts. If these do not arrive they will have to lay off scientists and engineers. During a prolonged recession it is almost impossible to attract new industrial funds to replace lost DTI grants.

Big gas users warned on bills

Large industrial users of gas could end up paying higher bills as more competition is introduced into the UK gas market. Mr Ian Powe, chairman of the Gas Consumers council warned yesterday.

British Gas's agreement with the Office of Fair Trading to halve its share of the industrial gas market in the next three years could see the company substantially raising the price of its cheapest gas, Mr Powe said. This is the gas sold to its largest customers on interruptible contracts - which means British Gas can cut them off at short notice.

Competitors have shown no interest in entering the interruptible gas market since it offers low profit margins.

Fimbra may face critics

Fimbra, the self-regulatory body for independent financial advisers, is expected to come under criticism at its annual general meeting today over the presentation of its financial position in its accounts.

Mr Michael Bryant, marketing director of Rathbone Brothers, the banking and asset management group, said he would question the board on the accounts recently lodged with Companies House.

"These are accounts that Fimbra would not allow from its own members," he said.



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MANAGEMENT: THE GROWING BUSINESS

Lessons in new language of VAT

With less than a month to go until the launch of the European single market, companies are still attempting to modify their value added tax accounting procedures, writes Charles Batchelor.

From January 1 border controls and customs posts will be replaced by a system whereby companies record their own VAT information and compile their own trading records.

A range of manuals and guidebooks has been produced to help companies understand and implement the changes. They include: Guide to the Single European Market*, a booklet from Tetra, a software company. This provides a brief introduction to the new system and explains the terminology that is being adopted.

A Guide to UK VAT & Customs Procedures from ITMP Business Information Services and the London Chamber of Commerce, is intended more for information technology and financial managers than for general management.

It takes a "system audit" approach, leading users through a series of questions on areas such as sales order processing, sales ledger reporting and inventory-work in progress. Appendixes list VAT rates throughout the EC, European VAT numbers and reporting thresholds.

*Tetra Ltd, Pre-Sales Department, The Cynsures Centre, Vanwall Business Park, Maidenhead, Berks SL6 3UB. Tel 0628 770939. Free: 1Ahr & Associates, 15 Cyprus Road, London N3 8SD. Tel 081 349 4434, 220, London Chamber of Commerce, 69 Cannon Street, London EC4N 5AB. Tel 071 349 4441, 228. See also this page October 12.

Do small firms make a significant contribution to the economy or has their role been overstated? Are we doing too much - and not, as is often claimed, too little - to help them?

Such unthinkable challenges to the enterprise orthodoxy of the 1980s are now being raised with increasing insistence.

Further evidence of a questioning of accepted attitudes emerged at the 15th National Small Firms Policy & Research Conference held in Southampton at the end of last month. Several of the 50-plus mainly academic papers reflected a shift away from the idea of encouraging more start-ups and towards support for the established, if still small, firm.

Should we abandon support for start-up businesses? asked David Storey, director of Warwick University's Small- and Medium-Sized Enterprise Centre. Putting public money into encouraging more start-ups was less cost-effective than helping established small firms grow faster, he argued.

Much funding for start-ups was wasted because very small, new businesses were more likely to fail while only a small number would generate jobs in any number. The problem for policy-makers was to identify which would be successful. "In short, assistance to start-up businesses is a lottery," Storey concluded.

Even if successful small businesses could be identified in advance they might not be the best means of promoting economic growth.

Policy-makers had taken the mistaken view that by stimulating new businesses they would promote greater wealth and more jobs, Storey said.

But while Britain experienced a far greater increase of self-employment in the 1980s than other developed countries - and created more new businesses than most of its international competitors - there was little evidence that this had any impact on total employment.

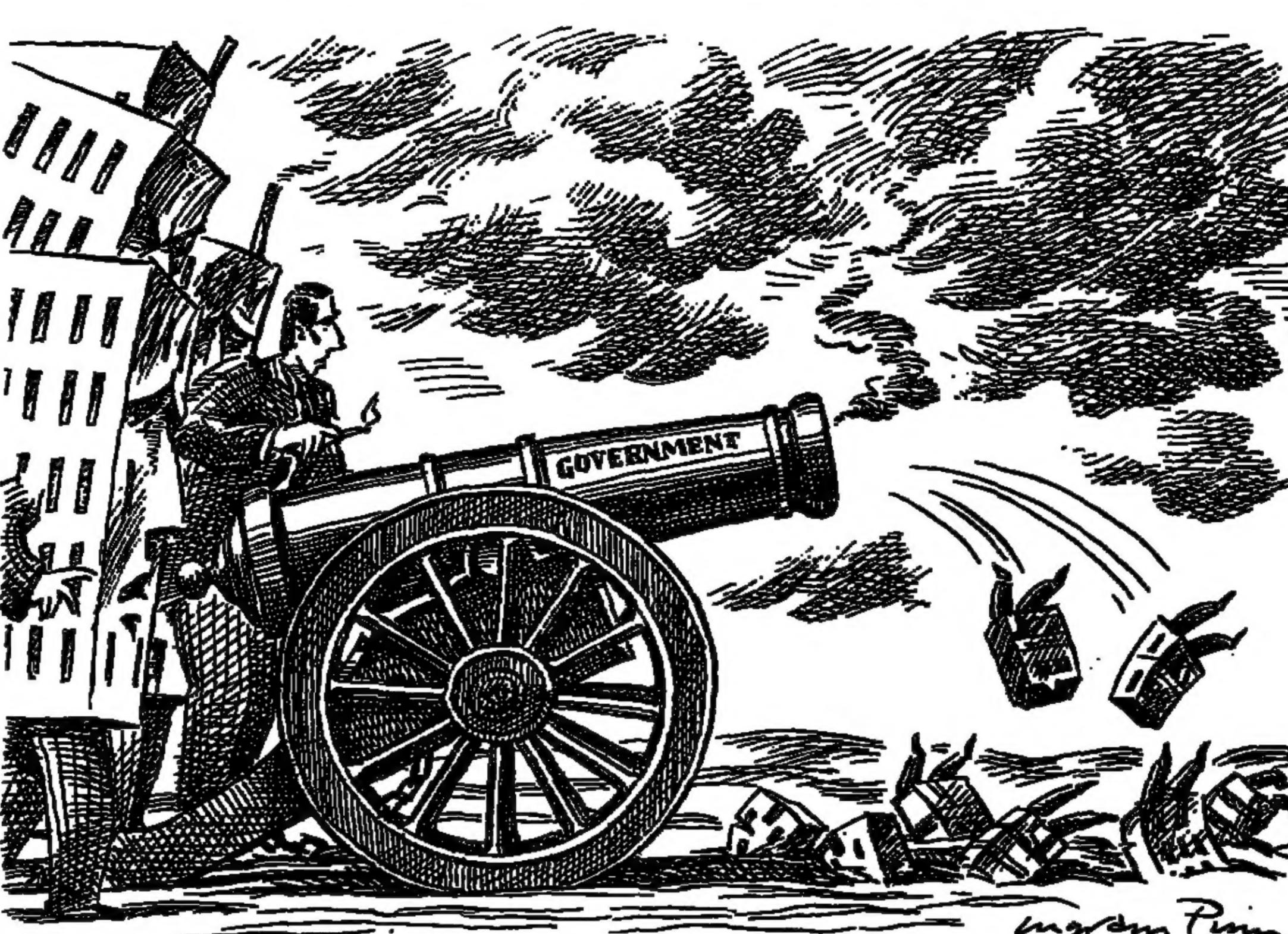
Britain should shift its business support policies away from start-ups and towards growing businesses, Storey suggested. Since picking winners at the start-up stage was difficult, government policy should target businesses between three and five years old and with at least 20 employees.

A similar questioning of the contribution of small businesses to the US economy was carried out by Paul Joyce and Adrian Woods of the University of North London.

They looked at 40 years of data on the US economy from 1946 to 1986. In the mid-1940s businesses were being set up at the rate of 133,000 a year; by 1986 the annual rate was 700,000.

Academics believe it may be time to shift resources from encouraging start-ups to supporting established businesses. Charles Batchelor reports

Thinking the unthinkable



But were small firms saving the US economy? the researchers asked. Business start-ups had increased at a time when the performance of the US economy was deteriorating. Corporate profits fell as a proportion of gross national product and net exports declined as a share of profits and with at least 20 employees.

At face value, the growing importance of small businesses did not seem to do much for the US economy's overall health, though it could be argued that things would have been worse but for the growth in new businesses, they acknowledged.

Why did this happen? The two authors looked at the role of small businesses and concluded that in periods of growth, often connected with increases in the availability of

consumer credit, small firms exploited new market opportunities or acted as a target for acquisitive larger companies.

In a recession, they provided a lifeline for unemployed executives or "salvaged" markets and resources abandoned by large companies.

But new firms created in periods of boom might then hold back economic growth over the longer term because they would be more likely to fail and come to represent a wasted capital investment, the authors suggested.

One of the main UK schemes launched during the 1980s to reduce unemployment levels and boost

new business starts, the Enterprise Allowance Scheme, may have contributed to a waste of resources or at least not have made the best use of resources, according to Nigel Meager from Sussex University's Institute of Manpower Services.

Schemes similar to the EAS were launched in many European countries in the 1980s. Some were focused on the long-term unemployed or other disadvantaged groups while others were more general in scope.

Some provided an income over a period of time while others gave participants a lump sum at the outset.

The German Überbrückungsgeld support scheme insisted that participants should be capable of generating

ing reasonable minimum levels of income from self-employment, while the EAS in Britain appeared to accept that many participants would earn very little.

This approach led to criticism of the EAS for encouraging the unemployed to enter low-margin, highly competitive sectors where they had little chance of survival or where they would make life difficult for already-established self-employed people.

A study of the hairdressing and beauty sector showed that the "displacement" effect was nearly 100 per cent.

Schemes which provided an initial capital subsidy to participants were more likely to encourage people to set up in markets with higher initial barriers to entry but with better long-term prospects for earnings and survival.

Participants in the British scheme tended to be concentrated in activities such as car repair, hairdressing, distribution, hotels and catering.

In contrast, the French chômeurs créateurs scheme, which provided an initial capital sum, led to the setting up of a much larger number of manufacturing businesses.

Since responsibility for the Enterprise Allowance Scheme has been handed over to the Training and Enterprise Councils many have brought in different criteria for allocating EAS places. But more needed to be done to provide support for the "natural" small business, according to David Smallbone of Middlesex University.

Forty-five per cent of the businesses surveyed by Smallbone had made no use of external sources of help over the previous 10 years. Of the remainder very few made regular use of outside assistance. While the larger, more successful firms did make more use of outside consultants there was some evidence of a "support gap" and of unexploited potential.

Help for established businesses needed to recognise their more specialised requirements, particularly in areas such as marketing or planning, which involved far-reaching changes in the business.

Smaller businesses frequently had problems implementing consultants' recommendations so consultants needed to establish a longer term relationship. Consultants must develop the skills for dealing with small clients, Smallbone said.

Small business academics frequently complain that policy-makers ignore their findings when devising new initiatives. But the government's plan for a nationwide network of business advice centres, unveiled last week, does reflect changing priorities. The new one-stop shops will concentrate their activities on helping established small firms.

Ethics arrives on enterprise agenda

Ethics has long been regarded as a concern of large companies, but increasingly it needs to be taken seriously by the smaller firm, according to several conference papers.

They may have to deal with a competitor who is unfairly disparaging their products to gain business, with an employee who has been diagnosed as being HIV positive but did not disclose this to the company, or with a customer copying designs without permission.

Unlike a large company, the small firm may not have a policy thought out to deal with these questions or experienced specialist staff.

Instead of starting from scratch, small businesses should be able to call on the expertise of large companies, argued Derek Archer of consultants Archer & Archer. He suggested the creation of a register of ethical management practice which would allow small businesses to consult a large company which had experience of the same problem.

Far from being remote from the concerns of small businesses, ethical questions have a direct impact, according to Ian Smedley of the Institute of Directors. Individual moral responsibility can be clearly seen in the small firm and the entrepreneur's personal moral decisions will be fundamental to the attitude and activities of the business.

Ethical conduct can be enforced by the operation of self-interest which ensures that businesses co-operate with each other by behaving honestly.

Companies which develop had reputations tend not to flourish while successful reputations and brands are valuable assets.

Business needs rules not because it is inherently a less ethical activity but because it is competitive, Smedley argued. It may, however, need to set limits to the application of ethical goals. If businesses accept ethical constraints on their activities and acknowledge special responsibilities to stakeholders or the community this may have a negative effect on performance. They may well end up harming the general good rather than advancing it.

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COMMERCIAL PROPERTY

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TECHNOLOGY

With the decline of coal as a fuel for heating Britain's homes, Northern Electric, one of Britain's privatised regional electricity companies, has a once in a lifetime opportunity. "We have to convert these homes to electric central heating," says Ian Homer. "If we don't, gas will."

Such commercial urgency has given a fillip to Homer's business area. At Northern Electric, he is the engineer responsible for geographical information systems. Previously known as digital mapping systems, these bring maps to life on a computer screen.

His department is now considering how to overlay marketing information on those maps, which cover 14,500 square kilometres of north-east England from Northumberland to North Yorkshire. The result would be to convert a system designed for maintenance and emergency use into a marketing tool for winning new business.

The marketing data, garnered from a survey of the local electricity users, has meant Northern Electric can identify homes which need central heating, a new washing machine or a dishwasher. But the marketing department cannot identify which areas have the electricity infrastructure to supply the extra power needed to run them. This information is stored on the GIS, appropriately named Iliad. The Iliad may have been a saga of gloom and doom but, says Homer, "we hope to re-write the history book".

Such optimism about the power of digital mapping systems has fired Britain's utilities, with gas, water and electricity companies switched on to their uses. But compared with the US, take-up in industry and commerce has been patchy.

Although the cost of hardware has dropped in recent years – the minimum requirement for a GIS department is a large screen and colour graphics, says Richard Green, director of sales and marketing at equipment supplier Smallworld – digital maps are expensive.

"A company our size has to put £1m into maps before we even start," Homer points out. "And that is for data we've already got in paper map form."

On top of that is the question of copyright. In addition to the purchase costs, Northern Electric has to pay royalty fees for using the data. That comes to a further £250,000 to £300,000 a year – the equivalent of 25p for each of its 1.4m customers, and up to three times what it costs for paper maps.

This royalty figure is agreed between the utility and the Ordnance Survey, the prime source of mapping information in the UK, on the basis of the number of times the customer is likely to use the maps.

Della Bradshaw describes how digital mapping systems can help companies win new business

Redefining the boundaries



Although the bulk of users – not unpredictably – believe that the up-front purchase cost of these maps is too high, they acknowledge that the OS has to answer to government in fixing these prices. The government requires that the OS recoup 70 per cent of the costs of maintaining and digitising the maps from sales. And by 1997 all the OS's costs will have to be met from commercial ventures.

But on the question of paying for the copyright, there is much debate. Gurumukh Singh, chairman of the Association for Geographical Information, believes royalty payments should be removed completely. He likens the situation to buying or renting a user pay once for buying them but are not charged for every

time they listen to the record or read the book.

Others, such as Alistair Keddie, GIS mapping services manager for Imass, part of Northumbrian Water, believe it is the mechanism for charging which is "extremely subjective" and therefore at fault because companies cannot predict costs. "Many people can see clear benefits in digital mapping, but when they put up a feasibility study they have to show the capital costs and the operating costs," he points out. "In the present scenario we are very much in a haze as to what operating costs will be."

Dissatisfaction is compounded because for many existing users the OS map is just a background on which assets are placed. "We use

the map as a reference point for placing our assets and to get the spatial links," says Keddie. "In essence, we could then switch off the map. It's irrelevant."

The question of copyright becomes even more confused as this happens. If a utility annotates a map with its own data, who owns the resulting product? It's a question which will keep the lawyers alive for many years," jokes Homer.

Keddie believes that the existing approach will force companies to go to other sources for their data – aerial photos, say – which could in turn prove to be the detriment of the archive material and eventually jeopardise the future of the OS.

The OS acknowledges it has an image problem among its biggest

customers and has frozen prices for digital maps. But copyright, says Peter Wesley, head of marketing, is a particularly vexing question.

To do away with the rolling copyright charges, as Singh suggests, would result in what Wesley calls "boom and bust" economics. "The issue is money today as against money in the future," he says. In addition, Wesley points out, a single digital map could be used by a large utility with 30,000 computer terminals or a small surveyor's office with a single PC, and to charge them the same would be unfair. As a result, he believes that the OS formula of a standard fee enhanced by the number of terminals on site is as equitable as possible.

The OS is looking for other ways to increase its revenues, notably through growth in the market. To that end, the OS is planning to get together with other companies to market products based on its digital maps. One particular scheme under consideration is to build a PC-based product using a less detailed version of the OS digital maps.

Such systems, from companies such as Logica Industry or Pinpoint Analysis, are already proving popular where highly detailed OS maps are not required – with retail outlets or banks which want to know where to site their latest megastore or cashpoint machine, for example. The sources of their geographical data are companies such as the street map producers or the Automobile Association.

Axa Equity & Law, for example, is using a PC-based mapping system to help bring together customers and financial advisers. By plotting the postcode of the customer on to a map already annotated with the whereabouts of the agents, the nearest agent can be found. "I doubt whether we could have undertaken this exercise without the use of GIS," says Graham Taylor, database marketing manager at the financial services company.

Because Axa Equity & Law only needs to match customers and agents across a relatively wide area – within a town, say – the level of detail provided by a PC system is adequate.

Suppliers overcome the copyright problem by licensing their digital maps in the same way as traditional software. A single PC licence would be issued for a single user or a site or multi-site licence for more general use, says Berry Winter, associate director at Pinpoint.

Only with these PC-based systems will there be an explosion in digital mapping, believes Bob Walters, GIS group manager at Logica Industry. "The explosion will come when the casual guy can get access to market research information on a wide area network to his PC. And that is seriously starting to happen now."

Technically Speaking

High costs wipe GIS off the map

By Alan Cane

Geographical information systems, one of the most promising developments in information technology in recent years, are failing to fulfil their commercial potential in the UK. A primary cause may be the government's attitude to the price of information, which is biased towards recovering the total cost of collecting and disseminating the data.

This contrasts strongly with the situation in the US where the price of information collected by government agencies is related only to the cost of dissemination and is, for the most part, copy-right free.

The consequence, as a study* by Michael Blakemore, senior lecturer in geography at Durham University and Gurumukh Singh, chairman of the UK Association for Geographic Information, points out, is a healthy GIS industry in the US while its UK equivalent is failing to thrive.

GIS is an analytical tool of remarkable power which has applications throughout government, business and industry. The systems ally the processing and imaging power of the computer to physical maps and survey data. Cross relationships between many kinds of data can be investigated and analysed in spatial terms.

An example of the kind of question which is particularly well suited to analysis by GIS is the provision of hospital beds in the London area. Existing provision can be mapped against a variety of factors – incidence of disease, general practitioners' prescribing patterns, social security benefit payments, housing and so on.

The UK position on charging seems to derive from the "Rayner" doctrine of the 1980s, interpreted as meaning that the collection of statistics was primarily for government use and that other organisations wishing to use the data would have to pay the full cost.

Earlier this year, however, Norman Lamont, Chancellor of the Exchequer, made it clear that official statistics were produced not just for the government but for

the benefit of business and the public at large. He did not, however, indicate any change in charging practice.

In the US, Blakemore and Singh argue, low-cost dissemination of information has had a positive effect on the US economy. They give as example the Tiger project developed by the US Bureau of the Census. A computer mapping file of boundaries, roads, transportation, rivers and so on, it was designed to save costs in the enumeration of the US Census.

It is available at low cost and free of copyright; some 71 companies are already indicating interest in offering value-added products based on the data. Blakemore and Singh argue: "It is highly unlikely that, even reducing for size of economy, the UK 1991 Census will stimulate such a level of activity and this lessens the opportunity to employ more people and to create more tax revenue."

While there are arguments to be made on both sides of the equation, it does seem that charging full cost for the raw material of GIS is misguided.

First, the information has already been paid for out of public funds and only the cost of further dissemination should have to be recovered – even in the depth of a recession.

Second, there are concerns among GIS providers that government departments could compete against them with the opportunity to use their privileged position unfairly.

Third, the market will be seriously skewed if the price of information is set by cost recovery targets rather than by what the market will bear.

The argument is not only about fair treatment for GIS companies, however. GIS is one of the critical IT disciplines and not one in which the UK should allow its skills to deteriorate or lie fallow. Market testing of the collection of government statistics could be a first step towards the level playing field.

**Cost-Recovery Charging for Government Information: A False Economy?*

PEOPLE

Two 'very strong contenders' for Marley



David Trapnell (left), a main board director of building materials group Marley, has leapt-frogged group managing director John Castle to become group chief executive with effect from the beginning of next year. Since 1989, Sir George Russell had combined the roles of executive chairman and chief executive, but the company says it has always been intended he would relinquish the post of chief executive when a suitable successor was found.

Trapnell's appointment follows a period of considerable boardroom upheaval. In mid-1990, John Castle was elevated to his present position, prompting the departure of Keith Howell, then finance director.

and another board member Mike Moxon. Now Castle, 47, who had been running the day-to-day operations and to whom Trapnell, also 47, is leaving Marley.

Chris Beenham, the current finance director, describes Trapnell and Castle as "both very strong contenders. One had to be chosen". Trapnell has distinguished himself in rationalising the UK building product companies against the background of an extremely difficult market, according to Beenham. He had also been responsible for the French building companies.

With the company since 1971, Trapnell joined as a factory manager on the roof-tile side. Apart from three years in California between 1979-1982 setting up roof-tile operation there, he had been based in the UK, and was brought on to the main board in 1989. Castle, who joined Marley in 1986, also joined the board in that year.

At the same time, prompted by the Cadbury recommendations on corporate governance, Gary Allen, chief executive of BMI, has been made deputy chairman, a new position "created to reflect the fact that he is the most senior of the non-executive directors," says Beenham. He adds that Sir George, who has just been appointed a non-executive director of Taylor Woodrow, will remain executive chairman "for the foreseeable future".

Paul Vickers, assistant managing director of TV-am, has been appointed company secretary and group legal director of MIRROR GROUP NEWSPAPERS; he will remain company secretary of TV-am until that company's next agm, expected to be in March 1993.

Ray McGee has been promoted to sales director of P&G CONTAINERS EUROPE responsible for the UK and the Republic of Ireland. Barry New has been promoted to sales director for the Mediterranean area, based in Milan.

Bill Ross, formerly chief executive of Inter-Hotels, has been appointed marketing director of the ROYAL AGRICULTURAL SOCIETY OF ENGLAND.

Electronic switches



Roy Gardner (above), formerly chief operating officer of Northern Telecom Europe, has been appointed deputy md of GEC-MARCONI.

Nicholas Livingston, md of Hawke Components which was

acquired by POLAR in 1990,

has been appointed group md:

Gary Spinks, formerly

technical director of Polar

Electronic, is appointed group

technical director.

Bob Illingworth has been

appointed to the new position

of director of quality of

UNISYS.

John Buncle has been

appointed md of Soflab Ltd,

a subsidiary of the

Munich-based Soflab GmbH,

a subsidiary of BMW.

Bridget Blow, formerly a

director of PI Group, has been

appointed systems director of

iNet.

Mike Watson, formerly md

of BICC Technologies, has been

Calor resignation

Alastair Pate has resigned as finance director of Calor Group, the container gas company, with effect from the end of the year. His resignation is a consequence of the reorganisation of the group – completed earlier this year – which involved a

substantial reduction in the number of headquarters staff, following the company's decision to move accounting and customer service functions to six regional offices.

Pate's day-to-day responsibilities will be assumed by John Taylor, group financial controller who is also financial director of Calor Gas, the company's UK subsidiary.

Michael Haines, a senior partner with KPMG Peat Marwick, is to become chairman of the Royal London hospital trust in January.

The Royal London, the biggest hospital in London's east end, has survived the government's Tomlinson review which will lead to widespread hospital closures in the capital. Under the Tomlinson proposals, services of St Bartholomew's in the City – which is recommended for closure – would be amalgamated with the Royal London.

Haines, 52, lives in east London and is deputy chairman of the Hackney Business Venture.

At the Royal London, he will succeed Sir William Staveley, who has been appointed

chairman of North East

Thames regional health

authority.

ARTS GUIDE

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Weekend concerts in London

A new piano to conquer

The renewed Wigmore Hall boasts a gleaming new Bösendorfer, grand as could be and sumptuous in tone. It sounds as though visiting pianists will need some time to master the beast even György Fischer, a week ago, had trouble keeping Rossini's lightest accompaniments from challenging Cecilia Bartoli's light mezzo.

On Friday, Imogen Cooper put her best foot forward in one of Schubert's enchanting chains of "German dances", D. 783, and in five Smetana polkas. For Schubert she got the instrument to sing, and her Smetana pranced and careened with a good measure of unbenton cheerfulness. Janácek's *Sonata I: X: 1905*, a stark torso, had some intense feeling, though it moved a bit stiffly. His sudden black gestures of rage and protest are part of Miss Cooper's natural mode.

Schubert's limp devices, however, are – or ought to be; and it was sad to hear the great B-flat Sonata, D. 960, emerging so shyly and wanly from her instrument. Every bar of it bespoke an intelligent musician with a deep (even paralysing?) respect for the music, but they added up to a performance very short of depth, breadth or specific gravity. The Scherzo and the

Finale plucked up a little courage, but too late.

In her anxiety not to let the piano roar, one suspected, she had reduced it to an anaemic mumble. It was not enhanced by her chosen preface, Schoenberg's *Six Little Pieces*, op. 19 (for which she decreed that there should be no applause); after exemplary recent performances by Katharina Wolpe and Mitsuko Uchida, cleanly etched and taut. Miss Cooper's watercolours sounded just well-meant and over-pedalled.

The following evening the

Domus piano quartet were unquenchably lively in Mozart – particularly in the boy-composer's "concerto" adaptation, K.107/2, of a J.C. Bach keyboard sonata – and Richard Strauss. As usual, Susan Tomes' bright fingers lent fine point and rhythmic electricity to the 18th-century exercise, and all four players between them solved whatever problems of balance there may be in Strauss's early, lusty C minor Quartet. But for three or four passages that want a franker warmth than comes easily to Domus, whose precise tingle is on the brittle side, this was a performance of impeccable spirit.

The showpiece of the concert was meant nevertheless to be

the long-forgotten piano-quartet version of Mozart's inspired E-flat Quintet for piano and winds, K. 452. It may or may not be from Mozart's own hand; probably not, but it was creatively rewritten for the alternate medium, and actually published before the original was. The loss of the bold wind-colours is plain, of course – but the performance here was no fair test of the success of the more homogeneous score, which was not conceived for anything like a modern grand piano.

A lighter period instrument was sorely missed. Miss Tomes did not overplay, quite the contrary; and yet the string trio was reduced almost to marginal wittering, with the result that the most striking effects of the wind-version were all too conspicuous by their absence. Mozart's two "real" piano-quartets are designed to give the solo instrument its head. In the Quintet with forward winds the jovial competition is much more even, whereas the string-version supplies the piano with only tame foils. I want to hear Domus play it with Miss Tomes at, say, the keyboard of an old Broadwood.

David Murray

Fauré at the Wigmore

View of 'Rooftops' 1965 by Patrick Caulfield at the Serpentine Gallery

Survivors of the Pop-Art phase

William Packer on the work of Patrick Caulfield and Tom Phillips

elegance, linear severity held in counterpoint with photo-realist particularity, the broadest scale with the closest focus.

We begin to see a certain uncertainty, a hint of self-doubt creeping into the more recent work, with its drop in scale, its increased abstraction and concern with textured surfaces? The hope must be rather that Caulfield, with all his true artfulness, does not withdraw into the merely arty, self-referential and solipsistic.

If only he would bring himself to subsume his cleverness, his art-historical and stylistic know-how, which will never leave him, in the scrutiny of what is really there before him – the room, the plate, the glass, the flower on the table.

Tom Phillips is 55, and had come to his vocation a little sooner – he dressed to Oxford – he too would be considered still a Pop artist. As it is, his public debut coincided with the short-lived ascendancy of photo-realism on the one hand, and with conceptualism on the other – the ideal itself that is the realised work of art – which two disparate issues he has so often sought to reconcile in his work.

As with Caulfield, the work is nothing if not a contrived and self-conscious artefact, meticulously executed, the difference only that Phillips has none of Caulfield's easy elegance. But there are other virtues, his intelligent persistence and technical

application, are no less admirable. Such difficulties as there are rise less from what the works are as from their subject, which has always been centred upon the artist himself, whether examining the processes of his own art, or his own life.

It was perhaps a mistake to

give over an entire gallery to the extended "Curriculum Vitae" sequence, which is nothing less than an autobiographical text, and was shown in any case at the National Portrait gallery three years ago. This is manifestly a grand public statement, and Phillips' best work has always been the more intimate and personal, and that which is

more speculative and open in its handling.

Here it is salutary to see how well so much of the early work stands up, that had seemed fussy, over-literary and unpainterly in its time – the park benches and the reworked post-card sequences especially.

It was perhaps a mistake to



The Quest for Irma, 1973, by Tom Phillips

More than the other London concert-venues, the Wigmore Hall can claim a history that is valuable in its own right. The signed photos on the walls of the new Bechstein room, a meeting-place for sponsors created out of the old basement during the recent refurbishment, recall some of the great names who have appeared there.

It was an excellent idea to take up the potential of that historical tradition in this re-opening season. The Nash Ensemble has put together a "Commemorative Wigmore" series of six concerts, all of which feature programmes performed at the hall between 1910 and 1944. Audiences can reflect on the changing expectations of music-lovers over the century and also muse on some of the marvellous performances that must have been heard.

What a temptation to think oneself back to June 9 1925. That was the date of the Wigmore's memorial concert to Gabriel Fauré, who had died the year before. The roll-call of

artists who appeared (Cortot, Lionel Tertis, Henry Wood, to name but three) was long and prestigious. Programmes of this kind were generous in those days, too, and the Nash Ensemble's re-construction on Sunday afternoon stretched into the early evening.

Tertis' place was taken by the Nash Ensemble's Roger Chase, modestly eloquent in the *Élégie* for viola, Op.24. Cortot's seat at the piano was occupied by the Ensemble's Ian Brown, who played the *Thème et Variations*, Op.73, most likely without the idiosyncrasies of his great predecessor.

At either end of the programme the Nash Ensemble gave splendid accounts of the favourite Fauré Piano Quartets, the joyous ending of the C Minor sending the audience out on a wave of those elating harmonies so typical of the composer at his happiest. A fine start to the series: the next three concerts, taken from the Wigmore's war-time years, look especially fascinating.

Richard Fairman

Background for Evelyn Glennie

The Royal Philharmonic Orchestra provided the backing for virtuoso percussionist Evelyn Glennie at the Royal Festival Hall on Sunday night, as part of a programme conducted by Paul Daniel and also including Stravinsky's *Petrushka* and Britten's *Young Person's Guide to the Orchestra*.

This was the last played with crisp decisiveness: I had not heard it in years, and was thrilled to bits by the utter simplicity and mastery of Britten's music-pedagogical scheme. The section in which the percussion are displayed – each instrument, down to gong, block and whip, instantly and subtly characterised – had more to say musically as well as pedagogically

than the whole of the percussion concerto by the 60-year-old Dane, Per Norgard, which followed.

For a *Change* is a work in four movements – the inner pair much briefer than the outer – developed in 1983 from a solo percussion piece, *A Ching*, which Norgard composed the previous year. The movements have 1 Ching-like titles referring to states of being, such as "The Gentle, The Penetrating" for the third movement, in which the soloist concentrates on the kalimba (i.e. sanza or mbira), an African metal-bar glockenspiel-like instrument, played with the thumbs. Or "Thunder Repeated: The Image of Shock", which speaks for itself.

Paul Driver

European Cable and Satellite Business TV

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Super Channel 1000-1030 FT Business Weekly

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The competition between the music colleges in Britain is as intense as ever. Following the wide acclaim that greeted its spring term production of Vaughan Williams' *The Pilgrim's Progress*, the Royal Northern College of Music in Manchester has gone into the lead by ambitiously putting out a complete live recording of the opera on CD – surely a first in student circles.

There is every sign that the RNCM sees itself as the music college that intends to go to the ball. For its winter opera this year it has chosen Massenet's version of the Cinderella story, *Cendrillon*, an enchanting but flawed minor masterpiece, which has never won the popularity it craves. It has rarely been staged in Britain,

Opera/Richard Fairman

Massenet's 'Cendrillon'

though they put on a pantomime called "Cinders" in the early 1960s.

The comparison mostly goes London's way. There the opera was given a sleek modern look, which admittedly seemed questionable at the time. At the RNCM the producer Stefan Janša and his designer Richard Marks just threw open the gates of Walt Disney world and plumped in. The show was so heavy handedly twee, it had to be tongue-in-cheek. Indeed, by the end the gaudiness of it all had become quite compulsive: surely those sets were the very same as at my local theatre

when they put on a pantomime called "Cinders" in the early 1960s?

Massenet's score, however, does not support a send-up, as it includes some of the most enchanting fairy-tale music to be found in French opera.

David Lloyd-Jones dealt with those pages in a heavy-handed fashion, though he drew extremely fine playing from his student orchestra. He deserves our thanks, too, for including the ballet music, which is usually cut, for dancers of the Northern Ballet School.

As for the young singers, the RNCM fielded an impressive team, as usual. The title-role

was taken by Sarah Fulgoni, who has a deep mezzo which stretches up to a high D no less, a voice with a range, strength, and colours unusual for a student singer. The future would seem to hold various long-term possibilities (might she perhaps be a soprano?) For the present, though, she really is not right for Massenet's fragile waif of a Cinderella.

It might have been better to follow the composer's original intentions and have the tall, elegant Miss Fulgoni play the dry ice, ballet-girl fairies did pirouettes and hordes of pixies gauzed around, but all to little avail. As a true revival of Massenet's lovely *Cendrillon*, this was an evening when the RNCM's magic dust refused to do its tricks.

Further performances December 9, 12

though he has a set of contorted French vowels that would give Jacques Delors nightmares. Kathleen Wilkinson made a strong impression as the haughty stepmother and Craig Smith offered a useful high baritone as her husband.

In the role of the fairy-godmother Louise Walsh, dressed as head-girl fairy waving a huge magic wand, ran up and down her sparkling high scales with no trouble. Each time she appeared, there were clouds of dry ice, ballet-girl fairies did pirouettes and hordes of pixies gauzed around, but all to little avail. As a true revival of Massenet's lovely *Cendrillon*, this was an evening when the RNCM's magic dust refused to do its tricks.

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Tuesday December 8 1992

Re-regulating investment

MR ANTHONY Nelson, the Treasury minister responsible for the financial services industry, has acknowledged that changes are needed in the way the sector is regulated. He is adding his voice to a swelling chorus.

Like almost all the figures who have offered their thoughts on this subject in recent weeks – including Mr Mick Newmark of the Prudential, Lord Alexander of National Westminster Bank, and Mr Andrew Large of the Securities and Investments Board – Mr Nelson is better at diagnosis than at cure.

He wants the interests of investors, rather than the financial industry, to be at the heart of the system. Yet he has also said there will be no wholesale change in the regulatory structure, and clearly wants to avoid fresh legislation. Can such a shift of the regulators' priorities be achieved without radical change?

The current system muddles together four largely separate aims: the detection of fraud; the protection of consumers against unscrupulous selling practices; the prudential supervision of financial services business, to make sure they are financially strong enough to sustain the risks they are taking on; and the enforcement of 'fair dealing' in markets dominated by professional traders.

Responsibility for enforcement has been divided among the SIB, a lower tier of Self-Regulating Organisations, a third tier of exchanges, and the Serious Fraud Office. And there has been a marked lack of leadership on precisely the issue that Mr Nelson identified, as a backbencher nearly seven years ago, as the most important one: the interests of the investing public.

The current state of regulation is a huge improvement on what went before. Its biggest problems lie in the area that every country in the world finds difficult to regulate: the selling of financial products to retail investors.

Strong enforcement

A new approach to regulation must separate out the requirements that the current act muddles together. That means providing, in the first place, for strong enforcement of laws and regulations. This especially requires a serious attempt to seek and expose full-scale fraud. But it also means achieving a better record of enforcement in professional markets, where the attempt to bring the full weight of the criminal law to bear on traditional less-than-edifying practices has led to delay, confusion and – ultimately – injustice.

Saying no to Mr Sugar

IT NOW looks highly likely that Mr Alan Sugar's attempt to take the Amstrad electronics company private will be defeated at Thursday's shareholder meeting. It is not a reflection on Mr Sugar to say that this is to be welcomed. Any public company founded on the talents of one person has its special features. But the market has tended in the past to exaggerate this: to conclude that if the founder has tired of the public arena, other shareholders can do nothing but shrug in resignation and indulge the whims of genius.

When the entrepreneur goes public, a community of interest is established with other shareholders. The obligation this creates is reciprocal. It deserves to be durable as well. Indeed, it is precisely when the founder tires of the relationship with shareholders that shareholders may feel it most worth retaining. On the one hand, it seems wholly plausible that Amstrad has run its course: that the opportunities in electronics which allowed such extraordinary growth in the early 1980s no longer exist. On the other, Mr Sugar has given his fellow investors almost no clues on how he proposes to retrieve the situation. But it is perfectly logical for them to conclude that, whatever his plans, they are likely to be in the best interests of shareholders as a class.

Chief loser

Mr Sugar has calculated that the company is worth a given price – 30p a share – when loaded with debt for the purposes of the buy-out. It is hard to see how it can be worth much less as a debt-free public company. If his offer is rejected, he has said he might sell his shareholding at the offer price. But any buyer at that price would presumably see his own way to making a profit, thus once more benefiting other shareholders. Again, Mr Sugar has said that as a public company, Amstrad

when gloom overtakes the German economy, it always seems to come with a vengeance. And yet this time, the very sharpness of the downturn is forcing erstwhile political foes to agree on a remedy.

The principal economic indicators have been looking dejected for months, but the series of dismal statistics in the past couple of weeks takes some beating.

Real gross national product fell 1.5 per cent between the second and third quarters of the year, investment spending fell 3 per cent, and consumer demand was down 0.5 per cent. Unemployment was up in November to almost 3m in east and west Germany combined.

Chancellor Helmut Kohl even dared to use the 'R-word' – recession – to describe the state of the German economy in an unscripted insert in his budget debate speech at the end of last month. This merely confirmed what most economists have been saying for months.

Particularly worrying was the failure of inflation to continue its gradual downward trend in November – not least for those in the rest of Europe looking for a relaxation in the Bundesbank's tight monetary policy. Figures from the country's regions suggest inflation will remain at a stubborn 3.7 per cent for the country as a whole. In January, a one per cent rise in VAT will push inflation back over 4 per cent.

And then came another sharp drop in industrial orders in October – down 5.1 per cent from September, and 8.7 per cent compared with October 1991. This shows the first real decline in manufacturing output for a decade, down 1.5 per cent, and that will accelerate to 3 per cent in 1993.

The truth is that the extent of the downturn has been aggravated by the short-lived surge Germany enjoyed after unification, which also delayed the realisation in the west that the international recession was going to hit it too.

The forecasters have sharply revised their expectations for the coming year, but they still expect recovery to begin from mid-year. Thus the five leading economic institutes, in their autumn report, were still predicting a GNP growth of one per cent next year (just 0.5 per cent in the west). In mid-November, the five 'wise men' who provide independent advice to the government, were putting it at zero growth overall.

Behind their caution lies the question of whether the unique economic upheaval caused by German unification, and the subsequent collapse of east German industry, is not going to cause something more profound than a temporary recession. The combination of a weakening western economy, and a devastated eastern economy requiring a total structural overhaul, presents German leaders with a daunting challenge.

Chancellor Kohl's response has been to propose a high-risk, peculiarly German political strategy: to negotiate a 'solidarity pact' between government and opposition, trade unions and employers, to finance the long-term costs of unification without sending the economy into a tail-spin.

The idea is to seek western restraint to finance eastern recovery: wage restraint from the unions, cuts in public spending from central and state governments, an extra boost in eastern investment from the private sector, and all of it financed in an equitable, socially-accept-

able way. It is a tall order under any circumstances.

Mr Kohl has set himself a deadline of Christmas to reach a deal, with a fall-back position of January.

And thanks to the westerly economic gloom from the statisticians, his chances of success are greatly increased.

The importance of the solidarity pact goes far beyond the borders of a united Germany, as indeed the currency market traders are acutely aware. For if it succeeds, it contains precisely those ingredients – creditable wage restraint and budgetary discipline – which will persuade the Bundesbank to move much faster in cutting interest rates. If it fails, the prospects of early relaxation will sharply recede.

So far, the signs of progress have been better than expected. The chancellor has had a series of secret meetings with four top trade unions, details of which only began to leak out late last month. He has had a first round of talks with Mr Björn Engholm, leader of the opposition Social Democratic (SPD), from which both emerged saying they wanted to do a deal. And he has presented the insurance and banking industries with a plan to spend DM1bn (£400m) apiece on new housing in the east.

The clearest indication of a breakthrough came three weeks ago, when the chancellor met with industrialists in Schwerin, capital of the eastern Land of Mecklenburg-

upon which I built my opening fancy about Norfolk claret and Berkshire champagne, have come from Oxford University's Environmental Change Unit (ECU), headed by Professor Martin Parry. The latter's findings are derived from a three-year study commissioned in 1989 by the US Environmental Protection Agency, and conducted jointly by the ECU and the Goddard Institute for Space Studies. Some 50 scientists in various parts of the world were involved.

The professor's computer models say that, depending on the degree of warming, world cereal production may be reduced by between 1 per cent and 7 per cent by 2050. Poor countries would become poorer, with an average fall in crops of around a 10th. In hot regions wheat,

rice, maize and soybeans are already grown near to their limits of temperature tolerance. In low latitudes, yields of these foods, which account for 85 per cent of the world's trade in grains and legumes, would be badly affected by higher heat and humidity. An additional 80m to 360m people would be more likely to starve. The worst effect would be in Africa.

Anyone who attended and heard out the 11 speakers could only deduce that there almost certainly will be an unprecedented rise in average temperatures across the planet. What is not so well established is by how much, or whether, during the first century of getting hotter, the losses will be outweighed by unforeseen gains. Work on both these conundrums has been extended since the US played for time at the midsummer save-the-world conference in Rio.

Fascinating preliminary results,

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That is the bad news. It should lead to the early adoption of precautionary measures against the emission of greenhouse gases that cause global warming. Bring on a carbon tax, you might say. Unfortunately for those of us who believe that this is an urgent necessity, the findings are presented as tentative. They are dependent on variables about which we cannot be sure. They are

emphatically not a forecast. Even more unfortunately for us eager greens, rich countries may actually gain from global warming. The energy-profligate Europeans and Americans are the very countries that must tax themselves to reduce emissions.

Once again it is demonstrated that fate knows nothing of justice. Under most versions of the ECU model, crop yields increase in the rich countries. That is, I suppose, good news. At higher latitudes greater warmth can benefit farmers currently held back by cold weather and short growing seasons. This effect is not only global; it is also apparent within regions. In Europe everything moves a few paces north, including grains, grapes, sunflowers, soya plants – and the deleterious effect of the Sahara. If firmly established, by further research, and if believed, Professor Parry's maps could change the balance of European environmental politics. Germany, Scandinavia and the Netherlands may become less green; Italy, Spain, half of France, and Greece more so. A similar shift within the US may also be visualised.

A disaster – or the appearance of one, could change all that. The successively stronger conventions on phasing out chlorofluorocarbons were given their initial impetus by a satellite photograph of the hole in the ozone layer. The global warming debate began to be taken seriously in the US after the serious drought in the mid-west in 1988. A succession of 'it's' scientific studies, hedged about with necessary precautions, will never shape public opinion. Another drought in the US might, however, ratchet the entire debate a notch forward – perhaps to the point where closing coal mines, and generating power by nuclear means, will come to be regarded with favour by the green

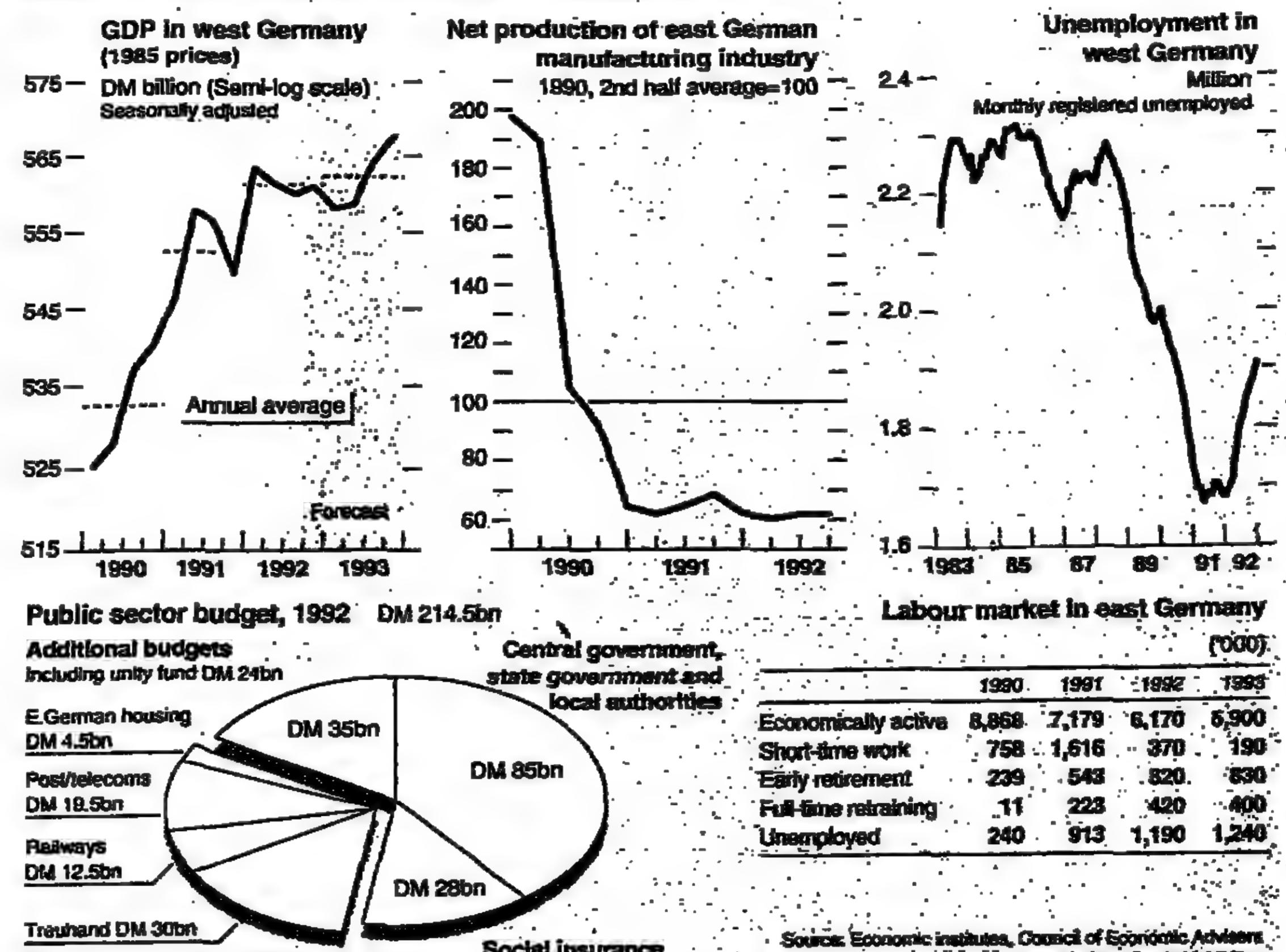
and the good.

Book

Germany's declining economy is raising hopes of a pact between government, unions and employers, says Quentin Peel

Forced to find common ground

Germany: slide towards recession



acceptable way. It is a tall order under any circumstances.

Mr Kohl has set himself a deadline of Christmas to reach a deal, with a fall-back position of January. And thanks to the westerly economic gloom from the statisticians, his chances of success are greatly increased.

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So far, the signs of progress have been better than expected. The chancellor has had a series of secret meetings with four top trade unions, details of which only began to leak out late last month. He has had a first round of talks with Mr Björn Engholm, leader of the opposition Social Democratic (SPD), from which both emerged saying they wanted to do a deal. And he has presented the insurance and banking industries with a plan to spend DM1bn (£400m) apiece on new housing in the east.

The clearest indication of a breakthrough came three weeks ago, when the chancellor met with industrialists in Schwerin, capital of the eastern Land of Mecklenburg-

Vorpommern, the poorest of all the eastern Länder. There he indicated a U-turn in government policy: he was no longer going to insist on 'privatise or close' as the motto for eastern enterprises, he said. To prevent an outright collapse of eastern industry, the government was ready to consider keeping a variety of 'key enterprises' going on direct subsidies, if they could be 'restructured' over the longer term.

It was precisely what the trade unions, and the SPD, had been calling for: an industrial policy to preserve at least some portions of the east German industrial heartland.

Some say it is too late. Mr Wolfgang Roth, economy spokesman of the SPD, fears that eastern manufacturers are already beyond rescue. "So much is already destroyed," he said. "By the end of next year, there will only be 400,000 manufacturing jobs left in a labour force of 6m. That is a tragedy, and it was avoidable."

Nonetheless, the trade unions are convinced that a belated industrial rehabilitation effort is better than no effort at all. The problem is identifying precisely where it begins and ends.

The question is how you choose which firms qualify," according to one senior government official involved in the talks. "It is difficult to explain why, say, 100 enterprises

should be saved, and not 120. Then it is extremely difficult to decide how long they should be kept afloat.

Many are competing with western companies, who are themselves being forced to cut back."

The Treuhand privatisation agency had sold off 10,403 separate enterprises by the end of October, leaving 3,189 still on its books. The biggest ones are the biggest problem. Almost 224,000 workers are employed in companies with 1,500 workers or more, out of the 549,000 on the Treuhand's books.

Mr Franz Steinkühler, boss of the big IG-Metall engineering trade union, has proposed an all-embracing engineering holding company to preserve the bulk of 'eastern' industry. There seems little chance that Mr Kohl would be prepared to go so far. But he has asked Mr Steinkühler and his colleagues to come up with their own list of the enterprises which should be saved.

The very fact that Mr Kohl is talking about an industrial intervention strategy has raised the hopes of the unions. "Mr Kohl is making our speeches for us now," says Mr Jörg Barczynski, spokesman for IG-Metall.

In return, the unions are clearly moving towards a policy of wage restraint, even though they are very loath to talk precise figures. The OTV public sector union, whose leader, Ms Monika Wulf-Matthes, is also involved in the top-level negoti-

ations, has tabled a claim for 5 per cent in west Germany next year – with most analysts expecting a settlement down towards 3.0 to 3.5 per cent. Several union leaders, including Mr Steinkühler, have talked of holding their pay claims down to the rise in the cost of living. The employers are sceptical – they want productivity, not inflation, as the measure – but the direction is clearly down from last year's settle-

ments.

Mr Kohl very much wants wage restraint in the west, above all in the public sector. But he equally wants big concessions in the east, where the wage problem is if anything more critical: Wage equalisation with the west has run far ahead of productivity, so that wages now stand at some 70 per cent of western levels, and productivity at only some 30 per cent.

The argument therefore is that the unions, and especially IG-Metall, should water down their negotiated wage contracts which provide for continued rapid wage equalisation, reaching 100 per cent by 1994.

Mr Steinkühler has flatly rejected any statutory move to re-open the wage contracts, as proposed by Mr Jürgen Möller, the free-market economics minister. But he is clearly prepared to consider some form of case-by-case relaxation. He argues that productivity levels vary widely from company to company in the east, and no single statutory solution would be appropriate.

In spite of union-government movement on those issues, the stickiest area remains: financing the policies, and cutting back spending in the west to do so. Mr Theo Waigel, the finance minister, has just endured an agonising exercise with his own supporters in the coalition government, attempting to cut some DM6bn out of spending from next year's DM435bn budget. He still needs to find savings to finance the proposed industrial policy in eastern Germany, but budget officials say the only big areas they can now cut involve social spending. And that is anathema to the trade unions.

Latest leaks from the negotiations suggest that Mr Waigel is proposing to reduce unemployment benefits. He is also pushing for a 2 per cent ceiling on pay rises for civil servants, the one group which has not had to pay increased unemployment contributions for the labour market measures introduced in the east.

Now the negotiations are likely to get down to the really hard bargaining. But if there is no deal on public sector restraint, given soaring public sector deficits, the Bundesbank is going to keep the screws on monetary policy, according to the signals coming out of Frankfurt.

The key to a deal remains: Mr Kohl's own readiness to bargain. At talks last month, Mr Steinkühler salvaged Mr Möller's proposal for understanding less about economics than his 12-year-old son, when he wanted more pocket money. The chancellor intervened on behalf of the union leader, and told his minister to go away and do his homework.

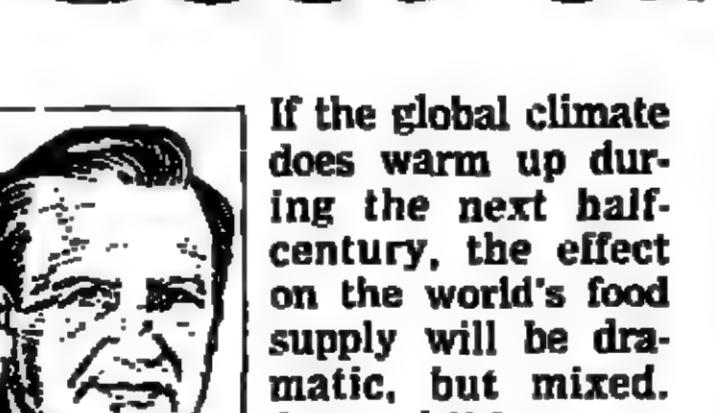
The truth is that the chancellor wants a deal. He knows he cannot win the next elections in 1994 without support from east Germany, according to one trade unionist.

That means he has got to tackle the unemployment problem, and we are the only ones with the policies to help him do so.

"It may be true that the chancellor does not understand very much about economics. But he understands a great deal about power."

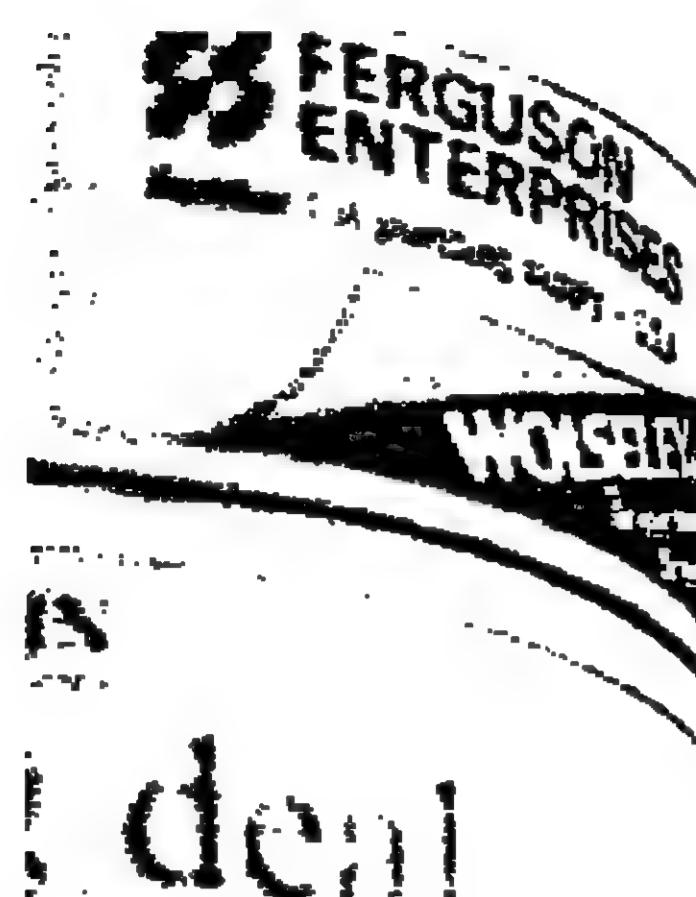
Joe Rogaly

Cost of Norfolk claret



If the global climate does warm up during the next half-century, the effect on the world's food supply will be dramatic, but mixed. Our children or grandchildren could see flourishing vineyards in southern England, abundant sunflower crops in northern Europe, a shift in the balance of food production from Texas and Oklahoma to Minnesota and the north of New York state – and a disastrous fall in the third world's ability to grow cereals.

None of the above is certain. All of it is indicative of the growing level of complexity of the research into the likely effects of global warming. Some of the work in progress was discussed at a conference on 'Energy for the 21st Century' at Brockenhurst Hall, a commercialised country house in Hertfordshire, at the weekend. The host was Nuclear Electric. Several of the old reliables of environmental discourse were present, including Sir John Houghton, chairman of the greenhouse effect working group of the



FINANCIAL TIMES COMPANIES & MARKETS

Tuesday December 8 1992



INSIDE

Swiss markets shrug off voters 'No'

Swiss financial markets yesterday shrugged off the Swiss rejection on Sunday of the European Economic Area. But many analysts believe the value of most Swiss equities will be hurt by the vote to remain outside the European single market. *Back Page*

Farmers caught out in the rain



Many areas of the UK have had a full average year's rainfall in just four or five months. If the weather does not improve soon, losses of this year's crops still in the ground, and some of next year's crops not yet planted, could rise to alarming levels. Some commentators blame farmers. After a series of dry, easy autumns, they say, farmers thought that this was the pattern for the future and forgot how to plan ahead and deal with a wet one. *Page 25*

Bidders queue for Qantas

The privatisation of Qantas, the Australian airline, reaches a crucial stage tomorrow when three foreign airlines are expected to deliver detailed bids. The bids, from British Airways, Singapore Airlines and Air New Zealand will lay the groundwork for the sale of up to 49 per cent of Qantas to corporate and institutional investors. The government will then float the balance of the shares on the Australian Stock Exchange. *Page 19*

Westland raises dividend

Westland, the UK helicopter group, raised its annual dividend from 4p to 4.25p a share after reporting an 11 per cent rise in pre-tax profits for the year ending October 2. Pre-tax profit increased to £26.3m (£41.4m) from £23.7m, after lower job restructuring costs this year led to exceptional charges of £3.8m compared with £7m the year before. The results brought Westland profits back to their 1990 level. *Page 22*

Tadpole grows up

The moment of metamorphosis at Tadpole Technology, the small electronics company, may be at hand. Tadpole, with headquarters in Cambridge, England, and Austin, Texas, leapt from the OTC market to a full listing — raising sufficient funds on the way to put its finances on a sound footing for the first time since its foundation in 1984. *Page 24*

Spotlight on Metro tactics

Metro is about to rival US giants Wal-Mart and K-mart as one of the world's largest retail companies. The German company last week won approval from German cartel authorities for its plans to buy a majority stake in Asko Deutsche Kaufhaus, a large but financially stretched retail group. But there are longstanding grievances about what competitors call Metro's "brutal" and "unfair" tactics. *Page 18*

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Chief price changes yesterday

	FRANKFURT (DM)	PARIS (FF)	
Mines	34	Riems	967 + 17
Aero	865 + 30	Axa	211/2 + 3
Deutsche	324.5 + 7.3	Aradis	271 + 15
PA	154 + 1	Barclays	506 + 5
Post	328.8 + 7.8	Bell	356 - 9
Rheinstahl	825 - 7	Bon	355 - 10
BMW	265 - 12	Bon RSZG	435 - 12
TOKYO (Yen)	265	Bon	421 - 12.5
Am Express	247.5 + 1.3	Faf Robi	369 + 25
Deutsche	374.5 + 2.9	Fafit	715 + 25
Kreiss	314 + 1.2	Fafit	625 + 50
Petrol	77.5 + 1.2	Fafit	309 + 10
Family Doctor	221.2 - 1.2	Fafit	250 - 25
Car Parts	7.5 - 3.4	Japan Sales	190 - 31
New York prices at 12.30.			
LONDON (Pence)			
Shares		Scot Newcastle	413 + 12
Advisors House	55 + 6	Sleaty Kite	211/2 + 3
The Aerospace	141 + 7	Spring Ram	107 + 9
ETI	154 + 10	Stakis	37 + 3
EMAP	313 + 10	Torstar	165 + 7
Faber Castell	345 + 15	Whitcom	234 + 17
Stevens Lyons	71 + 9		
Henderson Admin	659 + 47		
Hoppe	100 + 1		
Post Sare	775 + 24		
Lex Services	263 + 10		
Mitropia Radio	114 + 9		
Morland	440 + 20		
Woolfson	188 + 3		

Vereinsbank and Dresdner achieve robust growth

By David Waller in Frankfurt

TWO MORE large German banks reported robust growth in profits for the first 10 months of the year, providing further evidence of the resilience of the banking sector amid sluggish economic growth for Germany.

But both Dresdner Bank and Bayerische Vereinsbank warned about the need for sharply increased risk provisioning as the economy deteriorates.

Dresdner Bank, Germany's second largest bank, reported total operating profits up 16.6 per cent to DM2.67bn (£1.5bn).

Partial operating profits — which exclude any contribution from own-account trading — rose by nearly 19 per cent to DM2.69bn (£1.5bn).

Bayerische Vereinsbank said its group partial operating profits rose 20.5 per cent to DM1.25bn.

At the parent bank, partial operating profits climbed more than 25.3 per cent to DM775m. The bank said full operating profits for both parent company and group climbed at a higher rate, but gave no concrete figure.

Mr Wolfgang Röller, chief executive of Dresdner Bank, warned that when the full-year accounts were drawn up the bank would

have to make significant provisions to cover bad and doubtful debts.

He said this reflected the state of the economy and the generally "unsatisfactory" credit environment rather than exposure to a number of large, individual risks in Germany or in foreign markets.

Mr Albrecht Schmidt, chief executive of Vereinsbank, also said the need for provisions had increased significantly as a result of the economic slowdown.

Mr Röller insisted that in spite of the provisioning needs, the level of overall profitability would be "satisfactory".

At Dresdner, total lending volume rose 3.1 per cent to DM285bn over the 10 months. Net interest income rose nearly 10.6 per cent to DM4.87bn and commission income climbed 15.5 per cent to DM1.32bn. Operating expenses within the group rose 9.2 per cent to DM4.7bn.

• The Federal Cartel Office in Berlin has decided that proposed business co-operation between Dresdner Bank and Allianz, the German insurer, can go ahead, it was announced yesterday.

The co-operation envisages a cross-marketing of each other's services across Germany.

Forte sells catering unit to CinVen but keeps 24.8% stake

By Michael Stasinker, Leisure Industries Correspondent

Forte, the UK hotel and restaurant group, yesterday announced the sale of its Gardner Merchant contract catering subsidiary to a consortium led by venture capital company CinVen, but said it would retain a 24.8 per cent stake.

It also said it was acquiring 52 motorway restaurants and four hotels in France from the Accor hotel group for FF1540m (£105.0m).

Forte will announce details tomorrow of a joint venture with Agip, the Italian state-owned petrol company, to manage 18 hotels in Italy.

Forte will receive £942m (£838m) in cash for Gardner Merchant, including repayment of inter-company loans. It will also get £29.6m in discount bonds and £28.6m in redeemable

preference shares. It will receive £1.9m in ordinary shares and convertible redeemable preferred ordinary shares which will represent, on a diluted basis, 24.8 per cent of Gardner Merchant.

Forte said Mr Barry Hawkes, Gardner Merchant managing director, would continue to run the business and, with other senior staff, would subscribe for 8 per cent of the company.

It also said it was acquiring 52 motorway restaurants and four hotels in France from the Accor hotel group for FF1540m (£105.0m).

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INTERNATIONAL COMPANIES AND FINANCE

Rationalisation helps Incentive advance 57%

By Christopher Brown-Humes in Stockholm

INCENTIVE, the Swedish industrial group dominated by the Wallenberg family, saw profits rise 57 per cent to SKr722m (\$32.4m) in the first nine months as the benefits of rationalisation helped offset the impact of recession in key markets.

The result compares with a profit of SKr141m in the first nine months of 1991 and is higher than the SKr218m profit achieved for the whole 1991 year. Profit per share, excluding non-recurring items, was unchanged at SKr5.50.

If income from incentive's

large shareholdings in Asea, Electrolux and Esab are included, profits rose to SKr758m from SKr75m.

The improvement came despite the impact of disposals and weaker markets, which reduced sales to SKr8.44bn from SKr10.46bn, and the drop in new orders to SKr8.46bn from SKr11.99bn.

A number of incentive companies – including construction and environment groups Törr & Andersson and Munters, plus camera group Hasselblad – strengthened their positions despite an adverse economic environment. Weak areas included the materials handling and process divisions.

Degussa moves ahead 12% to DM200m

By Christopher Parkes in Frankfurt

DEGUSSA, the German metals, chemicals and drugs group, increased pre-tax profits by 12 per cent last year, in spite of losses in its important metals division.

Cost-cutting and reduced investments helped improve earnings to DM200m (\$125.7m) after a 44 per cent profits slump in the previous year.

Turnover was down 4 per cent at DM12.8bn, mainly because of a 22 per cent fall in precious metals sales.

Chemicals suffered from lower prices, but sales rose 1

per cent and profits improved.

Meanwhile, turnover from pharmaceuticals, the smallest of the group's core businesses, increased 32 per cent to DM1.75bn.

The proposed dividend is unchanged at DM7. The company said there was no sign of an early recovery. Increasingly recessive tendencies, detected in the last quarter of the year under review, had continued in the early part of the new financial year, especially inside Germany.

After allowing for the effects of acquisitions, Degussa reduced its workforce by 2,000 people.

Airtours gains 32.7%

By Michael Skapinker, Leisure Industries Correspondent

AIRTOURS, the tour operator, announced pre-tax profits up 32.7 per cent to £26.5m for the year to end-September.

It said it was considering purchases of travel companies in the UK and elsewhere in Europe.

Mr David Crossland, chairman, said the company carried 1.7m passengers, against 1m in 1991 – a UK market share of 13 to 14 per cent, compared with market leader Thomson's 29 per cent. Turnover was up 40 per cent to £405.6m, but the profit margin was down because of price-cutting in May and June.

Lex, Page 16

between £20m and £55m. Paribas is handling the sale for Hafnia.

Hafnia said it was also making progress in the sale of its Danish insurance and banking interests. At least three companies were said to be interested.

Morgan Stanley, the US securities house, is handling the transaction.

The company is seeking bidders for Economic, its UK general insurance company; Holnia, a Swedish insurance subsidiary; and C and V, a Swiss bank, and other assets.

Hafnia to sell UK unit

By Richard Lapper in London

HAFNIA, the troubled Danish insurance company, is negotiating the sale of Prolific, its UK life insurance subsidiary, to Scottish Provident, the mutual-owned life insurance company.

The sale would be the most significant disposal by Hafnia since the company suspended payments to creditors in August. Hafnia bought Prolific for £90.6m (\$137.7m) in 1988.

Analysts estimate the market value of Prolific to be

between £20m and £55m. Paribas is handling the sale for Hafnia.

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New chief at Crédit Suisse

By Ian Rodger in Zurich

CREDIT SUISSE, Switzerland's third-largest bank, has chosen a young investment banker to be its next chief executive.

Mr Josef Ackermann, 44, replaces Mr Robert Jeker, who is leaving the bank "on the best of terms" to become managing director of Aanova, Nueva and Unotec, Mr Stephan Schmidheiny's three investment and holding companies.

The shuffle comes only three months after a similar change of command at Swiss Bank

when he opened his first store (modelled on the US cash and carry concept) has withdrawn from day-to-day management of the business and leads a reclusive life moving between houses in France, Italy, Switzerland, Florida and California.

All press enquiries are directed to Mr Erwin Conradi, the 58-year-old chief executive who manages the business from an office above one of the group's stores in Düsseldorf. Calls are put through to his secretary who politely, but firmly, tells callers that Mr Conradi is too busy to respond.

The group's structure, like its public relations policy, is inscrutable, a veritable tangle of holdings and cross-holdings giving the Swiss parent control of an estimated 180 companies.

One of the biggest holdings is a majority stake in Kaufhof, one of Germany's largest, quoted retail groups. Others include the Massa discount stores group, the computer chain Vobis and Pelikan, the office supply group. Via Asko, it controls Co-op, the AVA department stores group and the Adler clothing stores chain.

Suchard in Hungary deal

By Nicholas Denton in Budapest

JACOBS SUCHARD, the Swiss foods group, is acquiring Csemege Confectionery, Hungary's largest chocolate producer.

Suchard is buying the company, with an annual capacity of 15,000 tonnes, to take a dominant position in the growing Hungarian bar and tablet chocolate market.

The Swiss confectionery company, a subsidiary of Philip Morris of the US, will modernise the plant.

Noteworthy among the web of interests are the group's links with Westdeutsche Landesbank Girozentrale (WestLB), the aggressively-managed public sector bank based, like Mr Conradi, in Düsseldorf.

The bank, one of the biggest in Germany and with an active approach to the way it manages its extensive portfolio of industrial interests, owns a 10 per cent stake in Asko.

The precise scale of the group's influence is made the more difficult to understand by the lack of disclosure and takeover rules in Germany: there is no obligation for the group to declare its hand until it has amassed a 25 per cent direct stake in a company.

It is widely suspected that Metro controls Asko via indirect stakes.

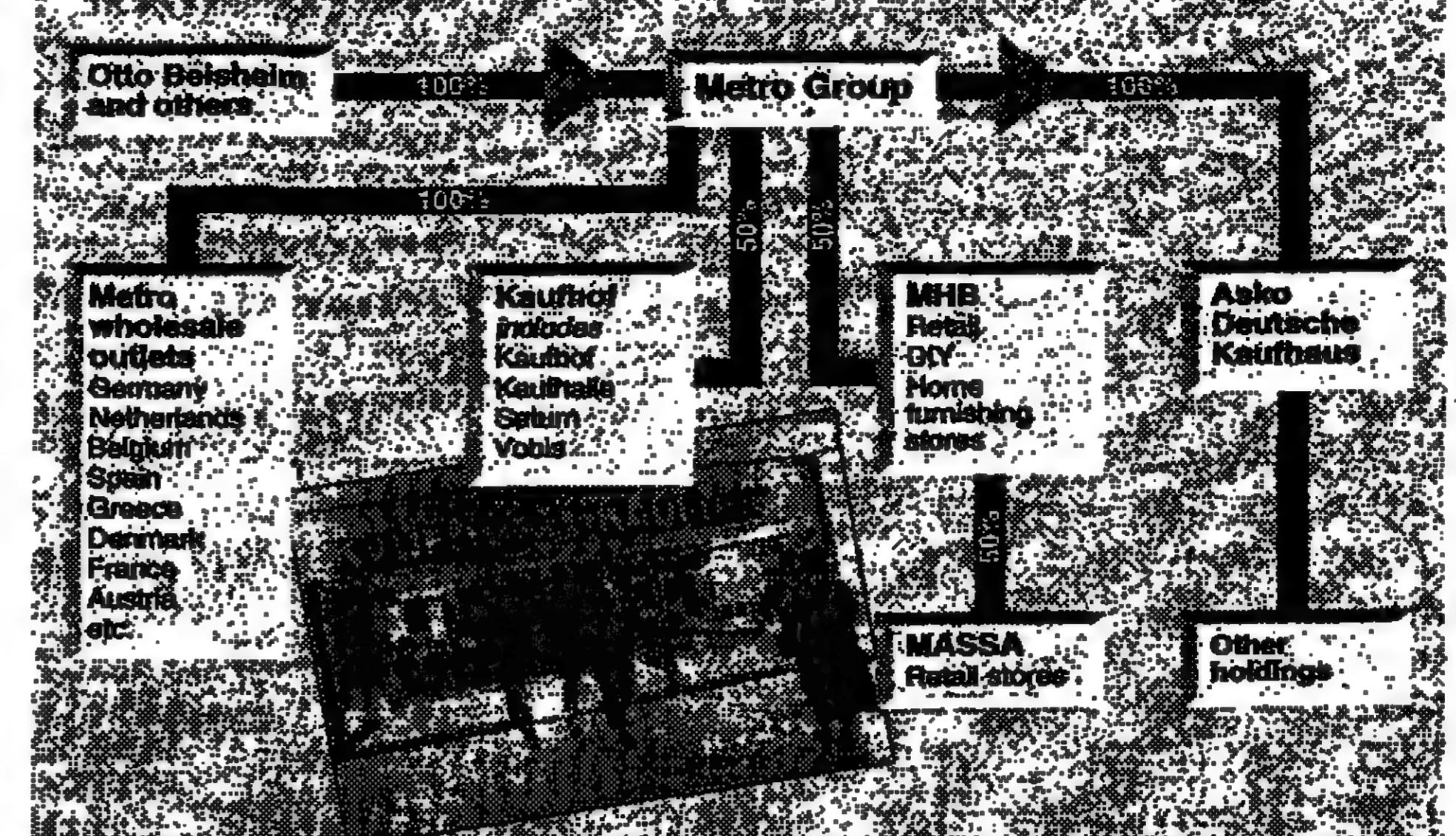
The only thing known for certain is that in the absence of a takeover code for Germany, Metro is not obliged to make an offer for the company's minority shareholders.

Metro's acquisition of Asko is going ahead after the federal cartel office reversed its decision that the deal would be anti-competitive.

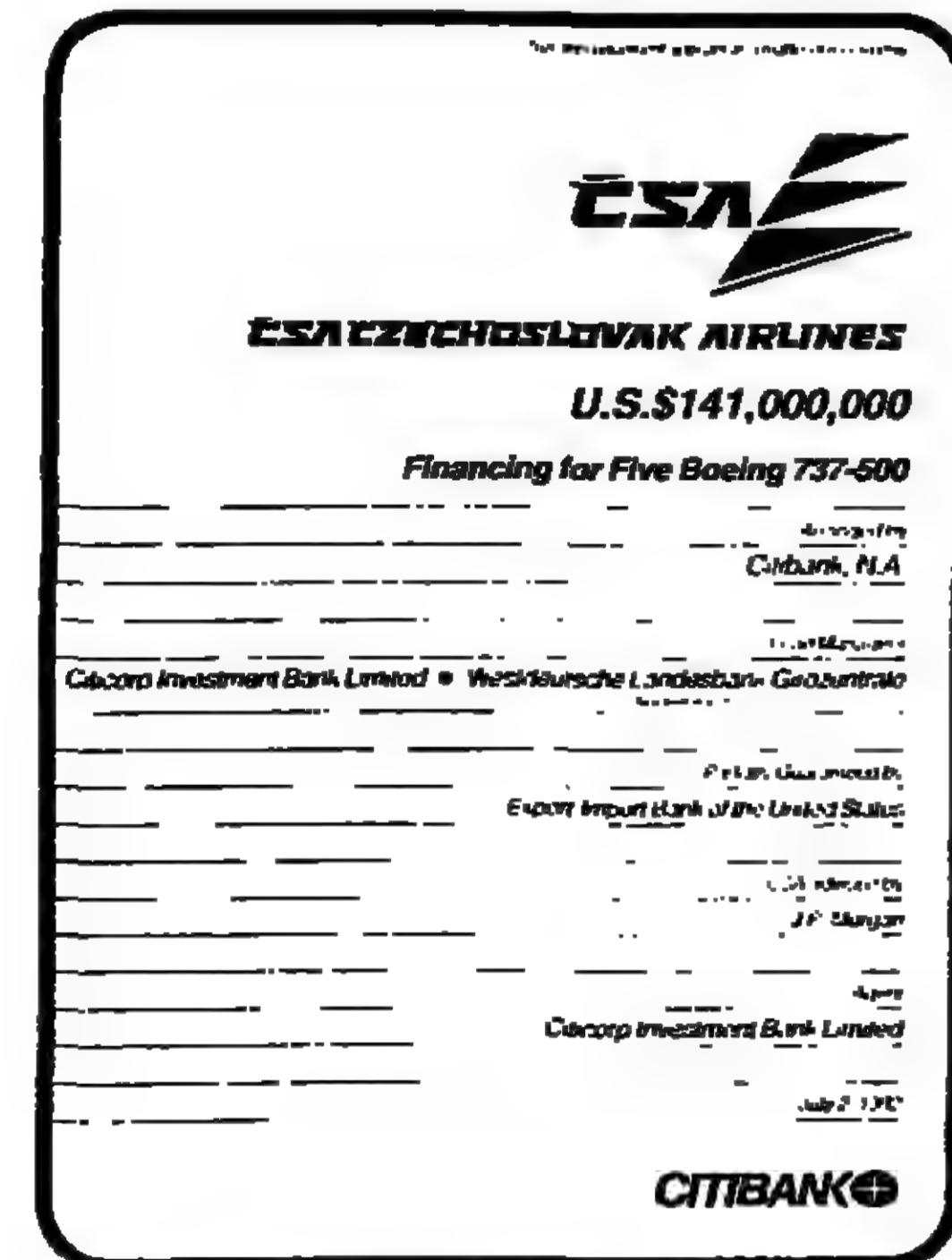
Metro and Asko agreed to sell stores with total turnover of DM120m as the price of the go-ahead.

This represents only a fraction of the group's total turnover and the cartel office's decision has done nothing to still the controversy surrounding the group's size and secrecy.

The Metro empire



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First nine months 1992

Internationale Nederlanden Group

The results of Internationale Nederlanden Group for the first nine months of 1992 show a satisfactory increase. Net profit rose by 6.6% from NLG 1,073 million to NLG 1,144 million.

Total assets increased by 6.3% to NLG 316.7 billion. Shareholders' equity gained 9.2% to NLG 15.1 billion.

The Executive Board expects a slight increase in net profit for the whole of 1992.

	First nine months 1992	First nine months 1991	% Change
Total revenue	35,422	34,250	+3.4
Net profit	1,144	1,073	+6.6
Net profit per share (in guilders)	4.70	4.53	+3.8

	30 September 1992	31 December 1991	% Change
Total assets	316,727	297,836	+6.3
Shareholders' equity	15,133	13,859	+9.2
Shareholders' equity per share (in guilders)	58.96	54.51	+8.4

ING GROUP

The report for the first nine months of 1992 can be obtained at the following address:

Internationale Nederlanden Group, P.O. Box 810, 1000 AV Amsterdam, Holland. Tel: (+31) 20 541 54 51.

First Chicago Corporation
US\$125,000,000
Floating Rate Subordinated Capital Notes Due December 1996
Notice is hereby given that the Rate of Interest has been fixed at 4% and that the interest payable on the relevant Interest Payment Date, March 8, 1993 against Coupon No. 25 in respect of US\$100,000 nominal of the Notes will be US\$1.000.
December 8, 1992 London
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U.S. \$250,000,000
Generated Floating Rate Subordinated Capital Notes Due July 18, 1997
Unconditionally Guaranteed on a Subordinated Basis by
CITICORP
Pursuant to Paragraph (d) of the Terms and Conditions of the Notes notice is hereby given that the period in respect of Coupon No. 34 will run from December 23rd 1992 to June 23rd 1993. A further notice will be published concerning the payment of interest on Coupon amount payable.
December 8th 1992 London
By: Citibank, N.A. (Issuer Services), Agent Bank. **CITIBANK**

INTERNATIONAL COMPANIES AND FINANCE

BHP to cut debt after asset sale raises A\$400m

By Bruce Jacques in Sydney

BHP, the Australian industrial and mining conglomerate, has sold A\$400m of assets to Westpac Banking, the Australian bank.

BHP said the company had sold a A\$400m (US\$277m) parcel of A Redeemable Preference shares in Beswick and that further sales were contemplated.

Beswick was the vehicle BHP used to buy its own shares in the mid-1980s when the late Mr Robert Holmes à Court attempted to take over BHP. Beswick controls around 20 per cent of BHP.

BHP is sitting on a large capital gain on the investment because the shares were acquired at a price of around A\$7, compared with BHP's current price of A\$11.30.

The Beswick vehicle was set up with a complex structure involving BHP holding A\$990m in A Class redeemable preference shares, A\$73.3m in ordinary voting shares and A\$500m in non-voting convertible preference shares. Other shareholders, in various classes of securities, are Foster's Brewing, Westpac and ANZ Trusts.

BHP said it would apply proceeds of the sale to debt reduction. Earlier this year BHP took effective control of Foster's Brewing for around A\$11.7m.

Packer to join Westpac

WESTPAC Banking announced yesterday that Mr Kerry Packer and Mr Al Dunlap are to join the Westpac board, Reuters reports from Sydney.

Mr Packer and Mr Dunlap are respectively chairman and managing director of Consolidated Press, which recently acquired 8.3 per cent of the capital of troubled Westpac for A\$434m (US\$301m).

Westpac announced last week that it planned to appoint Mr Peter Richie, the chairman of McDonald's Australia, to the board.

Mr John Uhrig, Westpac chairman, said: "These new appointments mean Westpac will have a very strong board as it follows through with its announced

recovery programme."

Westpac said Mr Packer and Mr Dunlap would be formally appointed after completion of the sale of Westpac's Network Ten television subsidiary to CanWest Global Communications of Canada, scheduled for later this month.

The appointment of Mr Packer and Mr Dunlap would take the number of board directors to 12 after recent resignations.

Former Westpac chairman Sir Eric Neal and four other directors resigned in October, while

another director, Westpac Americas general manager Mr Tony Walton, resigned after discovery of a US\$115m unexpected tax liability.

Peregrine forms China venture

PEREGRINE Investments Holdings, the holding company of merchant banker Peregrine Capital, has formed a joint venture in Beijing to provide investment and consultancy services, AP-DJ reports from Hong Kong.

The group has applied to the People's Bank of China to open a representative office - its

first in China - in Shanghai in hopes of capitalising on the growing equity-related business in one of the mainland's two fledgling stock markets.

"Shanghai is going to be China's financial centre, and it's time we established our presence there," said Mr Louis Ying, a director of Peregrine Capital (China).

Pacific Dunlop sells Eastman stake to US

By Bruce Jacques

PACIFIC Dunlop, the Australian industrial group, has settled the sale of Eastman, the US stationery and furniture group, for US\$142m.

Eastman, formerly a joint venture between Pacific Dunlop and David Jones, the Australian retailer, has been purchased by McCowan Deleatton, a US writing and banking company.

Pacific Dunlop acquired its interest in Eastman through the takeover of Petersville Sleigh, the Australian food group, in August last year. Initial plans to float Eastman for US\$215m were abandoned.

The sale is the latest in a string of disposals by Petersville assets by Pacific Dunlop. Directors said the Eastman sale price had allowed Pacific Dunlop to recoup the book value of its investment.

• Mayne Nickless, the transport group, has confirmed plans to acquire France Distribution Systems, the Paris-based warehousing and distribution company.

Mayne Nickless said FDS was France's leading company in the warehousing and distribution of dry grocery products, with annual sales of about A\$167m (US\$115.7m).

The acquisition, from Socie-Delmas-Vieljeux, a private French company, is subject to French Treasury approval.

• The Australian government has approved the bitterly-contested bid by Campbell Soup, the US food group, for Arnott's, the Australian biscuit company, subject to a number of conditions.

Mr John Dawkins, federal treasurer, surprised the stockmarkets by announcing the approval yesterday. Analysts had expected the bid, at A\$8.80 a share and valuing Arnott's at A\$1.2bn, to be frozen for 90 days.

Mr Dawkins' conditions on the bid include that Arnott's must remain listed in Australia, the majority of its directors would be Australian and its operations remained based in Australia.

Arnott's shares dipped to A\$8.80 yesterday.

Design problems plague Qantas sell-off

Kevin Brown on the factors shaping the privatisation of Australia's 'flying rat'



Paul Keating: continually changing privatisation rules

THE long and increasingly convoluted privatisation of Qantas, the Australian airline, reaches a crucial stage tomorrow when three foreign carriers are expected to deliver detailed bids.

The bids - from British Airways, Singapore Airlines and Air New Zealand - will lay the groundwork for the sale of up to 49 per cent of Qantas to corporate and institutional investors. If all goes according to plan, the government will float the balance on the Australian Stock Exchange.

The two-stage process should return about A\$1bn (US\$890m) to the Treasury. However, after more than a year of uncertainty, it is unclear whether the privatisation can be completed on schedule in March.

BA has not troubled to hide its irritation with the erratic behaviour of the federal Labor government, which has changed its mind about the sale several times.

Initial privatisation plans, announced in 1991, envisaged the separate sale of 49 per cent of Qantas and 100 per cent of Australian Airlines, one of the two main domestic carriers.

But analysts say the government may have over-estimated Qantas' attraction. In this case, it could be forced to allow a risky flotation of up to 100 per cent of the airline next year.

Qantas has a great deal going for it. It has an excellent safety record and it owns one of the newest fleets in the world. Its white kangaroo logo, known in the aviation business as the flying rat, is one of the world's best-known brands, especially in the fast-growing Asia-Pacific area.

Moves towards a common aviation market with New Zealand, due by 1994, have increased Qantas' potential domestic base from about 17m people to 21m. The merger with Australian Airlines also allows Qantas to feed domestic customers more effectively into its international operations.

But the big attraction is Qantas' strong network in the Asia-Pacific region. Qantas would be a very good fit with BA, which offers increased access to Europe and North America in return for a stronger Pacific presence.

Such a scenario is in line with Sir Colin's view that global aviation will be controlled over the next decade by half a dozen big airlines.

BA has given private assurances that it would use its shareholding to reach mutually beneficial agreements with Qantas, rather than to dominate the airline. But Qantas managers believe that effective control would inevitably pass to London unless BA's influence was countered by an equally strong shareholding in the hands of another airline.

BA is thought unlikely to agree to such an arrangement, and is believed to be structuring its bid to allow for a 24 per cent initial shareholding in Qantas by Australian institutions.

Qantas managers, notably Mr John Ward, managing director, would prefer a deal in which the available foreign shareholding was split between Singapore Airlines and Air NZ.

Such a deal, sometimes called the "tricycle option", would build on the existing



Sir Colin Marshall: unhappy with ceiling on shareholding

links between the three players: Qantas owns 19 per cent of Air NZ; while Temasek Holdings, SIA's parent company, owns about 6 per cent of Brierley Investments, the biggest shareholder in Air NZ.

If the trade sale goes ahead, it will dictate the price of shares in the subsequent flotation. That could make the issue difficult to sell unless the Australian market rallies between now and then.

But there is another complication. The government must hold a federal election by June, but Mr Keating has left open the option of an early election between March and May. The uncertainty makes it difficult to ensure that the flotation would not clash with the five-week campaign, suggesting that it may have to be delayed.

"There are so many variables involved with this deal that it is impossible to know what is going to happen," says one of the half dozen stockbrokers advising the government. "The airline is definitely saleable, but how and at what price it is impossible to say."

Deal set up to raise western equity capital for Russia

By John Lloyd in Moscow

A CANADIAN company and a UK securities house have set up the first attempt to raise western equity capital for investment in Russia.

The deal, signed yesterday in London, creates a joint venture called PeterStar, the majority of its directors would be Australian and its operations remained based in Australia.

The shareholders are LenTel, the city's telephone company

(with 40 per cent), the city authorities (10 per cent) and the Petersburg Long Distance Telephone Corporation, a stock market listed Canadian company which has changed its name from the NWE Capital Corporation.

Smith New Court, the UK broker, is to place 3.3m shares in a secondary offering - the first time equity capital will be raised for investment in what is essentially a Russian enterprise.

The company has secured as chairman Mr Gordon Owen, formerly group managing director of Cable and Wireless. Mr Owen was in charge of the restoration of telecommunications services in Kuwait after the Iraqi invasion.

The main customers of the joint venture will be tourists, who are expected to use the hard currency telephone boxes now being set up in the city.

Western businesses and

hotels will also have access to the network, with local residents being offered the services at a later stage.

The venture expects to produce pre-tax profits of about \$24m by 1995.

Although strongly backed by Mr Anatoly Sobchak, the mayor of St Petersburg, the project has to overcome a number of financial and legal provisions.

At present, 50 per cent of hard currency earnings must

be changed into roubles - with pressure mounting for the government to introduce a 100 per cent regime because of its need for hard currency.

Profit and value added taxes, as well as income tax, are currently at high rates of between 30 and 40 per cent - while Russian auditing and accounting standards are widely different from those in the west.

Finally, there is no secure system of enforcing property and other legal rights.

HUNGARIAN INTERNATIONAL BANK LTD

LONDON

The Board is pleased to announce for the year ended 30th September 1992 an audited pre-tax profit of £1,413,196, and an increase in reserves of £232,081. Extracts from the consolidated balance sheet are set out below.

30th September 1992

Issued Fully Paid Capital	£ 10,000,000
Reserves	23,731,022
Primary Capital Undated Loan Stock	8,410,429
Subordinated Unsecured Undated Loan Stock	2,000,000
Consolidated Primary Capital	£44,141,451
Consolidated Balance Sheet Total	£228,245,219

During 1992 the Bank maintained a high level of liquidity and low gearing:

30th September 1992

Liquidity	43.2%
Primary Capital/Total Assets	19.4%

The 1992 Accounts will be published shortly. Please contact the Company Secretary for a copy. Telephone: 071-606 5371. Address: Princes House, 95 Gresham Street, London EC2V 7LU.



Dr J. Rajna
Deputy Chairman & C.E.O.

THORN EMI Capital N.V.

(incorporated in the Netherlands with limited liability)

Notice of Annual General Meeting

In accordance with the Articles of Incorporation of THORN EMI Capital N.V. ("the Company"), notice is hereby given that an Annual General Meeting of shareholders will be held at the Registered Office of the Company at Chancery Lane 3, Clerkenwell, Netherlands Antilles on Friday, 18 December 1992 at 9.00 am for the following purposes:

- To receive and consider the Report of the Board of Managing Directors with regard to the course of business of the Company and the conduct of the Board's affairs during the past financial period, being the year ended 31 March 1992.
- To adopt the above-mentioned Report of the Board of Managing Directors together with the Balance Sheet, Profit and Loss Account and Explanatory Statement as prescribed in the Articles.
- To discharge the Board of Managing Directors in respect of its management and administration of the Company's affairs during the year ended 31 March 1992.
- To transact any such other business as may properly come before the Meeting.

Dated 8 December 1992

Registered Office:
Chancery Lane 3,
Clerkenwell,
Netherlands Antilles.

Voting and Amendments:

- Each Ordinary Share 'A' of the Company entitles the holder thereof to cast one vote.
- Holders of 5% per cent Guaranteed Redeemable Preference Shares 'B' 2004 of the Company are entitled to attend the Annual General Meeting and to address the Meeting but have no rights to vote.
- All Resolutions of the Annual General Meeting shall be adopted by a simple majority of the votes cast.
- Shareholders may be represented at the Meeting by a proxy empowered in writing.

Notice:

The Report of the Board of Managing Directors with regard to the course of business of the Company and the conduct of its affairs during the year ended 31 March 1992, together with the Balance Sheet, Profit and Loss Account and Explanatory Statement (indicating the criteria by which the movable and immovable assets of the Company have been evaluated) are available for inspection by shareholders at their proxies at the offices of the Company from the date hereof until the conclusion of the Meeting.

Bank of Ireland
U.S. \$300,000,000
Undated Variable Rate Notes

Notice is hereby given that the Rate of Interest has been fixed at 4.6125% and that the interest payable on the relevant Interest Payment Date March 8, 1993 against Coupon No. 14 in respect of US\$100,000 nominal of the Notes will be US\$1,033.12.

December 8, 1992, London
By Citibank, N.A. (Issuer Services), Agent Bank

TOP FINANCE (BERMUDA) LTD
US \$25,000,000
FLOATING RATE NOTES DUE 2000

Notice is hereby given that for the interest period from 8 December 1992 to 7 June 1993 the Notes will carry an interest rate of 4.1625% per annum.

CHEMICAL BANK as Agent Bank

MONEY MANAGEMENT

The Deciding Factor

Available every month

at newsagents

in financial districts and

main line stations.

£3.75

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appears every
Wednesday & Thursday

Friday
(International edition
only)

</

1992 FINANCIAL REPORT

Scotiabank 

Consolidated Statement of Income

(Canadian \$ thousands)		
	1992	1991 ¹
Interest income		
Income from loans	\$ 5,670,242	\$ 6,550,296
Income from securities	1,395,645	1,299,096
Income from deposits with banks	356,532	483,752
Total interest income, including dividends	7,422,418	8,433,124
Interest expense		
Interest on deposits	4,161,425	5,287,044
Interest on bank debentures	133,892	166,133
Interest on liabilities other than deposits	373,934	461,419
Total interest expense	4,669,251	5,914,596
Net interest income	2,753,168	2,518,528
Provision for credit losses	448,000	374,000
Net interest income after provision for credit losses	2,305,168	2,144,528
Other income		
Credit fees	267,928	244,142
Service charges	269,181	261,841
Investment banking	145,581	122,760
Foreign exchange and precious metals	140,760	109,777
Other	174,310	143,532
Total other income	997,760	882,052
Net interest and other income	3,302,928	3,026,580
Non-interest expenses		
Salaries	1,141,806	1,075,180
Pension contributions and other staff benefits	114,548	100,348
Premises and equipment expenses, including depreciation	456,865	421,495
Other expenses	435,994	398,080
Total non-interest expenses	2,148,213	1,995,103
Net income before provision for income taxes	1,154,715	1,031,477
Provision for income taxes	471,000	391,500
Net income before minority interests in subsidiaries	683,715	639,977
Minority interests in subsidiaries	7,491	6,962
Net income for the year	\$ 676,224	\$ 633,015
Preferred dividends paid	\$ 78,885	\$ 78,391
Net income available to common shareholders	\$ 597,339	\$ 554,624
Average number of common shares outstanding	203,083,111	197,449,428
Net income per common share	\$ 2.94	\$ 2.81
Common dividends paid	\$ 211,145	\$ 197,364
Dividends per common share	\$ 1.04	\$ 1.00

Consolidated Balance Sheet Highlights

(Canadian \$ millions)		
	1992	1991 ¹
Cash resources	\$ 8,263	\$ 7,022
Securities	14,244	10,541
Loans	67,644	62,131
Other assets	7,510	9,021
Total assets	\$ 97,661	\$ 88,715
Demand deposits	\$ 4,412	\$ 3,850
Notice deposits	18,694	18,710
Fixed-term deposits	53,047	45,273
Total deposits	76,153	67,833
Other liabilities	14,301	14,367
Subordinated debentures	2,128	1,979
Capital		
- preferred	1,000	1,000
- common	4,079	3,536
Total liabilities and capital	\$ 97,661	\$ 88,715

be based on the daily average of equivalent fully paid common shares.

Note 3: The Shareholders' Auditors have audited and reported on the Consolidated Financial Statements of the Bank as at and for the year ended October 31, 1992. Their report is included in the Annual Statement.

Note 4: Certain comparative amounts have been reclassified to conform with current year presentation and certain amounts have been restated to reflect the effect of a prior period adjustment.

Executive Offices: Scotia Plaza, 48 King Street West, Toronto, Canada M5H 1H1
In addition to more than 1,150 branches and offices across Canada, Scotiabank has branches, offices, subsidiaries and affiliates in 46 countries and territories, including the United States, the Caribbean, Central and South America, Europe and Africa and the Pacific Rim.

THE BANK OF NOVA SCOTIA

NIPPON CHEMI-CON CORPORATION
U.S. \$80,000,000
Guaranteed Floating Rate Notes due 1996
(Coupon No. 4)

In accordance with the conditions of the Notes, notice is hereby given that for the six-month period from 8th December 1992 to 8th June 1993 (182 days) the Notes will carry an interest rate of 4.20938% p.a. Relevant interest payments will be as follows:

Notes of U.S. \$10,000
U.S. \$212.61 per coupon. (No. 4)

THE SANWA BANK, LIMITED
Agent Bank

WOOLWICH
Building Society -

\$100,000,000
Floating rate notes due 1996

Notice is hereby given that the notes will bear interest at 7.30625% per annum from 3 December 1992 to 4 March 1993. Interest payable on 4 March 1993 will amount to \$130,15 per \$10,000 note and \$1,901.54 per \$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

PAN-HOLDING
SOCIETE ANONYME
LUXEMBOURG

As of November 30, 1992, the unconsolidated net asset value was USD 274,631,600.56 i.e.

USD 499.33 per share of USD 200 par value.

The consolidated net asset value per share amounted as of November 30, 1992, to USD 514.40.

INTERNATIONAL COMPANIES AND FINANCE

Solid State Farm rides out the hurricane

Nikki Tait on how the US insurer can absorb billions of dollars of catastrophe losses

M R ROGER Joslin, treasurer of the giant State Farm Insurance Company, looks pained. He has just been asked about the size of the catastrophe claims which the US's biggest car and home insurance provider has faced this year.

Mr Joslin does not know the precise figure, but a few clicks on the calculator provide the answer: \$3.24bn.

The bulk of this - more than \$2bn - comes from Hurricane Andrew, which devastated southern Florida in late-August. Even in the sanguine world of insurance, where disasters are everyday business, Andrew caused unprecedented upheaval.

Within days, State Farm, the largest writer of homeowners' policies in the "sunshine state", had drafted in almost half its 4,000 loss-adjusters. By late-October, it still had 2,300 extra employees in the area in the meantime, 110,000 individual claims had flooded in.

But if administering the disaster was an unparalleled immediate task, the financial implications are a longer-lasting problem.

The cash drain from Andrew - which some estimates now put at around \$14bn for the US insurance industry overall - not only followed large catastrophe losses earlier in 1992, but came after a spate of tough years.

Most big US insurers flinched publicly when the hurricane compounded this run of ill-fortune. Allstate and The Prudential, two of State Farm's largest rivals, had their debt ratings lowered.

But State Farm, a mutual, owned by its policyholders rather than by shareholders, made little public comment, despite the lack of catastrophe reinsurance cover. Rating agencies were sanguine A.M. Best, for example, which specialises in the insurance sector, retained an A-plus rating for State Farm's fire and casualty arm, its second-highest rating.

What kind of company can absorb multi-billion dollar losses? The answer lies in the unassuming mid-west town of Bloomington, about 100 miles from Chicago, where State



Sinking fund: Hurricane Andrew led to claims of more than \$2bn

Farm has its headquarters. The farm was formed in 1922 by a retired farmer, Mr George Mercier, who thought that existing insurers were offering country folk a bad deal by charging them the same rates for car insurance as city dwellers. So, on the back of cheaper premiums and using the federal Farm Bureau network as a distribution source, he started State Farm.

The organisation quickly proved a success. It added a life insurance division in 1929; had established a substantial local head office within a decade; and finally set up an agency sales force in 1949.

Today, the scale of State Farm is difficult to grasp. In terms of market share, it accounted for 21.4 per cent of all private passenger car premiums in the US in 1991, and 20 per cent of homeowners' policies.

Most notably, there has been a lawsuit which claimed the insurer discriminated against the recruitment of women agents. In 1985, a judge found State Farm liable, and earlier this year the company finally negotiated a \$157m settlement. It was the largest sum ever paid in a case brought under the 1964 Civil Rights Act.

Management succession has been another touchy area. In the 1950s, the task of heading State Farm passed from the

main units - car, homeowners, and life - stood at \$42.7bn, \$11.9bn and \$14.1bn respectively at end-1991, while policyholders' surpluses were \$11bn, \$2.8bn, and \$1.84bn.

Sales are handled by about 18,000 independent, self-employed agents who keep a percentage of the premiums which they bring in.

But, solid and admired as State Farm may be, it has not always had an easy ride. Its old-fashioned, mid-western culture has come under attack, and competitors, long resentful of the insurer's go-it-alone stance in a generally clubby industry, have been quick to point to the flaws.

Most notably, there has been a lawsuit which claimed the insurer discriminated against the recruitment of women agents. In 1985, a judge found State Farm liable, and earlier this year the company finally negotiated a \$157m settlement. It was the largest sum ever paid in a case brought under the 1964 Civil Rights Act.

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MARKET SHARES FOR STATE FARM AND ALLSTATE (%)

Year	HOMEOWNERS		PRIVATE CAR	
	State Farm	Allstate	State Farm	Allstate
1991	20.4	12.4	21.4	12.5
1990	19.0	12.4	21.0	12.4
1989	18.4	12.0	20.4	12.1
1988	18.3	11.5	19.5	11.7
1987	18.2	10.8	18.8	11.2
1986	17.5	10.4	18.9	10.8
1985	18.2	9.6	18.6	10.4
1984	17.2	9.3	17.7	10.5
1983	16.8	9.3	17.8	10.8
1982	16.4	9.6	17.5	11.0

Source: A.M. Best

Merchies to the Rust family. But Mr Edward Rust, the second generation in his family to run the company, died suddenly in 1985. He was replaced by a third-generation Rust, Mr Edward B. Rust Jr. who was just 35 years old when he took up the reins.

This raised eyebrows outside the company, although insiders say little has changed internally.

"They've been very conservative, and they've pursued a very straightforward, consistent strategy," says Mr Jack Snyder, senior vice-president of the property-casualty division at A.M. Best.

While such issues have niggled at the public image, State Farm has confronted more fundamental problems in its main areas.

Car insurance has become a fraught political issue - with the industry anxious to push up premiums, citing rising claim costs and consumers arguing that affordable insurance is virtually impossible in some areas. In California, matters came to a head four years ago when the electorate passed Proposition 103, demanding that local insurers "roll back" their rates and pay out rebates.

Some insurers - but not so far, State Farm - have reacted to the problem by walking away from certain states.

"We've certainly talked about it," says Mr Joslin, though he admits that no such move is seriously contemplated. The company is testing a \$25m rebate demand by the California insurance commissioner, claiming it has never made an "excessive" return on its business there.</p

Treasuries rally persists after positive economic data

By Patrick Harverson
In New York and Sara Webb
In London

US TREASURY prices continued to firm yesterday morning as investors interpreted recent strong economic data in a positive light.

By midday, the benchmark 30-year government bond was up 1/16, yielding 7.67 per cent. The two-year note was also firmer at the halfway stage, up 1/4 at 100, yielding 4.60 per cent.

Although good economic news is normally bad for the market, because it is seen as a harbinger of higher inflation and interest rates, investors have welcomed the recent signs of strength as making it less likely that president-elect Clinton will introduce an aggressive package of fiscal stimuli in his opening months.

GOVERNMENT BONDS

would widen the federal budget deficit and push up interest rates and general prices. Those fears are abating, although the concern about an overheated economy still exists.

■ UK government bond prices declined lower across the yield curve as the release of the latest credit figures dashed hopes of a cut in interest rates. Dealers said the UK credit figures, which showed a 7.6% rise in the amount of credit outstanding by British con-

sumers, provided a slightly more bullish picture of the UK economy, with the result that hopes of a base rate cut faded.

The Liffe gilt futures contract fell from 99.18 at the opening to 99.07 by late afternoon on relatively low volume of around 15,500 contracts.

In the cash market, short-dated gilts fell by over a quarter of a point, with the 10 per cent gilt due 1994 dropping from 104.21 to 104.14 to yield 6.91 per cent. The 9% per cent gilt due 2002 slipped from 108.31 to 108.25, resulting in a flattening of the yield curve.

Dealers said bonds opened on a relatively firm note following Sunday's Swiss referendum vote, which rejected a plan for a European Economic Area and led to some uncertainty about tensions within the European exchange rate mechanism. Reports in the German press that half of the Bundesbank Council members are in favour of a cut in interest rates also helped to give the bond market a push early in the session, but prices later drifted lower.

French M3 money supply grew by 0.2 per cent in October, giving year-on-year growth of 5.7 per cent - compared with 5.8 per cent in September. The Bank of France has a target of 4 to 6 per cent for annual M3 growth in 1992.

The yield on the 8% per cent bond due 2023 opened at 8.67 per cent and traded at around

8.70 per cent by late afternoon. On the Matif futures exchange in Paris, the December bond futures contract closed at 110.18, up 0.12 from late Friday.

■ German government bonds drifted lower in thin trade ahead of Thursday's Bundesbank Council meeting, with the Liffe bond futures contract slipping from 91.72 to 91.52 by late afternoon.

Dealers said bonds opened on a relatively firm note following Sunday's Swiss referendum vote, which rejected a plan for a European Economic Area and led to some uncertainty about tensions within the European exchange rate mechanism. Reports in the German press that half of the Bundesbank Council members are in favour of a cut in interest rates also helped to give the bond market a push early in the session, but prices later drifted lower.

■ Swiss franc bonds ended higher, ignoring the decision by Swiss voters to reject the European Economic Area treaty in the weekend referendum. Dealers said the recovery in the Swiss Franc against the D-Mark helped to lift bond prices.

BENCHMARK GOVERNMENT BONDS

	Coupon	Red	Price	Change	Yield	Week	Mo	Month
AUSTRALIA	10.000	10/02	107.8486	+0.337	8.79	8.78	8.82	
BELGIUM	8.750	06/02	104.7700	+0.070	9.01	9.07	7.08	
CANADA	8.300	04/02	103.6500	+0.403	7.94	8.16	8.01	
DENMARK	8.000	11/00	98.2843	-0.168	9.13	9.05	8.63	
FRANCE	8.500	03/97	101.3671	+0.070	8.10	8.26	7.94	
GERMANY	8.500	07/02	103.8700	-0.150	7.42	7.41	7.35	
ITALY	12.000	05/02	98.0250	+0.080	13.701	13.50	13.59	
JAPAN	No 119	4.800	03/89	101.7782	+0.040	4.45	4.32	4.63
	No 145	5.500	03/92	105.6667	+0.040	4.68	4.67	4.72
NETHERLANDS	8.250	05/02	104.9400	+0.010	7.50	7.54	7.65	
SPAIN	10.300	05/02	98.6000	+0.650	10.21	12.71	12.55	
UK GILTS	10.000	11/95	108.20	-0.023	7.44	7.58	6.95	
	9.750	08/94	108.24	-0.022	8.41	8.58	8.11	
	9.000	10/98	103.97	+2.732	8.73	8.88	8.54	
US TREASURY	6.625	97-07	102.8425	+2.424	6.78	6.97	6.92	
	7.225	11/22	101.25	+2.525	7.47	7.61	7.71	
ECU French Govd	8.500	03/92	98.0000	+0.078	8.82	8.87	8.78	

London sterling. Yields New York morning session. Yields Local market standard rates. 2 Gross annual yield (including withholding tax at 12.5 per cent payable by non-residents). Prices US, UK in \$/200, others in decimal.

Technical Data ATLAS Price Source

■ Japanese government bonds ended slightly firmer, helped by lower money market rates and hopes of a cut in the Official Discount Rate.

The yield on the benchmark No 145 traded in a narrow range of between 4.585-4.66 per cent. In the futures market, the March contract ended at 107.81, up from Friday's close of 107.74.

Dealers said the market was hoping to see a cut in the Official

Discount Rate, especially as Friday's quarterly Tanan report on business confidence is expected to show that the Japanese economy is still in a weak state.

The unsecured overnight call money rate slipped 1/2 to 3.35 per cent yesterday, and dealers are waiting to see whether some of the commercial banks will follow Sanwa Bank's example and cut their short-term prime rates.

EC throws role of interdealer broker into question

By Richard Waters

THE ROLE of interdealer brokers in financial markets throughout the European Community has been thrown into question by a ruling from the Commission over the activities of brokers in the international bond market.

Interdealer brokers (IDBs) act as specialist intermediaries between marketmakers, helping to oil the wheels of financial markets. Rules in most markets prevent them from dealing with anyone other than marketmakers.

The Commission has now told the International Securities Markets Association that its rules governing IDBs are potentially anti-competitive and could breach Articles 85 and 86 of the Treaty of Rome. The ruling led ISMA to relax its rules at the end of last week, allowing IDBs to deal with institutions other than marketmakers.

ISMA also dropped its requirement that IDBs open their books to inspection to prove that they were not breaking the rules. Restrictions similar to those which have been dropped by ISMA govern specialist brokers in several national government bond markets, including those in the UK and France, as well as the UK equity market.

The Bank of England said yesterday that it had no plan to allow IDBs in the eurobond market. ISMA, which is not covered by national regulation, had submitted its rulebook to the Commission in the hope of getting a letter of comfort stating that its regulations complied with EC law. The adverse ruling is also believed to have been prompted by a complaint to the Commission from one or more IDBs in the domestic market.

CIBC prunes payroll by 2,500

By Robert Gibbons
Montreal

CANADIAN Imperial Bank of Commerce has warned it will reduce staff across the board, by 2,500 or 2.5 per cent, over the next 12 months, spotlighting serious overcapacity in the financial services industry.

Most of the big Canadian banks have been pruning payrolls during 1992 because of intense cost pressures, but Canadian Imperial Bank of Commerce has clearly indicated it plans to reduce operations because of slow economic recovery and the impact of further automation.

Mr Al Flood, CIBC chairman, said the cutbacks were designed to raise productivity.

"We are responding to business realities of the '90s. It is very different from the high growth and high inflation economy of the 1980s."

CIBC has 48,000 employees, including 35,000 full-time and half the cutbacks will be achieved through redundancies and early retirement.

Citicorp ready to launch \$2bn offer

By Tracy Corrigan

CITICORP is preparing to launch a \$2bn global offering of credit card-backed securities

INTERNATIONAL BONDS

later today, for pricing tomorrow.

The deal consists of \$1bn of five-year floating-rate notes and \$1bn of two-year floating-rate notes, both issued with junior tranches of fixed-rate bonds.

A Citicorp official said he expected the five-year notes to meet stronger demand in Europe, while the two-year tranche is likely to perform better in the US.

The deal is backed by Citicorp credit card receivables and arranged by Citicorp and Salomon Brothers.

CIBC, the Canadian telecom-

munications group which owns Bell Canada, yesterday raised \$125m in the sterling bond market. The financing is linked to its \$490m purchase of 20 per cent of Mercury Communications, the UK's second largest telecommunications operator.

The five-year issue met a lackluster response from investors, despite a series of roadshows last week designed to promote the deal.

Traders said the pricing of the deal appeared reasonable, at a yield spread of 70 basis

points more than the comparable five-year gilt. But the spread widened to about 73 basis points due to the lack of investor interest in the issue.

Some investors were deterred by BCE's lack of credit ratings from the main US rating agencies, although it is rated by Canadian agencies.

The weakness of the gilts market also proved a negative factor. But the deal's disappointing performance was mainly due to investors'

NEW INTERNATIONAL BOND ISSUES

Borrower US DOLLARS Description	Amount \$	Coupon %	Price	Maturity	Fees	Book number
YEN Tokyo Land Corp.	20bn	5.3	100	1998	30/20bp	Yamachi Int.(Europe)
STERLING BCE Inc.	125	8.375	99.49	1998	30/20bp	UBS P&G Secs.
SWISS FRANCS NTT	300	6	102.5	2000	-	UBS

All issues are final terms and non-callable. a) issue launched on 3/12/92 has been increased to \$125m. Coupon payable semi-annually.

MARKET STATISTICS

RISES AND FALLS YESTERDAY

	Calls	Puts	Same
British Funds	6	63	11
Other Fixed Interest	9	2	4
Commercial, Industrial	358	187	895
Residential Property	147	107	545
Oil & Gas	16	17	52
Plantations	1	1	2
Mines	22	32	88
Others	60	24	32
Totals	598	431	1,637

All figures are final terms and non-callable. a) issue launched on 3/12/92 has been increased to \$125m. Coupon payable semi-annually.

LIFFE EQUITY OPTIONS

	CALLS	PUTS	CALLS	PUTS
Options	355	56	14	55
BAA	750	55	87	55
BAA1	800	13	43	52
BBB	110	10	28	14
BBB1	110	10	28	14
BBB2	110	10	28	14
BBB3	110	10	28	14
BBB4	110	10	28	14
BBB5	110	10	28	14
BBB6	110	10	28	14
BBB7	110	10	28	14
BBB8	110</			

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COMPANY NEWS: UK

Faber Prest expands by 53% to near £5m

By Roland Rudd

A REDUCTION in cost levels and the sale of loss-making businesses helped Faber Prest, the industrial and distribution services company, report a 53 per cent increase in pre-tax profits for the year ended September 30.

Profits increased from £3.14m to £4.8m, on reduced sales of £66.1m (£76.7m), and were struck after exceptional charges of £457,000 (£1.7m) relating to the loss from a disposal and continuing legal fees from proceedings in the US.

Mr Roger Feavious, who was brought in two years ago as chief executive, has refocused the group around three core businesses: industrial services, transport distribution and car retailing.

Two new executives have been recruited to run the first two businesses, which the group hopes to expand.

Radio Clyde on song with 30% advance

By Matthew Curtin

RADIO CLYDE Holdings, the USM-quoted broadcaster which has the lion's share of Scotland's independent airtime, increased pre-tax profits by 30 per cent from £1.4m to £1.83m in the year to end-September.

Turnover jumped 36 per cent to £13m (£9.45m), reflecting the merger with Radio Forth in April last year and increases in local and national advertising revenue, which contributed two thirds of overall income.

Earnings per share improved to 13.2p (12.4p), the modest increase reflecting the larger number of shares in issue after the all-share payment for Radio Forth. A final distribution of 5.25p (5p) is recommended which lifts the total to 8.5p (8.25p).

Mr James Gordon, chief executive, said the group was increasingly successful in convincing "advertisers south of the border" that things are not so gloomy in Scotland.

Local advertising revenue

rose 6 per cent, but national advertising climbed 10 per cent, and overall advertising revenue in the past two months was 10 per cent higher than a year ago.

He said the results would have been even better had it not been for a £468,000 extraordinary write-off and losses at Buzz FM, a Birmingham station in which the group had built up a 97.5 per cent stake.

Clyde could no longer support the drain on its cash reserves, and by cutting off financial support, had opened the way for a new backer or outright buyer for Buzz.

Mr Gordon said the outlook for Clyde was good, but it was not clear yet whether rising advertising revenue would return to the levels of 1989 and 8.5p (8.25p).

The group had a strong balance sheet and was eager to expand, planning to tender for two out of five newly-advertised regional licences, having missed out so far on national tenders.

NEWS DIGEST

Compo jumps 33% to £319,000

COMPICO HOLDINGS, the property investment and development company, reported pre-tax profits of £138,860 in the six months to September 25, an increase of 33 per cent on last year's £28,860.

Mr David Pickford, chairman, said that net rental income had continued to grow - up from £804,813 to £1.05m - despite the difficult economic climate.

Earnings per share worked through at 8.21p against 7.85p.

Melville calls for fresh funds

Melville Group, the exhibition services and interior fitting company, yesterday announced preliminary results for the year to June 30 along with a refinancing by way of a subscription and a 1-for-3 rights issue to raise between £3.3m and £4.4m net.

The refinancing will be via a subscription of 75m new ordinary shares at 5p each by funds managed by Lowe Finance and a rights issue of up to 29.84m new ordinary, also at 5p in which the Lowe Funds will participate. After completion these funds will hold between 55 per cent and 62 per cent of the issued capital.

Melville reported pre-tax profits of £593,000 (£23.13m) for the year to June 30, after an exceptional loss of £1.42m on the closure of Melville Spain.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres-ponding dividend	Total for year	Total last year
Aerial S	Int. 2.1	Feb 1	1.95	-	5.85
Acorn Inv. Tst	Int. nil	nil	1.5	nil	1.5
Altisys	Int. 8.7	Feb 19	5.25*	7.25	5.75*
Cranbrook S	Int. 2.45	Jan 29	2.3	-	7.5
Faber Prest	Int. 7.7	Jan 22	4.3	12	8.6
In Shops	Int. 0.65	Jan 11	0.65	-	2.63
Melville Group	Int. nil	-	1.6	nil	3.2
Morris Ashby S	Int. 1.7	Mar 31	1.7	-	4.7
Radio Clyde	Int. 5.25	Feb 12	5	8.5	8.25
Rolfe & Nolan	Int. 2.55	Jan 21	2.3	-	6.2
Scot. & Welsh	Int. 5.75*	Feb 1	5.51	-	18.1
South Wales Elect.	Int. 0.8	Feb 24	0.8	-	19.4
Strategem Group	Int. 4.75	Jan 14	4.5	4.75	4.5
Total Systems S	Int. 1.5	Feb 1	0.75	-	2.25
Tunstall	Int. 3.75	Feb 9	3.2	6	5.35
Vega	Int. 0.87	-	nil	-	3.71
Walman	Int. 0.31	Feb 15	0.3	-	2.2
Westland	Int. 3	Feb 22	2.75	4.25	4

Dividends shown pence per share net except where otherwise stated.
*On increased capital. *Equivalent after allowing for scrip issue. GUSM stock.

In Shops falls to £0.9m but sees recovery

By Paul Cheshire, Midlands Correspondent

IN SHOPS, the Birmingham-based property group specialising in retail centres and service offices, reported reduced interim profits but predicted recovery in its next financial year.

Pre-tax profits for the six months to September were £903,000, against £1.05m, on turnover up at £12.2m (£11.1m). Earnings per share were 1.7p (2.05p) but the interim dividend is maintained at 0.65p.

During the first half In Shops lost £250,000 on its serviced office operations, but the retail centre business continued to expand.

New retail centres opened in Abersdeens and Paisley in Scotland and at Kings Heath and Sutton Coldfield in the West Midlands.

Although the second half was likely to be only marginally more profitable than the first, Mr Brooks believed the worst of recession had been seen but that recovery would not be reflected in business confidence for at least six months.

Davies & Newman wind up battle

By Jane Fuller

DAVIES & NEWMAN Holdings, parent company of Dan-Air, was given a rough ride to its death by small shareholders at yesterday's extraordinary meeting in London.

The initial count on the resolution to wind up the group voluntarily showed 44 against and only 10 in favour. Well over 100 people attended the meeting.

However, the dissenters were swamped by proxy votes in a poll, with 400 holders of 41.6m shares in favour and 244 holders of 1.18m shares against. Liquidators from Price Waterhouse were appointed.

Shareholders in Davies & Newman, rescued in both 1990 and 1991, have ended up with nothing after the sale of Dan-Air, its main asset, to British Airways for £1. They were told

the only alternative was receivership.

About 750 employees sank £542,000, at 50p a share, in last October's £49.3m rescue issue. It was these and other small shareholders who dominated yesterday's meeting.

Their angry questions were fielded by Mr David James, company doctor-chairman since autumn 1990.

Mr Peter Frankel said shareholders had been treated with contempt. He questioned whether the Stock Exchange should have waived the requirement to refer the BA deal to shareholders. Mr James replied that Davies & Newman would have gone bust before the procedure could be completed.

Having heard that an extra £10m would have enabled the company to shed the cost-alleviating losses of its Boeing 727s, Mr

He was told that different agreements had applied to different categories of staff, and there was a limit to the restructuring costs that could be attached to the BA deal.

Sir Ivor Broom, chairman of Gatwick Handling, which Davies & Newman had a 50 per cent holding, said employee

shareholders had been misled in a September newsletter from Mr James pointing out that debt was low and cash positive at that point - although both points were true.

According to the EGM circular it had been realised by late August that new capital was essential to enable the group to trade beyond the third week of October. Mr James said the September newsletter had pointed out that new funds would be needed. Talks with Mr Richard Branson, of Virgin Atlantic Airways, had raised hopes of fresh investment.

With Mr James contending that Dan-Air's dwindling charter business was the main reason for its loss of independence, one shareholder asked how much had been "wasted" on setting up new scheduled routes and then closing them down because of recession?"

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ties for growth in the coming years.

Overseas growth boosts Tunstall

Overseas growth boosts Tunstall

By Peggy Hollinger

TUNSTALL Group, the manufacturer of emergency communication systems for the disabled and elderly, reported a 21 per cent increase to £5.2m in pre-tax profit for the year ended September 26. Sales rose 9 per cent to £40.5m.

Mr Michael Dawson, chair-

man, said the group had performed well, "despite adverse economic conditions both in the UK and overseas".

Part of the increase was due to the inclusion for nine months of Ohmeda Schmetter, acquired for £3.3m in January and renamed Tunstall ComSys. The purchase contributed £5.3m to sales and £500,000 to

trading profit.

About 20 per cent of Tunstall's sales were now overseas, against 5 per cent last year.

The group also benefited from a £232,000 interest gain, against a £26,000 charge last year.

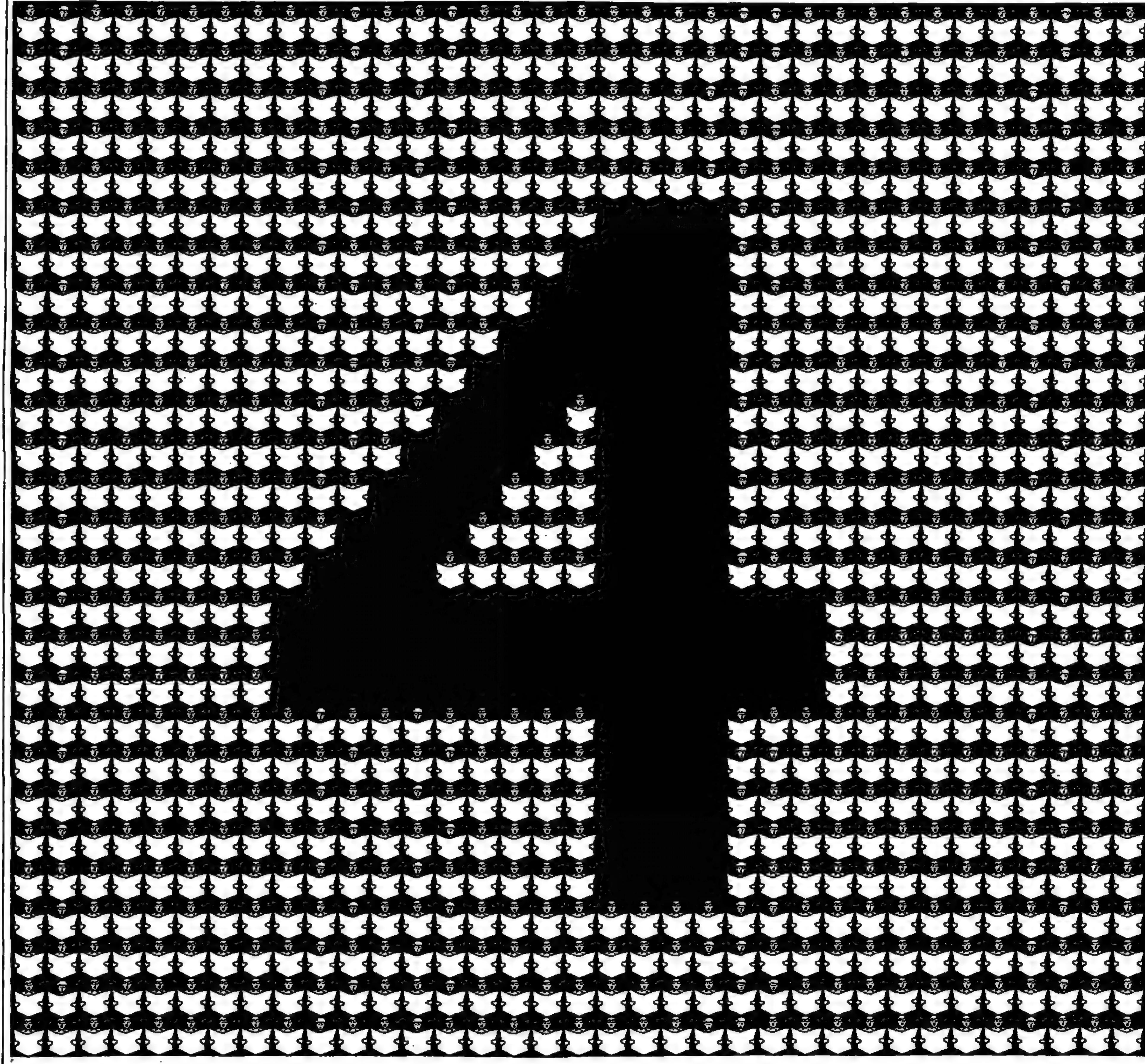
Mr Dawson said the under-

exploited German market would provide good opportuni-

ties for growth in the coming years.

Tunstall's immediate opportunity, however, would be the introduction of the UK government's Care in the Community programme.

The final dividend is raised to 3.75p, making 6p (5.35p). Earnings per share rose from 17.4p to 21.6p.



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*EBRS 1991.

FAR MORE THAN FINANCE.



South Wales Electricity jumps 43% to £29.7m

By Michael Smith

THE comparative resilience of the local economy and the disposal of loss-making retail activities helped South Wales Electricity raise interim pre-tax profits by 43 per cent, from £20.7m to £29.7m.

The company expressed doubts about the possibility of signing one-year contracts for coal-fired electricity in the first half of 1991. Celtic Contracting incurred a loss of £1m this time.

However, Mr Wynford Evans, chairman, said he expected 'Celtic to be back in profit next year, following a restructuring of terms and conditions of the 200 employees which will see weekly hours increase from 39 to 42 and the wage bill fall by 20 per cent.

In the core business there was a reduction of 7.7 per cent in staffing during the period. Staffing across the whole group has fallen 14 per cent in

and commercial by 4.3 per cent, but industrial sales declined by 0.4 per cent.

The company became the first rec to become cash positive since privatisation. Interest contributed £400,000, against payments of £1.5m the first half of 1991.

Although the company was helped by the sale of the retail arm, which lost £2.5m in the first half of 1991, Celtic Contracting incurred a loss of £1m this time.

However, Mr Wynford Evans, chairman, said he expected 'Celtic to be back in profit next year, following a restructuring of terms and conditions of the 200 employees which will see weekly hours increase from 39 to 42 and the wage bill fall by 20 per cent.

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NEWS DIGEST

Full diluted earnings fell to 6.9p (0.7p) per share. The interim dividend is cut from 6.8p to 3.8p; a final of not less than 6.8p is forecast.

Tarmac sells Feb to Sandoz for £14m

Tarmac is continuing its investment programme with the sale of Feb International, the chemicals manufacturer, to Sandoz of Switzerland for £14m cash. The price is subject to adjustment depending on levels of working capital on completion.

Feb, based in Swinton, supplies the building and construction industries and has sales of about £30m. Tarmac paid £8m for the company six years ago when sales were about £20m.

Tarmac has retained Feb's site in Kent where it will make Aquaseal bituminous-based products for Feb.

Morris Ashby advances strongly

As forecast at the 1992 year end, pre-tax profits of Morris

the last 18 months.

The interim dividend goes up to 6.8p (5.8p), payable from earnings of 20.5p (13.8p) per share.

COMMENT

South Wales could scarcely have hoped to recreate the impact of the full year results, when it became the first regional electricity company to cut prices since privatisation, but it did its best. Buoyed by becoming the first cash positive rec and by relatively impressive volume growth, it is increasing its dividend more than other recs so far and the shares rose 80 to 50p. Nonetheless, Celtic's losses are a reminder that contracting is a cyclical business even if it does make money next year. A full year distribution of 22p would give a prospective yield of 5.8, which is slightly below the average and leaves little room for the company to continue outperforming.

Margins maintained as Acal declines by 12%

By Paul Taylor

Acal, the electronics and industrial controls distributor, reported lower interim profits although turnover increased as a result of recent acquisitions.

Pre-tax profits for the six months to September 30 fell by 12 per cent from £1.52m to £1.34m on turnover which grew from £28.1m to £30.8m, including £3m attributed to recent acquisitions. Turnover in the underlying business slipped by 5 per cent, but was maintained at the same level as the second half of last year.

Earnings per share dropped to 6.3p (7.1p), in part reflecting the 680,000 new shares issued at 214p each in July to fund the acquisition of Belgium-based Beter Components for £87.5m (£1.95m).

The interim dividend is increased by 7.7 per cent to 2.1p (1.95p) per share.

Mr John Curry, chairman, said gross margins had been maintained during 1991 and 1992, despite tough market conditions. Operating profit slipped to £1.68m (£1.82m).

He said that the electronics divisions held up well in both the UK and continental Europe, although there were now signs of softness in north-east Europe.

Sales in the industrial and refrigeration divisions were down in most of Europe. Nevertheless, Mr Curry said the group was achieving growth outside Europe in the refrigeration business set up last year.

He added that the group was seeing a small growth in orders during the current financial year. "We are no longer eating into the order backlog and gross margins are reasonably stable in spite of currency fluctuations and very competitive market conditions," he said.

With more than 70 per cent of the group's business overseas, the group should also be a net beneficiary of the recent effective devaluation of sterling on translation of overseas earnings.

Ashby, the USM-quoted specialist aluminium diecasting and machining group, showed a strong advance in the six months to September 30.

From turnover up by £1.3m to £28.1m pre-tax profits improved by 33 per cent from £481,000 to £639,000.

Earnings per share were 5.5p (4.4p). The interim dividend is maintained at 1.7p.

Acquisition gives boost to Cranswick

Cranswick, the USM-quoted pork products and animal feeds company, lifted interim pre-tax profits by 47 per cent, from £659,000 to £968,000, in the six months to September 26.

Turnover was 31 per cent higher at £49.7m and the company said the second half of the year had started well.

The improved performance was mainly due to the acquisition last November of Yorkshire Country Pork. Sales of pork products jumped by 12.5m to £17m during the period.

Earnings increased to 6.4p (6.3p) per share. The interim dividend is 2.4p (2.3p).

Ready to take a leap forward

Alan Cane on Tadpole Technology's move to the main market

FOLLOWERS of Tadpole Technology, a small electronics company with headquarters in Cambridge, England, and Austin, Texas, have waited long enough to see their loyalty rewarded.

Now the moment of metamorphosis may be at hand. Tadpole, distinguished by world class technology and intermittent profitability, last week leapt from the over-the-counter market to a full listing, raising sufficient funds on the way to put its finances on a sound footing for the first time since its foundation in 1984.

The placing of just over 7.4m shares at 65p a share was fully subscribed, leaving the company with £4.8m minus expenses.

The shares started trading yesterday, closing at 85p.

After clearing its accumulated debt, Tadpole will have some £2m to buffer what could prove to be explosive growth. Investors' hopes are pinned to Tadpole's disclosure last week that in addition to an existing relationship with Sun Microsystems, one of the fastest growing and most aggressive US workstation manufacturers, it has secured a strategic alliance with International Business Machines, the world's largest computer manufacturer, through which IBM will market a yet-to-be-announced Tadpole product and the US giant will take up to 10 per cent of the enlarged equity stake in the company.

Tadpole is one of an elite group of electronics companies founded in the Cambridge area over the past two decades by graduates anxious to remain within bicycling distance of their alma mater. Chief executive, Mr George Grey, was 23 when he founded the company in partnership with Mr Martin Jackson. Mr Jackson now works for EO, also based in Cambridge, which is developing an innovative personal communicator.

Mr Grey says that from the first the company was technically overambitious and undercapitalised. Its four-year track record - it lost money in 1989, 1990 and 1992 - is awful. In 1992 it incurred a loss of £1.69m.

Closer inspection reveals that turnover has been rising rapidly: from £5.7m in 1989 to £12.5m last year. And most of the company's business is now either in the US (76 per cent in 1992) or mainland Europe and Scandinavia (10 per cent).

What does Tadpole do that warrants such recognition abroad but has so far failed to make it a commercial success? It is a specialist in the design and fabrication of complex printed circuit boards, tailored to its customers' exact specifications. Customers include



George Grey, joint founder of Tadpole Technology

when he founded the company in partnership with Mr Martin Jackson. Mr Jackson now works for EO, also based in Cambridge, which is developing an innovative personal communicator.

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Tadpole calls its computer the "Sparbook", after Sun's high performance Sparc microprocessor chip. A few hundred have been sold for evaluation; orders in lots of 1,000 or more are expected next year. An important feature of Sparbook is a software system which enables it to link into and form part of the user's network while away from the office.

Last week Tadpole announced that it had agreed to develop workstation notebooks for IBM based on the US market.

Tadpole will develop the computers and IBM will market them.

The agreement is contingent on the completion of equity negotiations between the two firms. IBM's total investment in Tadpole in equity and development funds will be not less than \$3m.

George Grey said: "The

Power PC architecture is one of the key microprocessor architectures of the next decade".

Mr Grey explains the company's precarious finances to date as the result of an indulgence in research and development that was not supported by corresponding sales.

Changed accounting conventions resulted in one set of losses; failure on the part of the US semiconductor manufacturer, Motorola, to deliver a new chip on time was another.

The company has taken steps to strengthen its financial management, appointing as deputy group chief executive Mr Jeremy Woan, a 32-year-old former investment analyst with Citicorp Scrimgeour Vickers and Hoare Govett.

The group finance director is Mr Robert Booth, who joined in 1981 after 10 years in the pharmaceuticals business. Mr Richard King, who prior to retirement was chief executive of Cambridge Electronic Industries, was appointed non-executive chairman this year.

Could Tadpole emulate Microfocus, the UK software company whose share price is now hovering around £24, pushed up by US investment? There are strong parallels.

Both companies have bigger businesses abroad than at home and both sell key components to large US electronics companies.

An ADR offering from Tadpole could be on the cards in a few years. The task at hand, however, is to turn the company round and manage the anticipated growth surge.

Observers think that pre-tax profits in 1993 could be about £1.3m, or earnings per share of 6p.

George Grey said: "The

Vega improves 22% in first results since flotation

By Daniel Green

A SERIES of new contracts helped Vega Group, the space engineering specialist, report a 22 per cent rise in interim pre-tax profits to £631,000 in the company's first set of figures since its flotation in June.

Turnover for the six months to October 31 was £3.62m (£2.75m) and earnings per share were 2.3p (2.5p). The interim dividend is 6.8p.

The company remains relatively unaffected by the current economic recession," said Mr John Rigg, chairman.

During the period, the company won contracts worth about £2m which were in excess of the £1m of contracts included in the placing document.

said Mr Rigg. "We have no borrowing and we expect to continue to generate cash."

He did not rule out the possibility of acquisitions and had looked at takeover targets in the UK and the rest of Europe. No takeover talks were yet under way.

The shares lost 2p to 122p.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, December 7, 1992. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	E STG	US \$	D-MARK	YEN (X 100)	COUNTRY	E STG	US \$	D-MARK	YEN (X 100)	COUNTRY	E STG	US \$	D-MARK	YEN (X 100)
Afghanistan (Afghan)	99.25	62.5196	39.8994	50.2931	Gambia (D-Mark)	13.7395	8.6548	5.5170	9.9562	Pakistan (Rupee)	40.00	25.1968	14.0642	20.2531
(Ladakh)	172.90	108.913	53.4377	1.1754	(Greece)	2.9400	1.2647	1.1754	1.1754	Panama (Balboa)	1.5871	1.6373	0.9057	0.9057
Algeria (Dinar)	21.8677	13.9558	1.1754	1.1754	Germany (D-Mark)	778.18	488.02	311.211	352.922	Papua New Guinea (Kina)	1.5580	0.9814	0.7683	0.7683
Andorra (Fr Fr)	8,6850	5,3448	3.4076	2.9262	Greenland (Danish Krone)	9,6800	6,0976	3.8875	4.9012	Paraguay (New Sol)	25.0000	10.4000	1.2011	1.2011
(Cpt Fr)	178.20	112.2252	71.5642	50.2278	(Norway)	22.10	14.0267	1.1745	1.1745	Peru (Nuevo Sol)	2.55	1.0452	1.024	1.024
Angola (Kwanza)	1,0000	0.6200	0.2200	0.2200	Portugal (Escudo)	1.4050	0.8750	0.3675	0.3675	Philippines (Peso)	39.475	24.8661	15.8534	15.8534
Anguilla (Pound)	1,0000	0.6200	0.2200	0.2200	Qatar (Riyal)	99.6734	69.6734	2.3416	2.3416	Qatar (Riyal)	5.6575	3.5832	2.2692	2.2692
Anguilla (US \$)	1,0000	0.6200	0.2200	0.2200	Russia (Ruble)	6.3672	4.0476	2.4076	2.4076	Russia (Ruble)	1.1220	0.7220	0.5462	0.5462
Anguilla (US \$)	1,0000	0.6200	0.2200	0.2200	Russia (Ruble)	6.3672	4.0476	2.4076	2.4076	Russia (Ruble)	1.1220	0.7220	0.5462	0.5462
Anguilla (US \$)	1,0000	0												

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COMMODITIES AND AGRICULTURE

Palladium surge linked to cold fusion interest

By Kenneth Gooding,
Mining Correspondent

PALLADIUM'S PRICE rose to its highest level for 37 months in London yesterday and some analysts linked the surge with recently renewed interest in cold fusion, which some scientists suggest might become a source of limitless energy.

But some traders were more prosaic. "Someone is squeezing the bell out of the market," one suggested. "If this was one of the London Metal Exchange metals, someone would be having their knuckles rapped for doing some naughty manipulation."

Whatever the reason, palladium was fixed in London yesterday at \$105.75 a troy ounce, up \$2.75 from Friday.

The market brushed off news that Russia, the world's biggest producer, had denied rumours that it had been forced to buy metal on the market. Reuter quoted Mr Nikolai Menshikov, director of Almazjuvelierexport in Moscow, as saying talk that Russia had been buying palladium from South Africa was "100 per cent not true".

Palladium, used by the electrical and dental industries and by car catalyst producers, reached \$178.50 an ounce in April 1989, as industrial users panicked after speculators had

moved in following news that US scientists claimed to have produced nuclear fusion at room temperatures using electrodes of palladium in heavy water.

However, the excitement died away until October this year when scientists at Nippon Telegraph and Telephone, which is one of the world's leading industrial laboratories, said it had been able to repeat their cold fusion procedure five times with identical results. Although different to the US process, the Japanese also employed a plate made from palladium with one side coated with palladium oxide.

Analysts pointed out that recent speculative buying of palladium originated in Tokyo and was fueled by various rumours about shortages and interruptions to supply. Also, in a recent study of the market, Johnson Matthey, the world's biggest platinum marketing group, suggested there would be a shortfall in supply of 110,000 ounces this year.

Mr Andy Smith, analyst at Union Bank of Switzerland, pointed out that other platinum group metals had not benefitted from palladium's rise and neither had silver, another "white" metal. "Demand is certainly not going up," he said.

Kazakhstan to sell three oil concessions

By Deborah Hargreaves

KAZAKHSTAN is trying to speed up western investment in its oil industry by offering three oil exploration blocks for competitive tender early next year. Deputy prime minister Bakenov said in London yesterday that if the first licensing round is a success, he will develop plans for offering other areas for international exploration.

The three blocks on offer are in the Pre-Caspian basin, two in west Kazakhstan and the third in the province of Aktubinsk. The newly-independent country is soliciting bids from the oil industry by May 1993 and the winners will be announced in July.

Mr Bakenov said a 600km stretch of the oil pipeline from Tengiz to the Black Sea port of Novorossiysk would be completed in April, with a further 720 km to be added by November next year. He said this

pipeline would be operational by 1995.

He said the Kazakh authorities are eager to attract foreign investment for the improvement and construction of oil refineries and petrochemicals plants as well as for exploration.

Kazakhstan has secured several big deals with international oil companies since declaring its independence from the former Soviet Union in December last year. Mr Bakenov said 28 projects are currently under discussion with foreign partners.

Chevron, the US oil company, is involved in a joint venture with Tengizchegegar to develop the huge Tengiz and Korolev fields in the Pre-Caspian basin. British Gas and Agip, the Italian gas company, received exclusive negotiating rights to develop the Karachaganak oil and gas field, which is estimated to contain two to five billion barrels of oil.

Mine tender limited to Russian bidders

By Leyla Bouliou in Moscow

RUSSIAN authorities are to put the country's biggest gold mine out to tender to Russian enterprises, overriding claims by it as an Australian consortium, allied with a local Siberian mining company.

Mr Boris Yatskevich, deputy chairman of Russia's State Geology Committee, showed the Financial Times an order from Mr Yegor Gaidar, the acting Russian prime minister, for a tender for Russian bidders to be held by March 1.

The decision is likely to be challenged by Australia's Star Technology Systems, which has claimed an inalienable right to the deposit thanks to its 31 per cent stake in Lenzoloto, the joint-stock company which owns land on which the deposit has been found.

Mr Yatskevich said the decision over Sukhikh Log did not mean Russia was turning its back on foreign investors. But he said that Russian enterprises had to be given a crack at projects accessible to them.

The Udokan copper mine project, in contrast, was highly complex and would require foreign participants. "For only a bureaucrat who wants everything to be done according to the law and in the national interest," he said.

Mr Yatskevich said permission given in April by Mr Gaidar for Lenzoloto to be turned into a closed joint stock company with rights to the mine did not mean that these rights could be shared with Star. It is precisely on this authorisation that Star is basing its case. Mr Yatskevich said Lenzoloto also failed to confirm its licence to exploit the mine in accordance with registration procedures issued this summer.

These often abortive operations have damaged the soil structure considerably. All over the potato growing areas there are part harvested fields characterised by deep water-filled tractor wheel ruts.

Mr Geoff Loudon, chairman of Niu-

Dreaming of a dry Christmas

Heavy rain and flooding has damaged the UK's potato and sugar beet harvests and delayed the planting of next year's cereal crop

I'M dreaming of a dry Christmas, just like the ones we had before. For Britain's weather doesn't improve very soon, unless of this year's crops still in the ground, and some of next year's crops not yet planted, could rise to alarming levels.

Some commentators have put part of the problem down to the complacency of farmers. After a series of dry, easy autumns, they say, farmers thought that this was the pattern for the future and forgot how to plan ahead and deal with a wet one. Undoubtedly these allegations contain an element of truth. But it should also be remembered that many areas have had a full average year's rainfall in just four or five months and that some entire valleys in Wales and the West Country have been flooded for many days.

In the east, where I farm, natural drainage through the soil has not been able to cope with the quantities of rain that have fallen. The other day we had reason to dig a hole in a field and, though the surface of the soil was like thick soup, a couple of feet down the subsoil was only just moist. This gives credence to the water authorities' claims that water tables have not yet been replenished after four years of drought.

Worst affected have been root crops like potatoes and sugar beet. In order to harvest them it is necessary to dig them out of the saturated soil. Needless to say this has been a frustrating and at times impossible task this year. Hundreds of horsepower has been harnessed to the front of lifting machines and trailers in an attempt to drag them along and salvage such crops. But still substantial acreages remain unharvested.

These often abortive operations have damaged the soil structure considerably. All over the potato growing areas there are part harvested fields characterised by deep water-filled tractor wheel ruts.

Mr Jim Godfrey, the newly-elected chairman of the PMB, has rejected the proposals and he claims they have also been rejected by most other European potato growers on the grounds that the UK's system is envied all over the Community and should be extended, not abolished. It seems

FARMER'S VIEWPOINT



By David Richardson

Many of the potatoes which have been lifted under such appalling conditions have themselves been so badly damaged and bruised that they would be unlikely to keep in store. Pushing them on to the spot market, while they were still saleable has contributed to the rock bottom prices growers have had to accept this year.

Indeed it has been a thoroughly bad year for potatoes. Yields grown have, ironically, been far too high for profitable prices. At no time during the season has there been any prospect of a shortage and, even if many of those still locked in the land are never lifted, there will be plenty of potatoes to satisfy demand.

And now the Potato Marketing Board (PMB) is under threat. Its statutory powers to control the area grown are regarded by many farmers as vital to the relative stability of the UK market compared with those in the rest of the EC. As president of the Council of Agriculture Ministers, Mr John Gummer, UK minister of agriculture, has proposed a so-called "light" EC regime for potatoes. If adopted, it would create a virtually free market, with no controls.

Mr Jim Godfrey, the newly-elected chairman of the PMB, has rejected the proposals and he claims they have also been rejected by most other European potato growers on the grounds that the UK's system is envied all over the Community and should be extended, not abolished. It seems

unlikely, however, that growers' antagonism will prevent the proposed EC regime, or something very close to it, from being adopted.

But to return to the wet weather. A few days ago I received from British Sugar, the monopoly processor of all the sugar beet grown in this country, a letter reminding me that the optimum date for completing the best harvest was the fifth of December, that I should, by then, aim to have my whole crop in clamps and covered to protect it from frost. For some of this year's big crop of roots will have to be stored on farms until next March because the processing factories will not be able to deal with them earlier.

A couple of very wet days later I learned that British Sugar's estimate of the quantity of sugar beet still to be harvested was 30 per cent of the acres planted. Clearly growers, myself included, had been unable to respond to the message because of the wet soil.

Indeed it has been a thoroughly bad year for potatoes. Yields grown have, ironically, been far too high for profitable prices. At no time during the season has there been any prospect of a shortage and, even if many of those still locked in the land are never lifted, there will be plenty of potatoes to satisfy demand.

And given that the same kind of weather conditions have been experienced in most of the northern European corn belt, it would not seem unreasonable to suggest that the 1992 harvest across the Continent will be significantly reduced. Indeed I will speculate that the combination of set-aside and bad weather could cut the total EC cereal yield by at least 15 per cent and perhaps up to 20 per cent.

Should that happen, the EC would go from an "embarrassing surplus" of cereals to a deficit shortage in just one year.

Is this what CAP reform was intended to achieve? Did the Euro politicians really want to risk cutting production by that much? Or did they, as they sat in their Brussels ivory tower, take it for granted that the farmers of Europe together with the Almighty would continue to increase production no matter what?

Germination in near freezing conditions will be slow, if it occurs at all, and potential

yields will be much reduced. Indeed many of the autumn cereals already planted are suffering from the cold and wet and this in turn makes them more vulnerable to attack by predators slugs.

This has, in fact, been the worst year I can remember for slug damage to cereals. Slugs love wet weather. They also enjoy the residues of chopped straw in the soil which is now more widely available since the straw burning ban.

There is little doubt that this has combined to create an ideal environment for the slimy little vandals.

All this means that next year's potential UK cereal harvest is already severely reduced. Taken together with set-aside, it could mean that the UK produces 20 per cent less than last year and that would take it from sixth biggest cereal exporter to barely having sufficient to satisfy domestic demand.

All the improvements are likely to be concentrated in traditional importing countries, the council suggests. "Import demand might therefore be expected to fall in some regions, notably in Africa, central and southern America, eastern Europe and parts of Asia, including India."

Therefore the council expects world trade in wheat to fall further in 1993-94 to between 98m and 100m tonnes from an estimated 104m tonnes this year. But it points out that this year has demonstrated the unpredictability of the grain trade, with imports lower than expected in China but higher in India and Brazil.

Russia will continue to be a large importer, making the provision of credit facilities by exporting countries crucial.

The CIS and developing countries account for about 85 per cent of the world wheat trade. "The limited prospects for renewed global economic growth, and the continued high level of international debt of the world's poorest countries, will again inhibit effective import demand."

IWC says output of wheat will recover

By David Blackwell

WORLD WHEAT production could recover further from the poor levels of 1991-92 to reach 575m tonnes in 1993-94, the International Wheat Council said in its initial forecast for the coming year yesterday.

While this is still well below 1990-91's 544m tonnes, it marks a steady advance from 544m tonnes in 1991-92 and 557m tonnes estimated for 1992-93.

The IWC expects CAP reform in the EC and the Gatt talks to have limited impact on world production. The effect of EC reforms "is likely to be limited in 1993-94, particularly since most small farmers will not have to comply with set-aside provisions". As for Gatt, further progress is necessary "before meaningful reform can be implemented".

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Papua New Guinea wants 30% stake in Lihir gold project

By Kenneth Gooding

THE NEW government of Papua New Guinea has indicated it wants a 30 per cent shareholding in the Lihir Island gold project, which aims to develop one of the world's biggest and lowest-cost deposits of the precious metal.

Until recently it was expected that the government would take a 20 per cent stake. RTZ Corporation of the UK owns 80 per cent and PNG-based Niugini Mining 20 per cent.

He said the present disputes between the PNG government and the owners of the Forgera and Mt Kar

gold mines - which have sent share prices of the miners' operating companies tumbling - obviously did not make it any easier to raise money.

Mr Loudon, talking to analysts in London yesterday, pointed out that the PNG government would have to provide 30 per cent of the costs incurred so far - totaling US\$125m - as well as its full share of development costs, estimated at \$760m.

He said the present disputes between the PNG government and the owners of the Forgera and Mt Kar

gold mines - which have sent share prices of the miners' operating companies tumbling - obviously did not make it any easier to raise money.

Mr Loudon suggested the PNG elections had delayed the start-up of Lihir until 1996 because it was unlikely the government would issue the necessary special mining lease until March or April next year. It would then take at least 27 months and up to 33 months for construction of the processing plant and underground mine.

There are 42.2m troy ounces of gold

in Lihir's proven and possible reserves. Production is scheduled to be an annual 620,000 ounces for the first few years, rising to 1.3m ounces.

Lihir is expected to be one of the world's lowest-cost gold mines with total costs of \$248.75 an ounce in the early years (including \$163.20 cash operating costs) but it will take several years for the partners to cover their investment. Mr Loudon said this was acceptable for a project with a life of 30 years already established.

He said negotiations for RTZ to sell

some of its shareholding in Lihir were going smoothly and RTZ's eventual stake would depend on the PNG government's final decision about how much it wanted.

Niugini had first right of refusal on the RTZ shares and previously Mr Loudon said his company would buy all that was available. Yesterday, however, he said that if RTZ decided to sell its total holding in Lihir, "it would be unrealistic in present market conditions" for Niugini to buy all the available shares.

MARKET REPORT

LME base metals largely built on earlier gains in the afternoon and closed steady, while nickel prices ended firmer. Dealers said NICEL continued to trade within a wide range, with short covering emerging in the afternoon after Chinese buying in the morning. COPPER ran into some late option-related selling, which prevented three-month metal moving above the \$2.220-a-tonne resistance level. But prices still closed firmer after early Chinese buying, with final business at \$2.219, up \$18. London's COCOA closed near the day's lows as

London Markets

SPOT MARKETS

Crude oil (per barrel FOB/Jan) + or -

Dubai 100 100.00 -0.05

Brent Blend (dated) 100.00 -0.05

WTI (1 pt est) 100.00 -0.10

Nicel 100.00 -0.15 -0.05

Oil products

NW prompt delivery per tonne CIF + or -

Premium Gasoline 100.00 -0.05

Gas Oil 100.00 -0.05

Heavy Fuel Oil 100.00 -0.05

Naphtha 100.00 +1.00

Aviation Kerosene 100.00 +1.00

Rubber (Jan) 100.00 +1.00

Rubber (Fab) 100.00 +1.00

Rubber (UK, RSS No 1 Jan) 100.00 +1.00

Coconut oil (Philippines) 100.00 +1.00

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AUSTRIA			FRANCE (continued)			GERMANY (continued)			NETHERLANDS			SWEDEN (continued)			CANADA																				
December 7	Sch	+ or -	December 7	Frl.	+ or -	December 7	Fr.	+ or -	December 7	Kroner	+ or -	December 7	Kroner	+ or -	Sales	Stock	High	Low	Clos.	Chng	Sales	Stock	High	Low	Clos.	Chng	Sales	Stock	High	Low	Clos.	Chng			
Austrian Airlines	1,599	-21	Bongrain	2,965	-10	Decrel (Fr)	32,10	+0.10	ABN Amro Holdings	48.90	+0.20	Gambro B Free	300	+1	58000 Corus Sys	521	261	21	+1	2100 Lululemon	500	4500	500	0	54000 Scotiabank	561	51	51	0	0					
Creditanstalt Pf	434	...	Bouygues	537	+3	Degussa	334.50	+7.30	AEGON	72.90	-0.20	Hemes&K B Free	143	...	10000 Coors Ban	275	275	275	-10	300 Limpopo	914	914	914	0	24000 ScotiaMo	591	51	51	0	0					
EA General	2,990	-50	CGIP	937	+37	Deutsche Babcock	143	...	Ahold	86.20	-0.10	Hufnuds A	50	+0.50	107500 CrownA	260	270	272	-8	2100 Loblaw	5173	171	171	-1	26000 ScotiaCan	534	51	51	0	0					
EVN	788	+6	Canal+	1,049	+14	Deutsche Bank	667	+2	AKZO	136.70	-0.40	Incentive B Free	158	+7	AMEV Dep Recs	60.30	-0.10	Investor A Free	106	+2	138000 MacKenzie	564	51	51	+1	30000 Scotiabank	541	51	51	0	0				
Jungbundsevier	16,680	...	Cap Gemini S	166	-0.70	Olden-Werke	107.20	+1.70	Bols Lelystad Recs	43	+1.40	Investor B Free	106	+2	Mo Gch Den B Free	175	+1	105000 Magna Int'l	533	33	33	-4	24000 ScotiaMo	534	51	51	0	0							
DeMiv	629	+1	Carnaudmetalbox	184.10	+1.10	Douglas Hldg	432	...	Bolton	29.30	-0.30	No Gch Den B Free	175	+1	145700 Osmont Inc	420	400	400	-20	78100 Mpl Li Fox	5143	14	143	+3	26000 ScotiaCan	534	51	51	0	0					
Perfumeres Zestent	1,020	...	Carrefour	2,285	-18	Dragerwerk	215	-3	Buchmann O Dp Recs	29.30	-0.30	Investor C Free	106	+2	100000 Osmont Inc	420	400	400	-20	78100 Mpl Li Fox	5143	14	143	+3	30000 Scotiabank	534	51	51	0	0					
Rader Herkunft	351	+3	Casino	148.50	+0.60	Dressner Bk	353.50	+1	GEHE	378.50	+1.50	DAF	6.20	...	110000 Osmont Inc	420	400	400	-20	35000 Scotiabank	534	51	51	+1	34000 ScotiaMo	534	51	51	0	0					
Reinhardts Brue	990	+17	Chargeurs	1,181	-10	Gervachier	225	+1.20	Goldschmidt (TH)	380	...	SCA A	110	+2	110000 Osmont Inc	420	400	400	-20	35000 Scotiabank	534	51	51	+1	34000 ScotiaMo	534	51	51	0	0					
Steyr Daimler	145	...	Club Mediterraneo	345	+6.30	Cogefi	303.50	...	Hamburg Elekt	175	+1	Elsevier Dep Recs	118.10	+1	73000 ABMIGas	5143	13	14	-5	3200 Mark T&T	460	450	450	-10	67000 Schindler	515	51	51	0	0					
Veltescher Magenit	244	+1	Copart Int	609	-1	Heidek Zent	820	+8	Fokker Dep Recs	15.60	+0.10	SKF A Free	81	-0.50	73000 ABMIGas	5143	13	14	-5	3200 Mark T&T	460	450	450	-10	67000 Schindler	515	51	51	0	0					
Verbund (Br) A	397	...	CFC	210	+2.50	Henkel Prf	539.50	-3.30	SKF B Free	78.50	-1.50	SKF B Free	78.50	-1.50	228400 Alcan Al	5223	22	22	-1	100 MDS Hse B	5152	15	15	-1	147000 Scotiabank	515	51	51	0	0					
Vthaus Int Airport	450	+18	Credit Lyonnais	935	+7	Herlitz	261	-3	Stora Kopp A	277	...	Sandvik B	382	...	128000 Echo Bay M	58	51	51	-1	16000 Minimil Min	5124	12	12	-1	16000 Minimil Min	5124	12	12	0	0					
Wienberger	2,820	-44	Credit Local Fr	330	-5	Hochulef	983	+7	Stora Kopp B	274	-2	Skandia	95	+0.50	203000 Erico Ltd	564	43	51	+1	35100 Minnova A	518	16	15	+1	42000 Telus B	5143	14	14	-1	42000 Telus B	5143	14	14	0	0
Z-Landerbank	1,050	+16	Credit Nationale	1,046	-2	Hochz	233.60	-2.50	Skanska B Free	12	-0.50	Skanska B Free	12	-0.50	34000 Alcoa Cl 1	5173	11	11	-1	10000 Enpro Corp	105	102	105	+10	272000 Telus B	5143	14	14	-1	272000 Telus B	5143	14	14	0	0
BELGIUM/LUXEMBOURG			Docks de France	398.50	-0.50	Horten	162	...	Stora Kopp C	277	...	Skanska B Free	12	-0.50	16000 Echo Bay M	58	51	51	-1	1200 Telus B	5173	14	14	-1	1200 Telus B	5173	14	14	0	0					
December 7			Dolffus Mieg Clé	266.70	+1.70	HKB Deutsche Ind	229	-1	Stora Kopp D	274	-2	Stora Kopp D	274	...	180000 FPI Ltd	330	325	325	-5	4900 Telus B	5143	14	14	-1	4900 Telus B	5143	14	14	0	0					
December 7			E&F	773	-1	Industrie Werke	250	-2.50	Stora Kopp E	274	...	Stora Kopp E	274	...	172000 FahrerVn	382	8	8	+2	42000 Telus B	5143	14	14	-1	42000 Telus B	5143	14	14	0	0					
December 7			Alimonti	6,010	+30	Kell & Saltz	111	+3.50	Stora Kopp F	274	...	Stora Kopp F	274	...	147000 DCE Inc	543	42	53	+1	1200 Telus B	5173	14	14	-1	1200 Telus B	5173	14	14	0	0					
December 7			Arbed	1,860	-10	Knorr	502	+3	Stora Kopp G	274	...	Stora Kopp G	274	...	700 Belmoral	712	712	712	0	1200 Telus B	5173	14	14	-1	1200 Telus B	5173	14	14	0	0					
December 7			BBL	3,080	...	Kaufhof	422.50	-1.50	Stora Kopp H	274	...	Stora Kopp H	274	...	6400 BGR A	562	6	6	+1	1200 Telus B	5173	14	14	-1	1200 Telus B	5173	14	14	0	0					
December 7			Bank Int'l a Lux	11,500	...	KHD	91	+1	Stora Kopp I	274	...	Stora Kopp I	274	...	212000 Benth'elb	5124	12	12	+1	1200 Telus B	5173	14	14	-1	1200 Telus B	5173	14	14	0	0					
December 7			Banque Nat Belg	32,075	...	Elf Aquitaine	346	...	Stora Kopp J	274	...	Stora Kopp J	274	...	13300 Bow Valley	5103	10	10	-1	1200 Telus B	5173	14	14	-1	1200 Telus B	5173	14	14	0	0					
December 7			Bekaert	12,400	+200	Elf Aquitaine Corts	235.10	-1.90	Elf Sanofi	1,077	+25	Stora Kopp K	274	...	130000 Bt Montr	5434	43	43	+1	1200 Telus B	5173	14	14	-1	1200 Telus B	5173	14	14	0	0					
December 7			CBR Cement	7,870	+10	Eridania B-Say Cl	460	+6	Eridania B-Say Cl	569	-1	Elf Sanofi	1,077	+25	1000 FPI Ltd	330	325	325	-5	1200 Telus B	5173	14	14	-1	1200 Telus B	5173	14	14	0	0					
December 7			CMG	1,600	+5	Essilor Int	394	-2.80	Erhardt	325.50	+0.50	Elf Sanofi	1,077	+25	172000 FahrerVn	382	8	8	+2	1200 Telus B	5173	14	14	-1	1200 Telus B	5173	14	14	0	0					
December 7																																			

INDICES

NEW YORK									
DOW JONES					1982				
	Dec 7	Dec 4	Dec 3	Dec 2		1982	Since compilation		
	High	Low	High	Low		High	Low		
Industrials	3288.68	3276.53	3286.25	3294.36	3413.21	3136.58	3413.21	41.22	
	41.60	19.10	40.92	12.73					
Home Bldgs.	102.62	102.52	102.44	102.50	103.20	98.41	103.20	54.99	
	118.49	120.34	118.92	110.61					
Transport.	1430.27	1435.91	1426.85	1423.82	1467.68	1204.40	1532.01	12.32	
	220.79	226.89	151.89	68.73					
Utilities	216.57	216.45	217.39	218.20	225.59	200.74	236.23	10.50	
	34.1	33.40	21.79	18.45					

INDICES

Baltica Holding Reg	215	-3	Redoste	6,340	+60	December 7	Pts.	+ or -
Blueten	197	-1	Rhone-Poulenc Cts	506	+14	Alba (Corp Fin)	3,450	---
Carlsberg A	263	+8	Roussel-Uclaf	391	+1	Aragonesas	746	---
Codan	4,100	---	SILIC	543	-3	Asiland	1,185	+15
D/S 1912 A	83,000	+1,000	Sagam	2,420	+70	Banco Bilbao Vizc	2,400	+25
Danisco	597	-12	Saint Gobain	528	-2	Banco Central Hisp	2,985	-8
Den Danske Bank	227	-1	Saint Louis	1,145	+15	Banco Exterior	3,675	+5
East Asiatic	80,50	-0,50	Schneider	588	+15	Banco Popular	10,750	-100
FLS Ind B	465	+1	Seb SA	357	-2,90	Banco Santander	4,450	---
Great Nordic	300	+5	Sefimex	417	---	Baresto	2,050	+30
ISS Int'l Serv B	800	+2	Sinco	436	+0,50	CEPSA	2,600	-5
Jyske Bank Reg	213	-1	Ski's Rossignol	728	-6	Carbureros Metal	3,400	---
Lauritzsen (J) B	1,330	-20	Soc Generale de Fr	572	+8	Cubiertas	3,500	+40
NKT A/S	185,25	+0,25	Sommer-Allibert	1,030	+15	Dragados	1,250	-10
Novo Nord B	564	+5	Sole Batignolles	295	-2			

(Theoretical)
1.75 (Actual)

Top Denmark		640	-20	Total S		290	+1.20	Cetrao Italrand		2,750	+100	Fesa		561	-7	Anglo Am Corp		37.1	+4
Unidammark A		120	---	UAP		430	+0.10	Danieli & C		7,901	+51	Grupo Duro Felg		905	+4	Anglo Am Gold		149	-4
FINLAND				UFS Locaball		175.10	-0.90	EniChem		1,000	+60	Hidroel Cantab		1,840	-20	Anglovaal N		75	
December 7	Mts.	+ or -		Uniball		400	---	Ferruzzi Fls		1,205	+12	Iberdrola		674	-1	Bartow Rand		44ml	+0.75
Anter A Free	89	---		Unicop Immett Fr		467	+3.90	Flat Priv		2,125	+50	Kolpe		3,700	---	Buffets		22	---
Cultor	80	-2		Valeo		675	-12	Flat		4,100	+100	Mapfre		3,470ml	---	CNA Gallo		22.50ml	
Enso-R	21.50	+0.80		Vallourec		140	-2	Fidits		2,750	+30	Metravacosa		2,620ml	+5	De Beers/Cominco		58	+0.75
Hobitatsu I Free	171	-2		Worms Cie		227.80	-1.10	Fleauaz Agroind		7,250	+100	Portland Vald		6,800		Deelstraal Gold		3.90	-0.10
KOP	11	+0.50		GERMANY				Fondiaria Spa		27,890	+290	Repsol		2,595	-30	Driefootela		34.25	-1
Kone B Free	455	45		December 7	Mts.	+ or -		Genitna		1,040	+30	SNIACE		41	+1	East Rand Gold		3.80	
Kymenlaak	69	+2		AEG		155.80	-0.20	Generali Assicur		27,825	+365	Santia		285	-1	Elandsrand Gold		11.75	
Metra B Free	100	+1		AG Ind & Verk		410.50	-1.50	Gillardia		2,290	+95	Sevillema Elec		413	-1	Esches		46	+0.75
Nokia Pref Free	88.50	+5.50		Aachen Mch (Rep)		785	-5	IFI Priv		8,670	+20	Tabacalera A		3,700		First Nat Bank		60.50	+0.25
Pohjola B Free	40.90	-1.60		Allianz AG		1,945	+2	Telefonica		1,105	-15	Telefonica		1,105	-15	Free State Com Gold		24.25	-0.50
Repolia (Free)	45	+1		Altana Ind		519.50	-0.50	Talcable		4,180	+138	Tudor		540		Geacor		9.80	+0.05
Stockmann B	155	+1		Aitana Ind		519.50	-0.50	Italcementi		7,250	-25	Union Fenosa		400	+1	Gold Fields SA		57.50	+0.50
Tampella Free	20	---		Aisko		685	+30	Italgas		3,002	+2	Union y el Fesiz		2,100		Harlebeest		8.20	-0.40
Unilox St C Free	8.10	-0.40		Aisko Prf		431	+9	Lloyd Adriatica		9,780	+40	Uralita		601		Highfield Steel		5.50	-0.25
FRANCE				BASF		207.40	-0.10	Mediolanica		12,800	+200	Urbita Ser 2		430	+4	ISCOR		0.69	
December 7	Frs.	+ or -		Bayer		254.50	-0.30	Montedison		1,141	+11	Vallierhermese		1,235	+10	Klross Gold		29	
AGF	444.20	+2.20		Bayer-Hypho		399.50	+1.50	Officelli		1,811	+9	Viscofan		890	+5	Kloof Gold		29.15	-0.50
Accor	595	+5		BMW (Br)		479	-2	Pirelli & Co		3,595	+125	SWEDEN				Liberty Life SA		57	
Air Liquide	761	+1		Bayer Vereinsbk		418.50	+0.50	Pirelli Spa		1,041	---	December 7	Krper	+ or -		Mathold		34	
Alcatel Alsthom	628	+2		Bebersdorf		660	---	RAS		17,700	+220	AGA B Free		301	-1	Nedcor		16ml	+0.57
Arcalil Entrepr	405.20	+5.20		Berliner Bank		257	---	Rinascente (La)		7,450	+265	Asea A		355	+5	O K Bazaars		5.75ml	
Axa	987	+17		Berliner Kraft		126	+1	SASIB		3,879	+149	Asea B		349	+2	Palabora Mag		68	
BIC	900	---		BHF Bank		406.50	+0.50	SIP		1,279.50	+17.50	Astra A		712	+9	Premier Gp		51	
BSN	973	+8		BHF & Berger		853	-11	Saffa A		3,780	-90	Astra B		699	+8	Rembrandt Grp		27	
BNP Cert Inv	389.50	-0.50		Colonia Konzerna		720	-10	Salpem		2,025	+13	Atlas Copco A		291	+6	Rembrandt Cntr		18.75	+0.25
Bancaire Cie	556	+6		Colonia Konzern Pt		428	+7	San Paolo		10,605	+55	Atlas Copco B		290	+7	Rust Plat		68.50	-1
Continuerbank				Commerzbank		244	+0.90	Siru Spa		7,545	+194	Electrolux B Free		223	+7	Salmarie & Rossie		90.50	
Continental AG				Continental AG		198	-1.30	SMI		460	-11	Ericsson B Free		175	+4	Smith (CG) Ltd		129	
DLW				DLW		410	+4	Snaia BPD		910	+35	Esoste A		93	-1	SA Brewers		57ml	+1
				Dalmatia-Dent		531.60	+2.10	STET		1,564	+44	Esoste B		93	-2	SA Man Amour		24	
								Toro Assicur		19,660	+710	Tigerg Oats		46.25	+0.25	Tongant Holtez		17.25	+2
								Tosi Franco		17,900	+100	Vaal Reefs		143	-3	Western Deep		49.50	-2

17 SUNGAI
SES AH-

December 7	1998	1997	December 7	1998	1997	December 7	1998	1997	December 7	1998	1997
Akromoto	1,260	-10	Japan Metal & Glass	642	-17	Nikko Sec	641	-4	Takara Shuzo	663	-10
Alkohoro Brau Ind	530	-19	Japan Radio	1,140	-10	Nikko Corp	619	+4	TakashiInaya	813	-9
All Nippon Airways	1,020	...	Japan Steel Works	417	-3	Nintendo	10,900	...	Takeda Chem	1,240	+10
Alps Electric	836	-21	Japan Storage Batt	735	-4	Nippon Credit Bank	4,700	-10	Tanabe Seiyaku	877	...
Amada Co	980	+8	Japan Syn Rubber	450	+2	Nippon Denko	411	-9	Tel Rio	399	-6
Amasco Corp	1,210	+10	Japan Wool	1,030	...	Nippon Denso	1,370	-20	Telkoku Oil	654	-4
Auto Construction	665	+20	Julio Paper	472	-2	Nippon El Glass	1,060	+20	Tekken Corp	710	-2
Azurite	720	-10	Jusco	1,350	-10	Nippon Express	759	+1	Tosho Gossi Chem Ind	633	-3
Aoki Corp	467	-13	Kagome	1,020	...	Nippon Fire	635	-12	Tabishima Corp	471	-1
Aoyama Trading	7,180	...	Kajima	849	+7	Nippon Flour Mills	620	-5	Tobu Railway	573	-1
Acabias Oil Co Ltd	3,790	+60	Kaien Pharon	1,440	-20	Nippon Hodo	2,120	...	Tosel	611	-2
Asahi Bank	795	-2	Kandenko	2,020	...	Nippon Kayaku	670	...	Toto	13,200	...
Asahi Breweries	1,090	-29	Kamebe	421	-5	Nippon Light Metal	540	-1	Tobu Elect Power	2,310	-20
Asahi Chemical	607	+3	Kanekko	580	-2	Nippon Metal Pack	1,670	+30	Total Bank	1,060	+20
Asahi Glass	977	+4	Kanematsu Corp	371	+1	Nippon Oil	601	+6	Total Carbon	366	-7
Asahi Optical	348	-17	Kansai El Power	2,300	-10	Nippon Paint	510	+1	Tokico	363	+2
Asics Corp	490	-1	Kansai Paint	407	-3	Nippon Road	1,260	-10	Tokio Marine	1,170	+20
Atsugi Nylon	555	...	Kao Corp	1,090	...	Nippon Sanso	410	+1	Totuyama Soda	416	-9
Baibu Pharon	807	-1	Kawasaki Heavy Ind	373	...	Nippon Sharyo	1,090	-10	Tokyo (Bank)	1,290	-10
Bridgestone	1,140	-10	Kawasaki Kisen	345	-5	Nippon Sheet Glass	445	...	Tokyo B' casting	942	+7
Brother Ind	410	-14	Kawasaki Steel	289	+1	Nippon Shippaku	667	-3	Tokyo Dome	1,830	-10
CSK	2,160	-10	Ketten Elec Express	616	...	Nippon Shinyaku	1,360	-10	Tokyo El Pwr	2,570	+40
Calpis Food	1,160	...	Keto Tetsu El Pwr	591	+6	Nippon Soda	528	-12	Tokyo Electron	1,660	-30
			KMC	551	...	Nippon Steel	295	+1	Tokyo Gas	412	-4

Base value
Overall

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'2 New

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FINANCIAL TIMES

LONDON · PARIS · FRANKFURT · NEW YORK · TOKYO

3 pm December 7

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

AMERICA

Rosy outlook lifts Dow again

Wall Street

GROWING confidence about the economy continued to feed through into share prices on US stock markets, writes *Patrick Harwood* in New York.

By 1pm the Dow Jones Industrial Average was up 11.08 at 3,299.76, near its high for the morning. The more broadly based Standard & Poor's 500 was also firmer at mid-session, up 1.45 at 433.51, while the Amex composite eased 0.88 to 394.57 and the Nasdaq composite added 2.52 at 664.12. Turnover on the NYSE was 131m shares by 1pm and rises outpaced declines by 974 to 672.

Although there were no new economic figures out yesterday, share prices made further gains as investors continued to buy stocks in the wake of last week's better-than-expected November employment report, and in anticipation of an improvement in economic growth in 1993.

Market sentiment was aided by the reaction of Treasury investors to recent good economic news. Instead of selling

ASIA PACIFIC

Nikkei lower ahead of BoJ survey

Tokyo

SHARE prices moved marginally lower in quiet trading ahead of the release of the Bank of Japan's quarterly business survey and the settlement for December futures and options contracts at the end of the week, writes *Eniko Takemoto* in Tokyo.

The Nikkei average fell 88.57 to 17,207.12 after a high of 17,226.38 and a low of 17,175.13 in the morning. The index moved up in early trading on buying by public funds but hardly moved in the afternoon as investors took to the sidelines.

Volume fell from 179m shares to 140m, the lowest since November 16. Public funds and companies, purchasing for their employee stock ownership plans, were the only participants noted. Declines led advances by 573 to 344 with 183 issues remaining unchanged. The Topix index of all first section stocks lost 2.44 to 1,304.1 and in London the ISE/Nikkei 50 index rose 0.56 to 1,050.92.

Investors did not react to a fall in money market rates. The unsecured overnight call rate, strongly influenced by Bank of Japan's money market operations, fell to 3.64375 per cent, the lowest since January 1989. Yields on three-month certificates of deposit fell to a record low of 3.70 per cent. Traders said last week's cut in the short-term prime rate by Sanwa Bank prompted the easing.

Large-capital, interest-rate sensitive stocks rose slightly on the lower interest rates. Nippon Steel was the most active issue of the day, rising Y1 to Y26.50, while Kawasaki Steel also gained Y1 to Y26.

Car stocks were higher on hopes of an early economic recovery in the US. Toyota Motor gained Y10 to Y14.40 and Honda Motor rose Y40 to Y14.40.

Isetan, the department store, plunged Y250 to Y230. Traders said Shuya, the financially troubled real estate and stock speculator, was liquidating its stake in Isetan.

Nihon Unisys fell Y20 to

bonds, as they would normally do, investors have been buying government securities because they believe that the stronger the economy, the less chance there is of a new Democratic administration introducing a deficit-widening package of aggressive fiscal measures to stimulate the economy.

Investors were also encouraged by the news that President-elect Bill Clinton has chosen Senator Lloyd Bentsen to be his new Treasury secretary. Among individual stocks, American Express rose 1.1% to \$24.24 as investors responded positively to confirmation over the weekend that the company's chairman and chief executive, Mr James Robinson, will resign his post next year after 15 years at the helm of the financial services group.

ICN Pharmaceuticals dropped 5% to \$7.76 after the group's SPI Pharmaceuticals subsidiary cut its quarterly dividend by more than 20 cents and warned that it would not meet analysts' estimates for the fourth quarter.

Techn Holdings jumped 2.2% to \$37.4% on the news that it had won the contract to supply

the on-line system for the New York State lottery.

Family Dollar Stores fell 3% to \$22.4% on news of a 4.8 per cent fall in same-store sales during November. Other retailers were mixed at the start of what the second full week of the Christmas shopping season, JC Penney firms 5% at \$77.4%. Woolworth was steady at \$33. K Mart edged 5% higher to \$26.4%. Federated Department Stores eased 5% to \$13.5% and Neiman Marcus slipped 5% to \$17.4%.

On the Nasdaq market, Kirschner Medical jumped 5% to \$59.5% on the news that Figit International will buy a 20 per cent stake in the company for \$12 a share as part of a pact that also involves a reciprocal distribution agreement. Figit fell 5% to \$16.5% after the deal was announced.

Canada

GAINS on Wall Street and a round of prime lending rate cuts kept Toronto stocks firm at midday but they were off early highs as weakness in gold shares weighed on sentiment. The TSE-300 index rose

3.0 to 3,292.4 in volume of 18.3m shares valued at C\$14.4m. Advances led declines by 219 to 233 with 260 unchanged. The gold index was 46.0 lower at 5,070.8 by midday.

Among active stocks, Bomharder's B shares firms C\$12.4% to C\$12.4% following news late last week that two of its overseas divisions had won new orders.

SOUTH AFRICA

INDUSTRIAL and mining shares closed stronger on good local demand while gold shares eased on profit-taking after last week's gains. Trade was thin.

The gold index fell 21 to 864 and the overall index moved up 9 to 3,240. The industrial index added 27 to 2,425.

The diamond giant De Beers recovered some of its recent losses, rising 75 cents to R58. Gencor added 5 cents to R34.80.

The food group Tiger Oats was up 25 cents at R48.25 and SA Breweries added R1 to R57.

Among gold shares, Dries lost R1 to R41 and Kloof fell 50 cents to R29.15.

ZURICH yesterday shrugged off the rejection by Swiss voters in Sunday's referendum to join the European Economic Area (EEA), writes *Ian Rodger* in Zurich.

"We were all braced for a very bad day. Maybe there will be a bit of a correction tomorrow, but it seems that the Christmas rally is upon us," said Mr Silvan Trachsel, head of research at Union Bank of Switzerland.

But many analysts believe that the value of most Swiss equities will be hurt in the short- to medium-term by the people's decision to remain outside the expanded European single market.

"I cannot see how this is going to make things better for any Swiss shares," said Mr Stephan Meier, head of Swiss equity investment research at Swiss Bank Corporation.

Mr Trachsel agrees. "In the long term, Switzerland will have problems being outside the EEA. Growth will be lower and unemployment will be

higher."

But yesterday, the widely anticipated, negative reaction to the "No" vote did not materialise. The Swiss franc opened lower against the D-Mark but soon recovered to close at Friday's level of SFr385 to SFr380. The German currency. The Swiss Index of leading shares was up 1.5% at 1,954.5, with advances occurring on a broad front. Among international stocks, Roche

PC's rose SFr30 to SFr300 and Nestle registered share price put on SFr15 to SFr105.

The all-share Swiss Performance Index was up 5.4 at 1,164.19, discrediting the view expressed in advance of the vote that there would be an exodus from the vulnerable second-tier, manufacturing event of a "No" vote.

The only immediate victim of the "No" vote was Swissair, which stands to be the only major airline in Europe that will not participate automatically in the planned liberalisation of air traffic within the EEA. Swissair bearers fell

1.0 to 279.36 in dull trading.

Astra was the most active issue, up R125 to R8,655. Banks

Index fell 2.5 to 1,440.13 in turnover of SFr13m.

JAKARTA's index slipped 1.0 to 279.36 in dull trading.

TAIWAN advanced in active trading with the weighted index putting on 27.82 to 3,755.77 in turnover of T\$12.8m.

SINGAPORE eased, and trading concentrated on the OTC market. The Straits Times Index closed up 4.70 to 1,284.24 in combined turnover of 316m pesos.

Some analysts said that publication of lower November inflation data could support the market this week.

KUALA LUMPUR declined

on profit-taking. The composite index weakened 3.05 to 635.56

in turnover of M\$346m.

The debut of the financial services group, Malaysian Industrial Development Finance, generated the day's most active dealings. MIDF closed at M\$3.18, up 68 cents from M\$3.18 to M\$3.18.

NEW ZEALAND fell back as both Telecom and Lion Nathan fell ex-dividend. The NZSE-40 index lost 5.32 to 1,512.76 in turnover of some NZ\$24m. Telecom rose a net 1.25 to NZ\$2.40 while Lion Nathan fell a net 3 cents to NZ\$3.90.

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DERIVATIVES

SECTION III

Tuesday December 8 1992

The industry hopes that the many studies and investigations currently being undertaken by regulators are part of a drive to deepen their understanding of the market, rather than a prelude to tighter regulatory controls, write Tracy Corrigan and Patrick Harverson.

Ever more complex

IN THE past 10 years, the most creative engineering in the world of international finance has been concentrated in the huge and rapidly growing market for derivative products.

Futures, options, swaps and related instruments today make up an estimated \$10,000bn in investments traded both over-the-counter (OTC) and on regulated exchanges.

Many exchange-traded futures and options contracts are now more liquid than the cash markets on which they are based.

Innovative OTC derivative products sold directly by banks and securities houses to companies or fund managers, meanwhile, are rapidly being subsumed into the mainstream. This has fuelled the development of ever more complex variations as intermediaries, searching for higher spreads in an increasingly competitive environment, no longer offer just straightforward options but a seemingly endless variety of twists, such as caps and rangeforwards, which slightly alter the degree of exposure to different market movements.

The technology used in the derivatives market is often applied throughout a range of underlying products. Swap technology, allowing counter-

parties to exchange interest-rate and currency flows, is now being applied to the equity, commodity, and insurance markets.

Although the exchange-traded business is more mature than the OTC business, the two halves of the derivatives market are interdependent. Banks which sell OTC products use exchange-traded markets to offset the risk they take on when writing options or swap agreements; so without the development of efficient and active futures trading, the massive growth in over-the-counter derivatives would have stalled.

The OTC market's growth could not have happened, either, without the information technology revolution. The advent of the desktop personal computer has allowed investment bankers to construct complex products and transactions that could never have been designed, priced or monitored under the old system of writing trades into book ledgers.

The technological changes came at a time – the early and mid-1980s – when banks and securities houses were looking to diversify. Tougher capital requirements for banks, imposed by international regulators, forced them to turn from their traditional lending business, where margins had



LIFFE: volume rose by 54 per cent in the first half of the year See Page 3

been squeezed, while securities firms were looking for ways to move away from their reliance on their broking and underwriting businesses.

The pool of derivatives users has grown rapidly. While only the biggest multinationals were involved with derivatives in the early days, now smaller corporations, pension funds, insurance companies, money managers and small to mid-sized banks are all jumping on the bandwagon.

They have become familiar with the concept of using derivatives to hedge risk, balance portfolios and participate in new markets that might normally be outside their reach.

Yet the dynamic growth of the OTC derivatives market – the International Swap Dealers Association (Isda) says it now totals \$4,300bn in outstanding contracts (compared with

\$866bn just five years ago) – has created new types of risk and exposure for financial institutions.

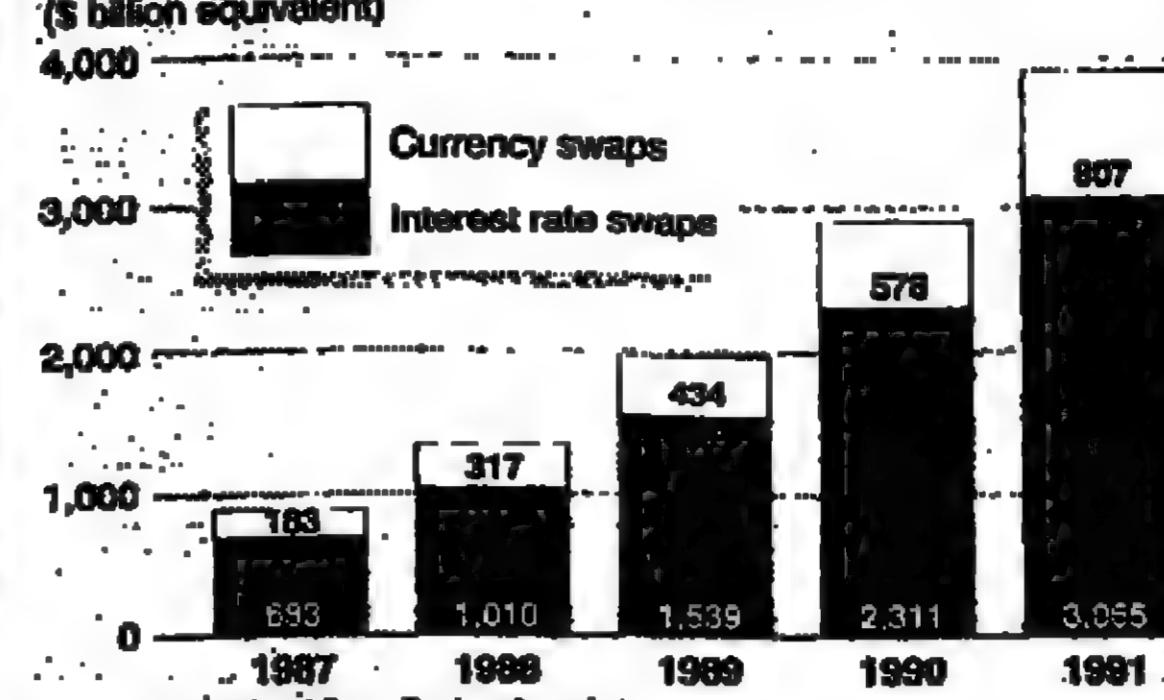
Bank and securities industry regulators find themselves in the rather uncomfortable position of supervising a business they do not always fully understand, and assessing asset-like instruments that do not show up on participants' balance sheets.

There are also substantial variations in the way intermediaries handle risk, from the most sophisticated players using complex computer models, to some of the less sophisticated, newer participants, who may limit their use to more straightforward transactions, so that risk is more easily managed.

There is also a fear among regulators that techniques applied to a broad variety of

Swap market growth

Outstanding notional principal of interest rate and currency swaps (\$ billion equivalent)



Derivatives exposure (\$bn)

The top eight US commercial banks

	Total notional value of contracts originated	Total replacement value of contracts
Citicorp	1,426	23.5
Chemical Banking	1,298	19.4
J.P. Morgan	1,014	20.0
Bankers Trust	956	21.6
Chase Manhattan	837	16.7
Bank America	795	18.4
First Chicago	387	7.2
Continental Banking	138	2.7

Figures refer to exposure and contracts as of June 30, 1992

Source: Standard & Poor's

underlying markets ties markets more closely together, increasing the potential for shock in one part of the global financial system to be quickly transmitted to other parts.

Mr Malcolm Basing, chairman of Isda, however, thinks those fears are overdone. He says: "I'm at a loss to understand why people think that. If anything, markets are now more open between countries, which reduces risk."

The authorities are taking an especially close look at the practice of netting, a risk-reduction method whereby the payment flows involved in a large number of derivatives contracts between regular counterparties are "netted out" to produce one single measure of credit exposure.

Although netting is legally recognised in the US, with Isda

providing an all-purpose mas-

ter document for counterparty contracts, elsewhere the legal status of netting remains uncertain. This frustrates the market's biggest players, who believe that netting not only reduces counterparty credit risk but also frees up funds for expansion, because it lowers the amount of capital that banks and securities houses have to set aside under international capital adequacy rules.

The industry hopes that the many studies and investigations into the business currently being undertaken by regulators are part of a drive to deepen their understanding of the market, and not a prelude to tighter regulatory controls on intermediaries and users of derivatives.

One of the main problems

with the derivatives market is

in coming to terms with its

size and the level of risk involved in transactions. The trillion-dollar figure that catches the interest of regulators and politicians covers the notional amount of derivatives contracts outstanding, and is useful only as a guide to business activity and the growth of the market.

Bankers say that derivatives risk is best measured by calculating net replacement value – the cost of replacing netted contracts if a counterparty defaults. When measured by net replacement value, banks' exposure to derivatives risk drops dramatically to levels below comparable exposures to traditional lending activities. The ratings agency Standard & Poor's has calculated that the net replacement value of the \$3,400bn of total outstanding swap contracts is slightly more than \$90bn, or just 2.6 per cent.

The problem with net replacement value accounting, however, is that derivatives are dynamic – the risk profile of each transaction changes constantly as markets and prices move. Intermediaries mark their books to market at the end of each day, but these snapshots of dealers' positions can be redundant within minutes. It is the fluid nature of the business that worries regulators, who fear intermediaries' risk measurement and risk management systems and procedures cannot keep tabs on the constantly shifting sands of derivatives.

The more mature exchange-traded markets, meanwhile, also continue to expand. Although the big US exchanges in Chicago have seen their market share dwindle, because of competition from other exchanges and from the OTC market, growing numbers of western European countries now have their own futures exchanges, and new markets are being set up in developing countries, such as Latin America.

Increasingly sophisticated information technology may cause a gradual shift away from the traditional trading of futures in trading pits. Last June, Globex, the round-the-clock futures trading system developed by the Chi-

IN THIS SURVEY

Volatility calls for ingenuity...

... new products for a different kind of market

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A global market: a game for allies and rivals 3

The exchanges: how they're responding to the OTC challenge

The intermediaries: European banks are US pioneers 4

Risk management: lessons from the crisis

Technology: two sorts of integration 6

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The users: corporate and investment 8

cage Board of Trade, the Chicago Mercantile Exchange and Reuter, was launched after five years in development, at an estimated cost of \$80m. So far, the Matif in Paris is the only European exchange to have signed up, but others, including the London International Financial Futures and Options Exchange, are in advanced discussions.

Mr Leo Melamed, head of Globex, hailed the debut as "the dawn of a new era". Even if it does not fulfil expectations, Globex has sparked a reassessment of the future of exchanges by reviving ambitions to form links between exchanges, and for cross-listing of products.

Whether it be new products such as insurance and pollution derivatives, or new trading systems like Globex, one of the chief characteristics of the exchange and OTC derivatives business is innovation. With large pools of users among companies and investment managers still to be tapped, and sizeable profits to be earned, the pace of growth is unlikely over the next few years.

It's always tempting to focus on reward. But keep an eye on risk. The kind of risk you choose to take profoundly affects your rewards.

No one has more skill than Bankers Trust in helping you shape your view of risk. Or in creating unique derivative products to help you manage it.

Risk. You have to look at it even when you don't want to.

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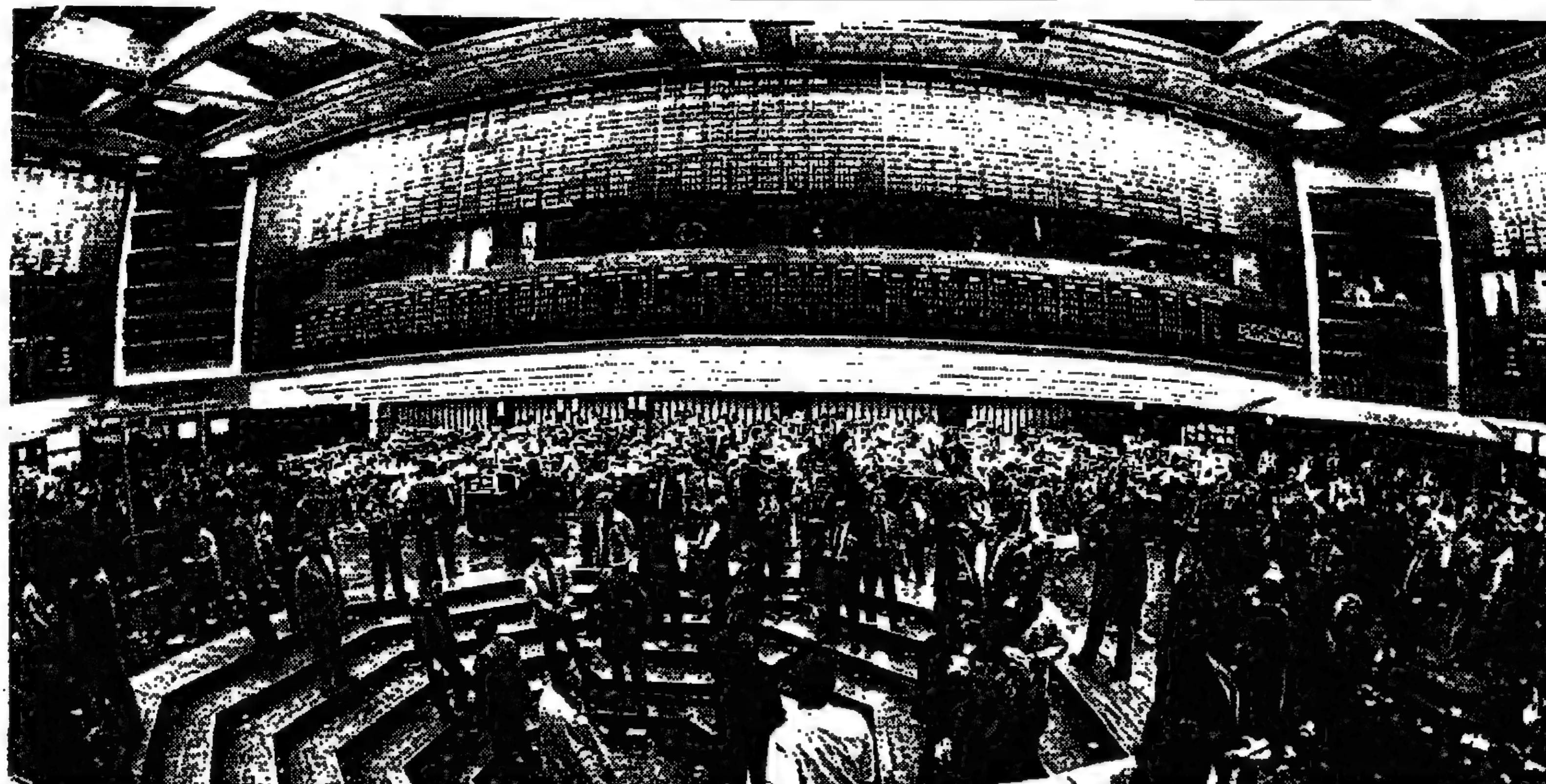
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DERIVATIVES 3



Despite loss of market share, volume at the Chicago Board of Trade (above) continues to grow. Meanwhile, at Liffe, Nick Durlacher (top right) mentions a possible mutual offset arrangement with the CBOT; and at the DTB, Jörg Franke says talks with the Chicago exchange are continuing, though there are legal obstacles. Pictures: Glyn Genin/Andrew Maize/Alan Harper

New exchanges around the world have reduced the Chicago giants' market share

A global game for allies and rivals

THE FUTURES industry is becoming increasingly competitive, as new exchanges spring up around the world and competing exchanges launch rival products.

Paradoxically, this has spurred greater interest in creating links between exchanges. Technological advances have enabled traders around the world to come together on screen-based systems, while the breakdown of barriers between domestic markets has furthered the internationalisation of futures, as well as cash markets.

The Chicago Board of Trade (CBOT) and the Chicago Mercantile Exchange (CME), after 10 years of dynamic growth, have seen their world market share fall in the last year or so, due to growing competition from European exchanges, though year-on-year volume continues to grow and membership sales in the second half of 1992 hit record levels.

As a share of global futures

trading volume on the CME and CBOT dropped to 40 per cent this year, compared with 50 per cent in 1985. In the first half of 1992, the CME and the CBOT saw volume grow at 28 per cent and 11 per cent respectively.

But volume on the London International Financial Futures Exchange (Liffe) surged 84 per cent rate, and on Germany's Deutsche Terminbörse (DTB) jumped 143 per cent.

Chicago has a natural disadvantage in its time-zone. While European centres sit in the middle of the world's financial markets, overlapping Asia's afternoon and North America's morning, Chicago gets the tail end of London's afternoon, and misses Japan entirely.

In 1983, the CME franchised an exchange in Singapore to capture business in a portion of the world that slept while Chicago traded. It aimed to capture the interest of Hong Kong and Tokyo traders with the Singapore International

Monetary Exchange, in advance of Japan's entrance into the financial futures arena.

But the Sime project was quickly overtaken by new exchanges in Japan and other parts of the Pacific, and there have been no other franchises. By 1987 Chicago exchanges were turning from aggressive

Technology has broken down domestic barriers and spanned time-zones... Tracy Corrigan in London and Laurie Morse in Chicago review developments in the fast-growing market

expansion to defensive market positioning as foreign competition increased.

That year the CME proposed a sort of electronic futures supermarket with the potential to offer products from every exchange in the world 24 hours a day. In June, Globex, the international after-hours screen trading system, was finally launched after five years in development by the CME, CBOT and Reuter, at an

estimated cost of \$300m (243m).

So far only the Marché à Terme International de France (Matif) has joined the system. Its French bond futures will start trading on the system in the first quarter of next year. But at least a half dozen other exchanges, including the Sydney Futures Exchange and Liffe, are in advanced discussions.

Liffe appears to be getting closer to agreement on two stumbling blocks - the length of its initial commitment to the system, and the terms for listing contracts on Globex.

Exchanges have also been engaged in bilateral attempts at mutual offset trading. The CBOT has been courting Liffe, offering to swap part-time rights to its 10-year US Treasury note contract for night-

sessions on signing up to Globex.

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time trading rights to Liffe's successful Bund and Italian Bond futures. Old rivals and a leadership change at the Liffe have so far prevented consummation of the deal. This would be only the second link of its kind, after the agreement between the CME and Sumex, on their Eurodollar contracts.

In a recent letter to members, Mr Nick Durlacher, Liffe's chairman, said the exchange was discussing with the CBOT "the possible establishment of a mutual offset arrangement for certain products. This approach is consistent with your board's long-held view that the trading of identical products in different time zones is best achieved by exchange linkages," he added.

The DTB, Liffe's rival for dominance of Bund futures trading, is also in negotiation with Globex, and is further considering links, out of concern that Globex, with the CBOT, or with other exchanges.

"We are still in talks with

the CBOT and Globex, but there are some legal obstacles," said Mr Jörg Franke, chief executive of the DTB. Until new laws are introduced next year, the DTB's plans will be hampered by its inability to comply with US rules on disclosure and market supervision.

The DTB is also planning to expand internationally by establishing trading terminals throughout Europe. The exchange hopes to have terminals in London during the first half of next year.

Meanwhile, some smaller European exchanges have already joined together in an effort to broaden their distribution. The European Options Exchange in the Netherlands, OM Group, with exchanges in Stockholm and London, and Switzerland's Sofex signed a co-operation agreement in May. The alliance, known as First European Exchange (Fex) has since been further expanded by the admission of

Olob, the Austrian exchange, to bolster its fledgling Euroton 100 contract. It is asking its traders to open the pit at 0830 EDT to catch part of the European morning stock markets.

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DERIVATIVES 4

THE WORLD's futures and options exchanges are, to some degree, the victims of their own success. Their pioneering work in developing futures contracts on foreign currencies, debt, and equities converted a whole population of staid bankers and corporate money managers into hi-technology financial strategists.

They created a financial industry called risk management, and in the process awakened Wall Street giants who have learned their game and are taking it beyond the bounds of exchange trading floors.

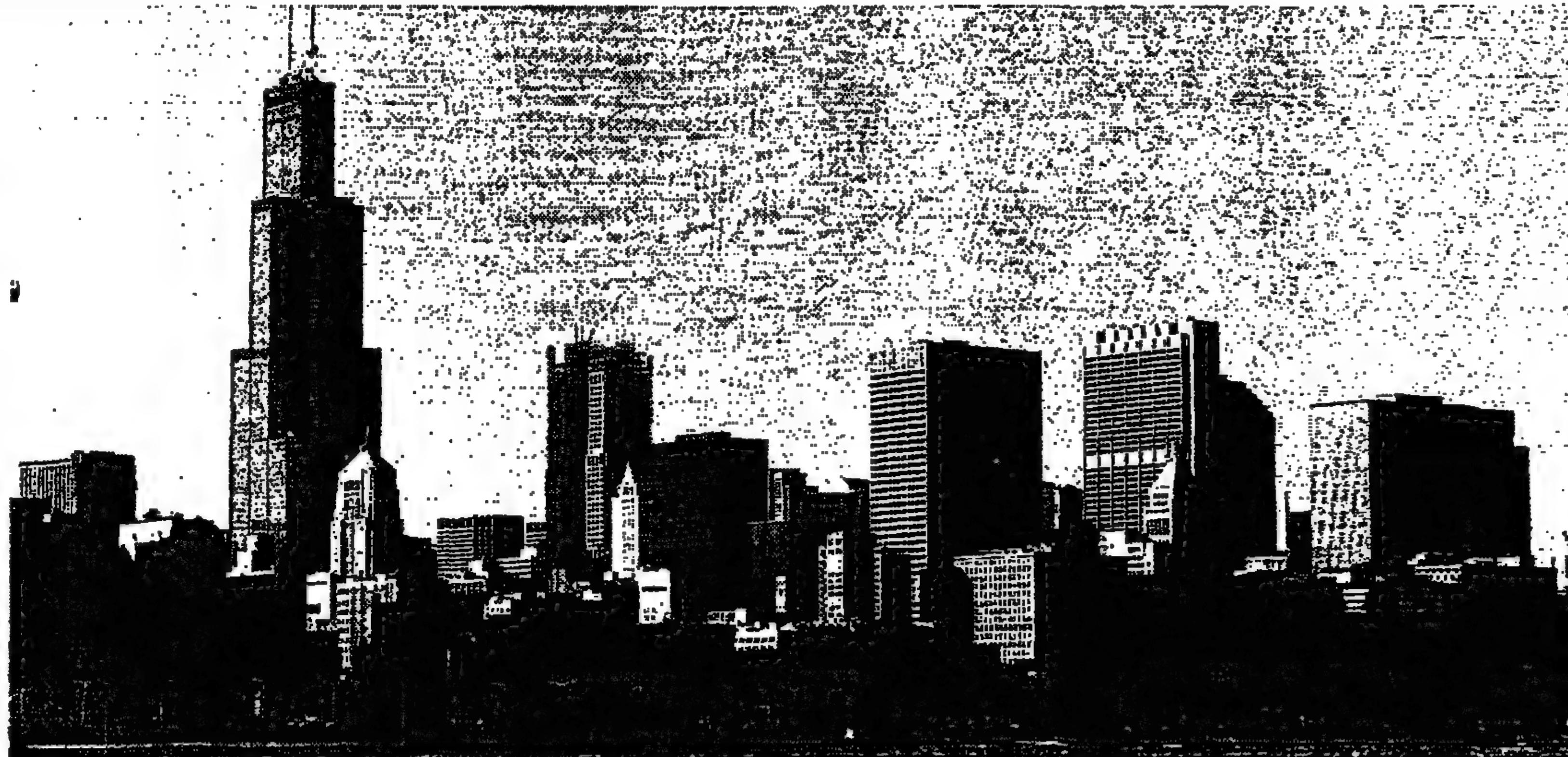
Before the advent of derivatives, the financial world was simple. A fraternity of investment bankers catered to the vast financial needs of the world's governments, municipalities and corporations. They made their bets and took their lumps or rewards in private. Off to one side were the stock and commodity exchanges, where small investors, protected by financial guarantees and government-supervised rules, met the world's monetary giants.

Those lines blurred in 1973, when Chicago's commodity exchanges adapted their futures contracts to the world of finance. Backed by financial physicists from the University of Chicago, the Chicago Mercantile Exchange (CME), then best known for its pork-belly pit, invented currency futures.

That same year, the Chicago Board of Trade (CBOT) took a look at the stock market, listened the pricing theories of a couple of bright academics named Fisher Black and Myron Scholes, and created stock options.

The creation transformed finance. Exchange volumes rocketed as futures and options appeared for every imaginable debt and equity instrument, and for new commodities like oil. The traders and the trades became increasingly sophisticated, as did the technology that aided them. Exchanges grew rich and dependent on spectacular annual growth rates.

The exchange bonanza slowed in the US after 1987, about the same time a few of Wall Street's biggest investment banks started to apply exchange-style risk-manage-



Chicago... where life suddenly became complicated in 1973, as the city's commodity exchanges adapted their futures contracts to the world of finance.

Picture: Ashley Ashwood

ment strategies to private transactions with their customers.

The change in tide was predictable, given the constraints of the exchange instruments. Exchange-traded futures and options have standardised contract sizes, delivery dates, and specifications for the underlying securities. Corporate clients wanted tailor-made hedges for their portfolios.

The resulting over-the-counter (OTC) derivatives mar-

Before the advent of derivatives, the financial world was simple. But the lines blurred in 1973

ket exploded with even more force than financial futures, and now dwarfs exchange volume. Wall Street bankers say both markets benefited from the global expansion of financial markets in the 1980s, and that on-exchange and off-exchange products are compatible and not competitive.

That sanguine view was not shared by the futures industry. Executives at the CBOT and

Laurie Morse on the exchanges' response to the OTC challenge

New law lifts uncertainty

the CME, stung by the challenge to their franchise, led a charge to have swaps, the over-the-counter instruments most often used to hedge currency and interest rate risk, classified as futures. US commodity law requires all futures to be exchange-traded.

The exchanges were furious that their own regulatory constraints limited their flexibility to compete with the new OTC instruments.

The battle was a delicate one. The exchanges were attacking top-tier investment banks, including Goldman Sachs and Solomon Brothers, that were their biggest customers and often exchange members. If they won, the exchanges would retain their monopoly, but would have caused the collapse of a multi-trillion-dollar industry.

In the end, Wall Street persuaded the exchanges that

they shared important interests. After years of wrangling, the two groups teamed up this year to support legislation that exempted swaps from futures regulation, while accomplishing the long-delayed reauthorisation of the Commodity Futures Trading Commission (CFTC).

The law, which was passed in October, relieves the swaps markets of regulatory uncertainty, and in a twist may let futures exchanges offer swap-like products without CFTC oversight.

In the meantime, US futures and options exchanges have had time to measure the effect that OTC derivatives have had on their business. Some, like the New York Mercantile Exchange (Nymex) and the CME, have found that counterparties in energy and interest-rate swaps eventually come to the exchanges to lay off their

positions with reduced margins.

To the extent that swaps dealers educate potential customers and place a share of their trades in the futures pits, they are welcome business partners. "We view the swaps markets as the commuter train that brings customers to CME's station," says Jack Sandler, Chairman of the Chicago Mercantile Exchange.

In a bow to that business,

most exchanges have modified their products to accommodate OTC traders. The Nymex in 1990 extended the delivery months for its crude oil futures out to 36 months, from its initial 18 months. Almost all the action in those new contracts are from swap traders. Like nearly every other US futures and options exchange, Nymex has also modified its rules so that institutional traders who demonstrate that they have swap market risk can take big

The CME's foreign currency futures haven't fared as well. Volume and market share is dropping as the OTC market expands. The CME failed in an attempt to launch a future to mimic the highly successful OTC currency swaps market. While they don't yet tailor-make derivatives, exchanges can do a few things OTC markets cannot. Exchange clearing-houses guarantee all trades, and take the opposite

The CBOE and its New York rival, the American Stock Exchange, are also planning stock index options with quarterly expirations to accommodate fund managers whose performance, already linked to a stock index, is judged on a quarterly or year-end basis.

The CBOE's index options typically expire at mid-month. If the CBOE is preparing a run on the OTC equity market, the tiny Philadelphia Stock Exchange is not ready to surrender the currency derivatives business to off-exchange trading. Like the CME, the Philex's attempt at currency cross rate options trading failed.

However, the exchange, which has the largest exchange-traded currency options business in the US, is also planning month-end expirations, and some very short-dated products, with lifetimes of a week or two. "We found we got the most activity in our products during the last weeks of their life," said Joseph Rizello, Philex's senior vice-president for marketing.

Mr Rizello believes that the Philex can tweak its standardised products enough to make them appeal to corporate customers. He also thinks foreign exchange trading can only expand globally, and he wants the Philex to have a piece of the action. Exchange-traded currency options are now a \$6bn a day business, while their OTC counterparts are valued at \$30bn.

Of the nation's biggest exchanges, only the CBOT is uncomfortable about compromising with the OTC market. OTC derivatives bring some business into the exchange's 5- and 10-year Treasury note futures pits, but not enough to satisfy exchange officials.

They believe the new Commodity Futures Trading Practices law gives exchanges equal rights to trade swaps free of regulation, and they plan a festive demonstration of their new freedoms. CBOT Chairman William O'Connor said the exchange was prepared to trade swaps on its electronic bulletin board as soon as practicable. A rift between the CFTC and the CBOT over the interpretation of the law may delay that venture.

ENTHUSIASM FOR the derivatives market among banks and securities houses in Europe is unabated, even though most other areas of their business are contracting. European and Japanese banks are struggling to catch up with the US banks which were at the forefront of developing many innovative derivative instruments.

The size of the derivatives market has increased substantially in the past two years. While the exchange-traded futures and options business is now considered a mature market, the market in over-the-counter (OTC) derivatives - specialised products designed to suit clients' needs - is still expanding rapidly.

"A lot of European banks still have to complete their teams," said Mr Tim Sheffield, an executive consultant specialising in derivatives at Jona-

than Wren. "Last year, many of them established their operations and entered the market. This year they have been building upon that base."

The US banks, which were the pioneers of OTC derivatives business, have started to see their dominance threatened in Europe, particularly by European banks anxious to take advantage of their strong credit ratings.

The main strategy of European banks has been to hire experienced people from the leading US banks. In order to attract key people, European banks have had to offer substantial packages.

But the tendency has been to offer increased bonuses and other perks, rather than raise basic salaries, in an attempt to control costs more effectively than in previous recruitment efforts.

For example, a top equity

Tracy Corrigan on European banks' activity in a growing market

US pioneers lured to new frontier by rich packages

derivatives salesperson is expected to generate revenues of \$5m-\$10m a year

right team at the lower levels.

The classic example is Credit Suisse Financial Products, now a market leader, which was set up 2½ years ago under the leadership of Mr Allen Wheat, who had headed Bankers Trust's strong derivatives-led London operation. CSFP was then able to recruit top derivatives specialists, including a team from Bankers Trust, even though Crédit Suisse First Boston, its sister company, did not previously have a strong presence in the derivatives market.

From a start-up operation consisting of 30 people, the front- and back-office staff of CSFP now totals close to 500. "It won't see the same helter-skelter growth over the next couple of years," said Mr Wheat. He explained that the liability-management side of the business was mature, but that there would be some expansion on the investment management side.

Although no separate results are published, CSFP is known to be a significant contributor to the bottom-line of Crédit Suisse, its parent. "The return on capital is way in excess of the average for the firm," said Mr Wheat.

UBS Phillips & Drew, which has made a more recent push into derivatives, has followed an aggressive hiring policy in an effort to build its presence in the market. For example, the firm recently recruited Mr

Ramy Goldstein, from Goldman Sachs, to head up its equity derivatives business in London.

"Recruitment became easier for them after that, and they were able to hire some top-quality sales people," said Mr Sheffield, of Jonathan Wren.

But the rapid expansion of the OTC market has made it hard to find experienced derivatives personnel. Most banks first look internally, perhaps moving staff from, say, fixed-income to equity derivatives,

or from futures broking to OTC derivatives trading.

There has been a strong build-up this year in equity derivatives, which many banks believe will see the fastest expansion, as more fund managers become users of derivatives. But there has also been a recent surge of growth in the area of structured foreign exchange derivatives, following the upheaval in the currency markets this autumn.

Although exchange-traded futures and options are a much more mature business, the continued increase in the number of users of futures contracts in Europe has encouraged Euro-

pean banks to build teams in that area as well. While approaches to the structuring of derivatives business still vary - some institutions differentiate between equity and debt products, or between exchange-traded and OTC derivatives - many banks have been restructuring their derivatives operations this year. For example, National Westminster has been consolidating its exchange-traded business under NatWest Futures, and has set up a derivatives unit called NatWest Financial Products.

But salaries are generally lower in the exchange-traded than in the OTC market, partly because exchange-traded markets tend to be more competitive and therefore less profitable.

"A good broker can be a loss maker if paid incorrectly," said Mr Sheffield.

For example, a successful broker earning \$20,000-\$30,000 could become a loss-maker if he was hired away for \$20,000.

Meanwhile, US banks, which have been suffering some loss of business as a result of their declining creditworthiness, are considering ways of creating credit-enhanced units through which to channel derivatives

business. A number are likely to set up separately-capitalised derivatives units in the coming year, based loosely on the model of Merrill Lynch Derivatives Products, which was established a year ago.

According to Mr Christian Schade, vice-president in charge of European swaps marketing at MLDP: "Our derivatives business has expanded across the board, because of the vehicle. We can deal with counterparties who don't normally consider us."

After its first year of trading, MLDP has a portfolio of \$60 transactions with a notional

value of \$220m, made up of 106 active counterparties. Revenues for the nine months ending in September totalled \$13m.

Salomon Brothers is expected to set up a credit-enhanced vehicle in the next few months, while other banks currently

believe to be planning separately-capitalised units are

Continental, Citibank, Chase, Lehman Brothers and Kidder Peabody.

Goldman Sachs set up a separately-capitalised derivatives unit earlier this year, but with somewhat different objectives.

We had certain positions

which it made sense to put into a special purpose vehicle; how

we are starting to look at other

ways to use it," said Mr Kipp Nelson, an executive director at Goldman. "It is not, broadly

speaking, the vehicle we use for derivatives transactions."

While most banks with weak credit ratings, which are involved in the market, are now considering setting up credit-enhanced vehicles, the concept is still met with scepticism in some quarters.

"To go the full route, you have to put up a lot of capital, so unless you can generate a lot of activity, the return on capital may not be satisfactory," said one banker.

The derivatives market

boasts many success stories.

But some banks and securities houses have paid a price for their rush to participate. Inadequate systems, weak controls, or simply insufficient understanding of complex risks have created a number of victims.

The enthusiasm of some Japanese entrants to the market last year has noticeably abated, while the recent stock

waves in the foreign currency markets also claimed some victims.

But with attractive margins

still to be earned, many senior

managers feeling that they

cannot afford to stay out of the market.

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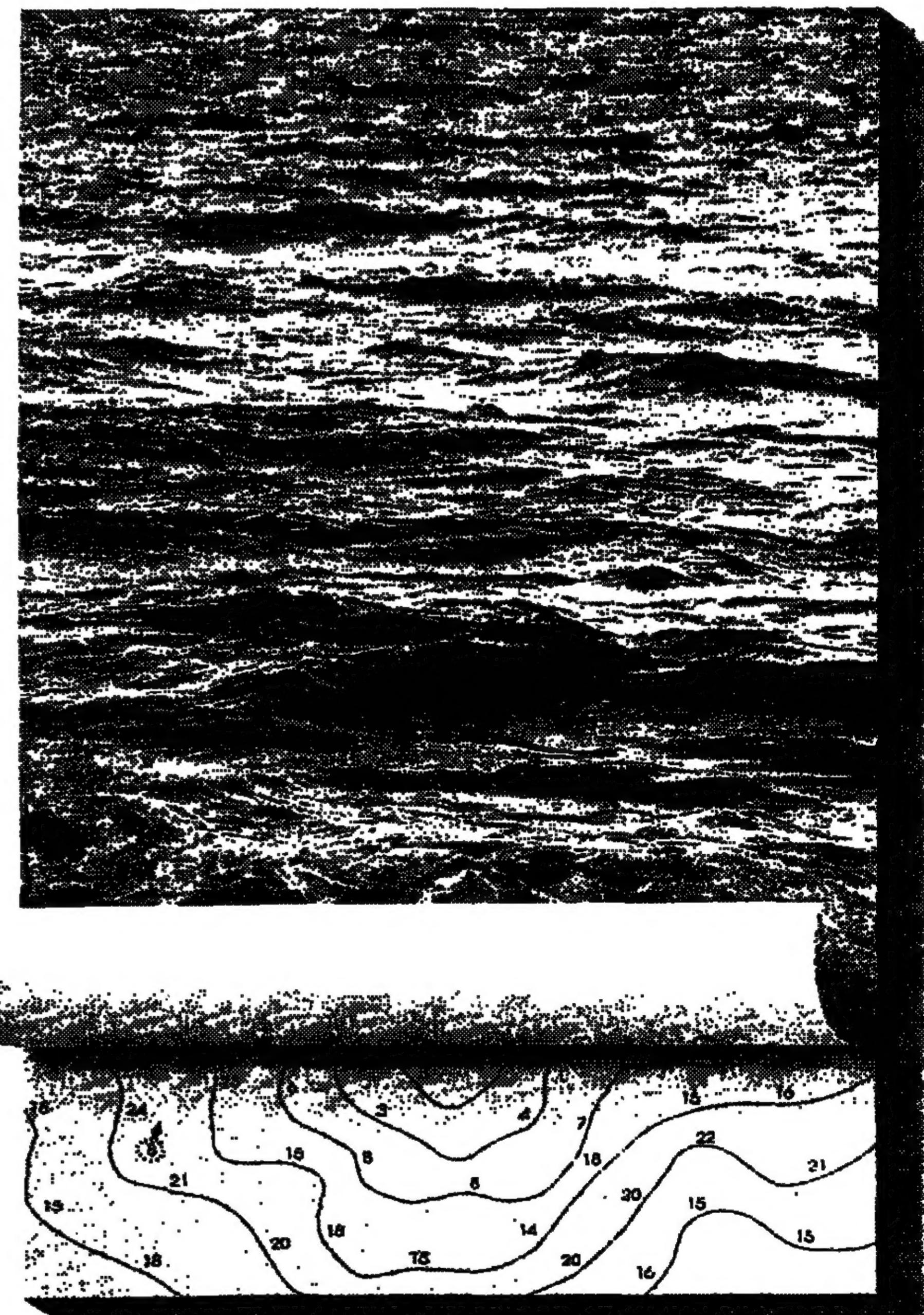
DERIVATIVES ENGINEERING & TECHNOLOGY

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DERIVATIVES 6

Risk management

Salutary September

THERE IS nothing like a good old-fashioned crisis in financial markets to test just how good your damage-limitation policies really are. That's exactly what the European currency markets got in September - and the damage-limitation in many cases was inadequate.

"It focused the mind," says Mr Gary Southern, head of capital markets at National Westminster. "It reinforced the old story - how good are your systems, and how do you deal with a once-every-ten-years event?"

Risk-management systems, into which certain assumptions have been fed about the way financial markets behave, do not respond well when the markets do something altogether different. That explains the discomfort experienced by many derivatives houses in September.

First, the volatility in currency and short-term interest rate markets shot up. Most banks' risk-management models work on a 95 per cent confidence level; that is, they are programmed to expect the sort of behaviour that is usual most of the time. Anything outside that range - the once-every-ten-years event - is not planned for.

The trouble is, when that event comes, the markets can move far from their normal ranges - as happened in September, when interest rates in some European currencies soared past 100 per cent. Any confidence level is likely to prove an illusory comfort. As Ms Marion Robleson, head of product risk at Bankers Trust, in New York, said shortly afterwards: "In practice, you almost never reach this level - except when you grossly exceed it."

Second, liquidity disappeared in many markets as the crisis broke. That meant that any institution that was hedging dynamically - that is, adjusting its cover minute-by-minute to reflect market movements - could no longer find anyone to deal with. The only alternative: sit tight and wait for normality to return, by which time the institution could be sitting either on a big profit or a big loss.

The lessons of September

should have filtered through to most senior bankers by now. They have certainly not been wasted on banking regulators. Speaking at a conference at the end of November, Mr Alexandre Lamfalussy, general manager of the Bank for International Settlements, criticised derivatives specialists for not making clear the real risks they were running on behalf of their banks:

"They fail to make explicit to their senior management [and on occasion even themselves] that the pricing and hedging models are based on historical volatility experiences which are not necessarily safe guides for the future."

He added: "I have the impression that some of the volatilities experienced a couple of months ago were of a scale which were not incorporated in the models, and may have therefore led to an unexpected erosion of liquidity in some of the markets."

While recent events in the markets have given the risk managers something to think about, trying to assess the risks in new financial instruments remains among their biggest concerns. Breaking a new financial product down into its component parts and hedging each bit separately (interest rate risk here, currency exposure there, and volatility somewhere else) does not always work.

"The problem with new products is that they sometimes involve risks that are not traded in the market," says Mr Brian Crowe, in charge of risk management for Chase Manhattan's fixed income and treasury operations in London.

An example is the "diff swap", which allows an institution to swap the cashflows on an asset or liability in one currency for those in another currency. Such agreements became common with the sharp divergence of US and European interest rates, which has only recently begun to be reversed. Diff swaps involve

what is known as "correlation risk": an assumption that there will be there will be a correlation between an interest rate movement and that of the currency. Such tidy relationships do not always work.

Correlation risk cannot be traded or hedged directly, leaving banks potentially exposed. Judging by the rumours in financial circles about the losses on diff swaps, some banks have already learnt these risks to their cost.

Understanding the risks inherent in new financial instruments may be exercising the minds of many bankers at the moment, but this is by no means the direction from which the biggest losses could come. "One ignores operational risk, legal risk and tax risk at one's peril," says Mr Barry Hamilton, head of risk management in the treasury division of Barclays Bank. Certainly, it is from these areas that some of the biggest publicised losses in derivatives markets have come.

Banks which entered swap agreements with British local authorities, for instance, discovered to their cost that the authorities had no legal power to enter such agreements - but only after several years of doing business and a judgment from the House of Lords.

And Westpac, the Australian banking group, demonstrated the pitfalls that can lie in international hedging operations a month ago when it was forced to pay an unexpected tax liability and penalties of nearly \$80m in the US. The bill, which soared unexpectedly, arose from what Westpac said was the conflicting tax treatment in the US and Australia of swaps and forward contracts.

The ability of settlement systems around the world to cope with large volumes of transactions - and concern about what would happen if a system collapsed - also appears high on the worry list of many risks management executives. As Mr Philip Guy, head of treasury at Hill Samuel, says: "It's the bits at the edges that are going to catch us out. You can know about the risks, but it's difficult to set up controls to protect yourself against them."

What so alarms the Fed is the possibility that banks may lack the technological tools and organisational structures to measure and control adequately the financial risks on

their diversified derivatives books. In particular, the authorities fear that some banks - especially the small and mid-sized operators who have rushed into the derivatives business in search of quick, big profits - do not really know the full extent of

their exposures.

These fears are sometimes stoked by the third-party technology providers - the software companies that specialise in providing banks and securities houses with derivatives management systems.

While most players in the market tend to cherry-pick the best software the vendors have to offer - relying on a lot of their own, in-house developed technology to complete the structure - the software companies are understandably keen on preaching the gospel of integration.

Mr Rod Beckstrom, a former Morgan Stanley trader who founded C-ATS Software, one of the main providers of software to the industry, says integration is sorely lacking in many banks' derivatives operations.

"Many firms still can't mark their entire portfolios to market on a dynamic intraday basis, because their systems lack adequate speed," Mr Beckstrom told a swaps dealers conference earlier this year. "Some organisations can't update their accounting books on a daily basis. Some miss payments and must suffer huge penalties. Some firms can administer a swap through its back office for about \$2,500, while others spend about \$35,000."

Mr Beckstrom argues that the central problem is the discrepancy that exists between what banks want to do in the way of risk management, and what their existing, non-integrated technology enables them to do.

This lack of integration is not just a consequence of using ill-fitting systems - differences between front- and back-office management can create political hurdles that are difficult to overcome. As one derivatives banker puts it: "In organisations, people have separate sets of objectives, and in many cases heads just clash over this sort of thing."

One way to avoid the departmental rivalries that impedes integration is to make one senior executive responsible for both the front and back offices. It also helps if the back-office staff are not kept in the dark about what the "rocket scientists" who design the products and the dealers who trade them are up to.

Chemical Bank, in New York, is one place where the distinctions between front and back office have been blurred by integration. Mr Jeffrey Larsen, head of the bank's global derivatives operations, says his back-office staff are extremely sophisticated, and understand what is happening at the sharp end of the business. This sharing of knowledge has created a "middle office" occupied by systems and operational staff who bridge the gap between the front and back offices.

Chemical is one of the few in the derivatives business to rely almost entirely on its technology. Apart from a few remnants of outside software from its early days in the business, everything is designed and built internally. This is because the bank has discovered that mixing internally and externally developed systems is a complicated and not

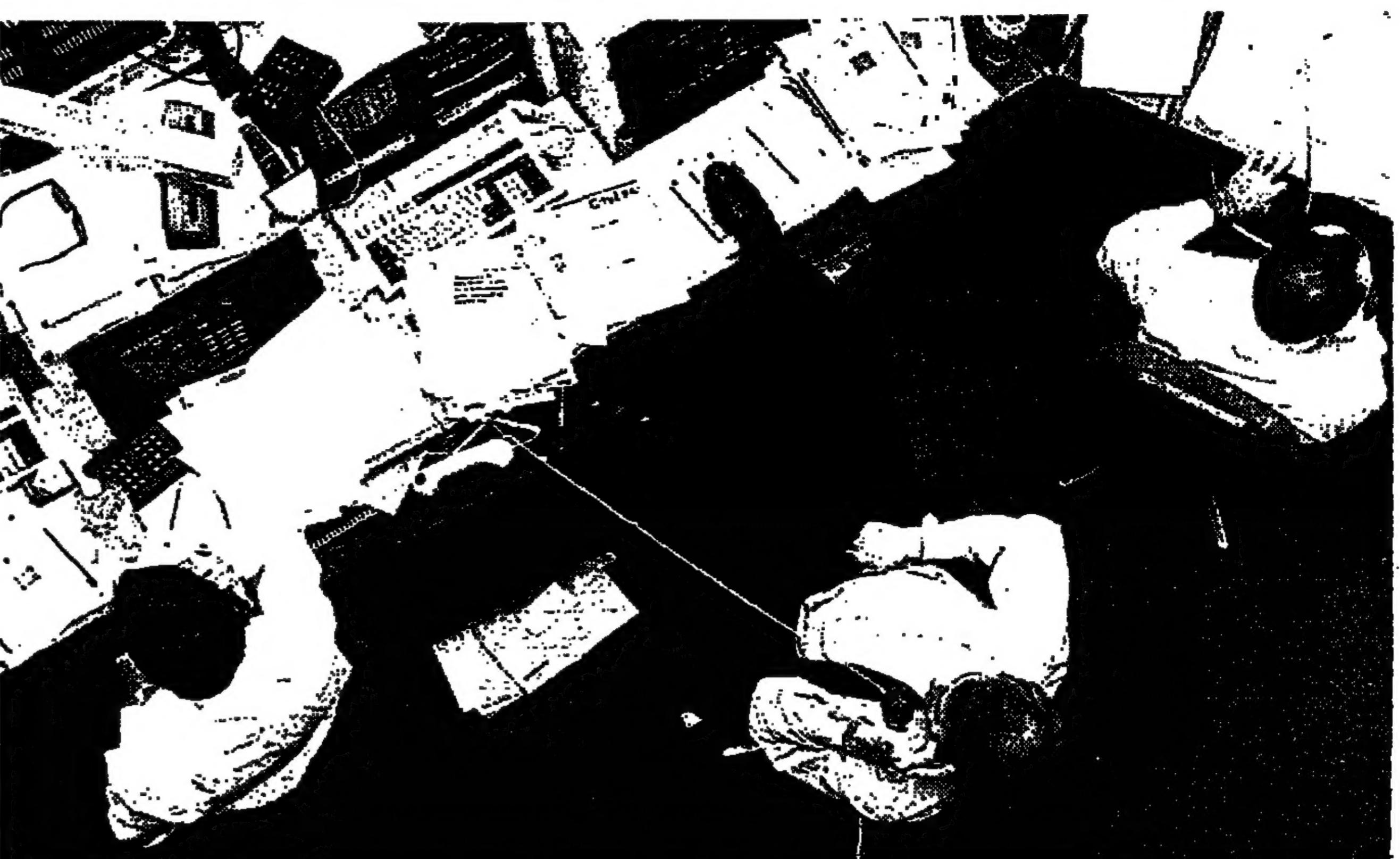
always effective process. Integration is also much easier if everything is done in-house.

Mr Larsen admits that the new "open" systems - which allow banks to take different groups of business computers and integrate them so they work as a whole - are more conducive to mixing. For the sake of cost and consistency, however, Chemical is sticking with its in-house technology, although it is updating its hardware from IBM-compatible PCs (the technology which most players in the business still rely on) to Unix workstations, "so that we can hook everything together."

The ability to run greater numbers of different applications simultaneously is why more and more firms are moving up to workstations. Although the latest high-end PCs compare favourably with Unix workstations in certain respects, the Microsoft operating systems remains relatively basic when measured against the Unix, which also has superior networking capabilities - an important point for banks and securities houses with big trading floors.

Most players in the derivatives business use a combination

Continued on next page



Back office or front office, they need a system that provides a seamless operational web

Picture: Lydia van der Meer

Technology: lack of integration hampers many firms

Regulators want answers

their diversified derivatives books. In particular, the authorities fear that some banks - especially the small and mid-sized operators who have rushed into the derivatives business in search of quick, big profits - do not really know the full extent of

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THE MANAGED futures business, which recently started to take off in the US, is also beginning to take root in Europe.

It is based on the controversial idea that derivatives constitute a separate asset class, distinct from equities, bonds and commodities, and so represent a crucial part of a balanced portfolio.

Worldwide - but principally in the US - there is an estimated \$2bn under management in managed futures programmes: money which represents both institutional investments, such as pension funds and insurance funds, and also savings from retail investors, both on and offshore.

The industry in Europe is estimated to be responsible for a mere \$20m of this money, but that figure may be set to grow. Mr Mick St Aldwyn, senior manager of institutional business development for ED & FMan, the oldest and biggest managed futures firm in Europe, says 1993 will be the year when the European managed futures industry sees its biggest growth so far.

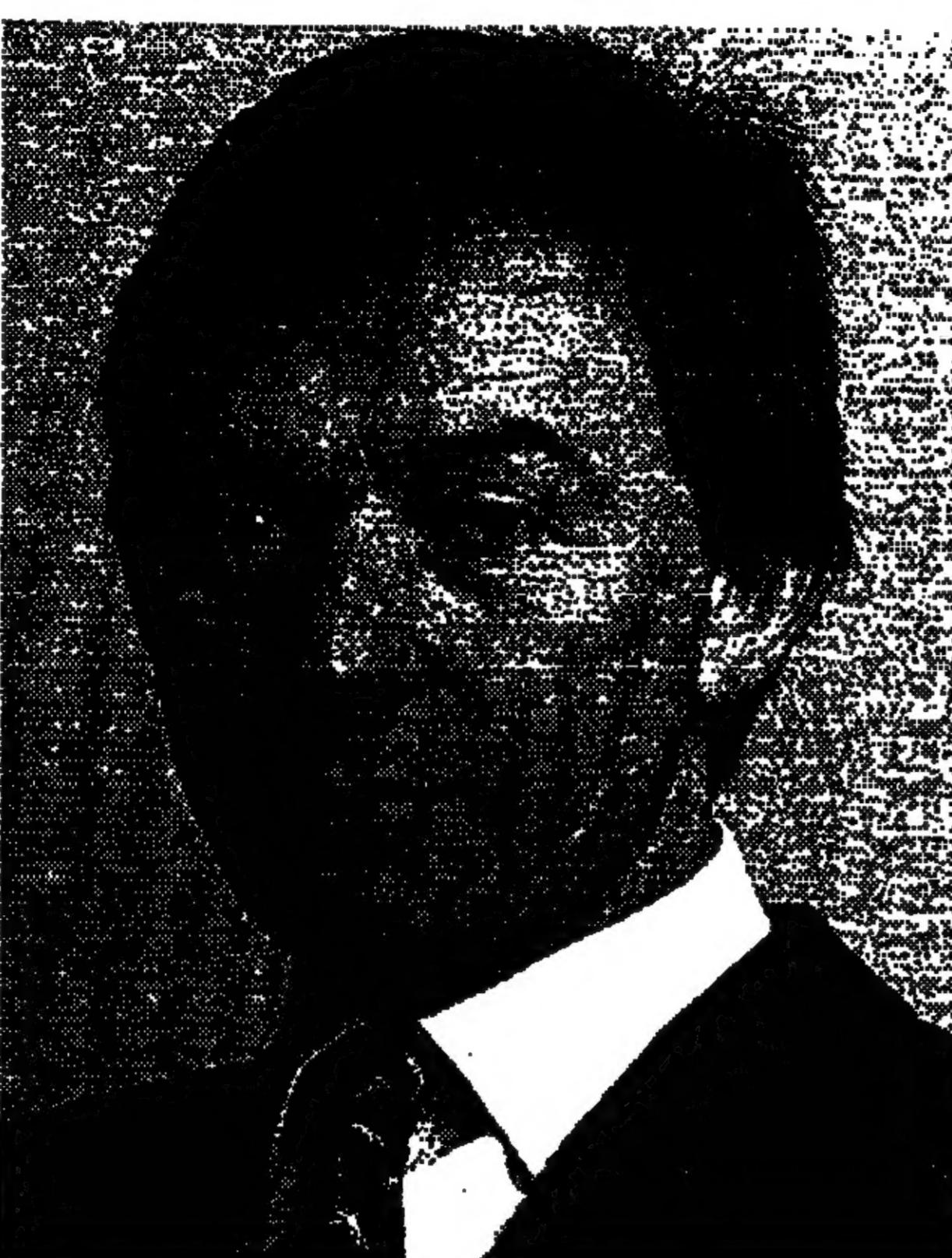
Globally, managed futures are enjoying something of a boom, mostly on the back of claims that they offer diversification from the more traditional investment fields of equities, bonds or cash, all of which have been vulnerable to the vicissitudes of their markets in the past few years.

Suddenly, the superstitions dred with which many traditional investment managers viewed investments in futures and options has started to lift. Managed futures investments have shown themselves to be top performers during periods that have been difficult for other types of investment. However, there have also been periods when they have substantially underperformed other sectors of the market.

Europe has shown itself to have something special to offer. The number of

Managed futures: the superstitious fear of futures and options is receding, says Beverly Chandler

Europe has something special to offer



Mark Fox-Andrews: 'The message is getting across'

evidence of this could be taken from the consistently strong performance achievements of Hasenbichler, a firm of Austrian commodity-trading advisers now based in Malta, which has appeared top of the Managed Account Report performance tables for much of the past year.

The argument is that, by including European futures investment in a US portfolio, you can add further diversification to an existing portfolio, and have a better chance of achieving the above-average performance expected of the industry.

scheme was put into managed futures - and not just managed futures run out of the US.

A UK-based futures manager, Sabre Fund Management, got some of that money to manage. The blue-chip fund manager Henderson Administration bought 25 per cent of Sabre last March as its first step into the managed futures industry.

Mark Fox-Andrews, of Sabre, says: "There is a lot happening at the moment, because the message is getting across to the actuaries, trustees and clients that derivatives and managed-futures programmes are available, cheap and efficient. I hope that firms like us are going to be competing more with other forms of investment activity."

At the retail level, the regulatory restrictions on managed futures funds in Europe are still draconian. Only four European countries have regulations for such funds in place: the UK, France, Luxembourg and Ireland. Only France and the UK have domestic, retail managed futures funds. France has 18 funds, launched by the big French banks, which have headed into the industry with enormous enthusiasm; while the UK has two types of fund, the futures and options fund (FoO) and the geared futures and options fund (Gfo).

One of the first in the market in the UK, and still one of the principal players, is John Govett, which has 12 FoOs and two cash funds that run alongside.

Best performing managed funds open to non-US investors: nine months to end-September

Fund	Selling agent	% return year to date	% return 12 months
Hasenbichler Commodities AF	Hasenbichler Trading Services	46.15	127.92
Wessex Private Investment Trust	Wessex Fund Management	28.77	38.79
Australian Futures Fund	ANZ McCaughey	18.40	25.70
Wessex High Income Trust	Wessex Fund Management	13.93	21.33
Wessex Capital Guaranteed Fund	Wessex Fund Management	13.63	18.10
Enigma Currency Fund	Folkes Asset Management	13.57	19.31
McD Financial Arbitrage Fund	McD Financial Services	12.57	12.36
Kenmar Guaranteed Fund	Kenmar Advisory Corporation	10.72	21.45
Olympia Star Series	Olympia Capital	10.15	19.37
Arbifin Investment	European Investment Managers	10.06	9.25
Moneylogic Protected Cap Fund	Moneylogic	8.63	31.85
Gems Progressive Fund "D"	Fundservice International	6.87	9.62
Currency Investment Partners	ML Futures Investment Partners	6.65	8.70
Gaia Hedge II	Galacorp	6.54	8.86
Finley Portfolio Fund	Finley Asset Management	5.87	7.71
MG-Aug 95 (Master Mini)	ED&F Man International	3.85	25.34
Dual Futures Fund, Series C	ED&F Man International	3.29	23.53
World Currencies	Carr Asset Mgt/Terminvest	2.97	13.91
MG-Dec 94 (Master Mini)	ML Futures Investment Partners	2.95	29.43
	ED&F Managers International	2.85	23.17

Source: Managed Account Reports, New York (Futures and Options World)

The firm has raised £133m for its FoOs, mostly through the broker bond route. Adam Parkin, director of John Govett and responsible for derivative investment, is aware that they have led where others now plan to follow. "There is no doubt that John Govett opened the door and raised the consciousness of retail funds in the UK," he says.

The next to step through that door is Fidelity, which has initially launched four FoOs, the Stabiliser Growth Range of Controlled Risk funds. In their

turn, these funds are now part of Fidelity's Asset Manager money management service, designed to provide a better long-term return than a building society on the investor's savings.

To find futures and options funds for sale in the UK to the retail public is staggering. To find them on sale as a better option than a building society deposit is quite extraordinary.

"We have a real commitment to this market," says Trevor Robinson, head of derivatives, who reports that Fidelity plans further futures and options products, possibly even a Gfo,

which has as yet not been seen in the UK.

Less successful, but equally enthusiastic, was the launch of the US Masters Guaranteed Futures Fund this year, by Johnson Fry Securities, better known for its distribution of tax-shelter products in the UK. The US Masters fund raised \$4m, and Johnson Fry is coming back to the market with another managed futures product in the spring.

Citibank Private Banking Group has raised the most money for a managed futures fund in Europe, with its

TradeWinds private offering in 1992, which raised \$135m. TradeWinds had a state-of-the-art guarantee, based on a letter of credit, which limited the downside risk without tying up large amounts of the investment capital. Market research showed that 95 per cent of TradeWinds' investors went into the product because of this letter of credit.

Citibank now plans a new fund, aimed at the retail market in Germany and institutions in Switzerland, Holland and other European countries. It is believed that the product will be denominated in Deutsche Marks and equally revolutionary in structure.

The clearest sign that the Europeans are competing with the Americans is the recent news that a UK information and research house specialising in the managed futures industry, TASS Management, has been selected by the US industry trade associations, the Managed Futures Association and the Futures Industry Institute, to develop a definitive index for the managed futures industry.

Nicola Meaden, managing director of TASS, says: "Much of the traditional fund management community now recognises the value of incorporating managed futures into well diversified portfolios."

Beverly Chandler is the author of "European Managed Futures Funds - a guide to derivatives for the institutional investor", a Financial Times Management Report. Price: UK £248; overseas: £238/US\$430. For further information contact the Financial Times, telephone: 44+ (0)71 799-2292. Fax: 44+ (0)71 799-2293.

The quest for integration

Continued from previous page
tion of their own and vendor-supplied technology. The main software providers - Devon Systems is the market leader, and others include C-ATS Software, Quotient, and Renaissance Software - also sell a package that serves both front- and back-office needs.

Their software fulfills a number of key functions. In the front office, it is used for transaction structuring and pricing, and for portfolio risk management that enables users to hedge the different components of risk.

In the back office, software systems handle payments and settlement processing, and also execute accounting and reporting functions. At its best, the outside vendor should offer the user a package that covers all markets and all instruments, and is fully integrated, enabling front and back offices to work smoothly together.

Some of the most sophisticated players do not just use their own technology alongside that provided by vendors; they also take third-party software, and program it to support their own models - and the providers design their products so users can do just that.

Vendor-supplied software is probably most effectively employed in the pricing of traders' derivatives books. Because no central exchange exists where dealers can find prices for over-the-counter derivatives, firms have a choice. They either build their own valuation models, or they can turn to an outside vendor, whose technology has been proven in the marketplace.

Although it varies greatly, according to the size of each operation, industry observers estimate that a reasonably-sized player in the market can spend anything between \$100,000 and several million dollars a year on vendor-supplied software alone.

When the cost of the hardware, or of developing in-house systems, is added, the figures reach tens of millions of dollars. And firms never stop spending on technology. As Mr Patrick Brazel, of Devon Systems explains: "You pay all the time, because of the rate of change of functional changes in the systems."

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DERIVATIVES 8

The corporate users: the variety of applications is widening, says Tracy Corrigan

Currency upheaval wins converts

MANY COMPANIES have now been using derivative products of various sorts for more than a decade. They have advanced further down this route than investment managers, but there is still considerable scope for growth.

Most large companies – such as BP, which runs its large treasury operation as a separate bank – are already sophisticated users of derivatives. But smaller companies are also venturing into the market.

Meanwhile, the variety of applications is widening, with a number of companies now hedging their exposure to commodity prices, as well as the interest rate and foreign exchange movements. However, many companies remain rather cautious about using so-called "exotic" options, which involve complex variations to shift exposure.

In a recent survey, in the financial monthly *Institutional Investor*, more than a third of US companies questioned said they use derivatives to hedge overseas investments.

More than 82 per cent had been using derivatives for more than two years, including 12 per cent for more than 10 years. Interest rate swaps are the most popular instruments

(79 per cent use them), while 40 per cent use foreign exchange options and 64 per cent use foreign exchange forwards.

The turmoil in Europe's foreign currency markets this autumn has created more converts. Treasurers can no longer feel comfortable with large exposures to foreign currencies, even within supposedly fixed-exchange rate

"Many companies have increased their hedging activity since Black Wednesday"

Companies are "suddenly much more aware of the risks. The dealings and profits that a company has at any moment can be wiped out in hours, let alone days," according to Mr Lee Halpin, a director of Record Treasury Management.

A survey by the management consultants

Touche Ross showed that 85 per cent of companies had selective hedging cover last year. Interest has grown even more sharply in recent months. "We advise 25 of the FT-SE 100 companies, and quite a large number have increased their hedging activity since Black Wednesday," said Mr Derek Ross, a Touche Ross partner.

Currency risk management is no longer relevant only to exporters and importers, because many companies now have overseas operations.

Derivative products allow companies to fix costs and income flows in advance, which is particularly valuable for companies under pressure as a result of economic recession.

But companies are also aware of the risks inherent in the use of these complex financial instruments.

The loss of \$150m in foreign exchange dealings last year by the treasury department of Allied-Lyons, the UK food and

Which derivatives do chief financial officers use? (%)

Foreign exchange forwards	64.2
Interest rate swaps	78.9
Foreign exchange options	40.4
Oil- and energy-linked swaps	11.9
Other commodity-linked swaps	14.7
Listed interest rate futures and options	29.4
Listed foreign futures and options	11.0
Listed equity futures and options	10.1
OTC interest rate futures and options	13.8
Equity-linked swaps	4.6
OTC equity swaps	2.8
"Exotic" options, or options with limits	8.3
Others	5.5

Source: *Institutional Investor*

drinks group, clearly illustrated the potential

sort of exposure.

But paradoxically, the recent turmoil in the foreign exchange market could encourage some companies to take greater risks. Those companies which hedged foreign currency exposure by buying options before the start of the onslaught in the summer were able to buy options cheaply.

That is because the largely successful operation of the exchange rate mechanism, until that point, had reduced volatility in the foreign exchange market. Since volatility – historic and implied – is a key component in the pricing of options, companies who bought options earlier this year, and were then protected during the subsequent upsurge in volatility, got excellent value for money.

However, the extremely volatile market conditions which have persisted during the autumn have pushed option prices through the roof. In addition to the greater volatility, prices have been edged higher by some banks which had suffered losses by selling options cheaply in the past.

Now, the expense of buying options is proving prohibitive for some companies. Treasury operations which are operated as profit centres rather than cost centres are particularly hard to pay up.

Instead, many more are opting for "dynamic" hedging, which involves managing risk on a continuous basis, by using the forward and spot foreign exchange markets.

Treasurers have also been finding their interest rate exposure more difficult to manage, due to difficult market conditions. Swap market rates have

Volatile market conditions during the autumn pushed option prices through the roof

generally been unattractive, making it harder than ever for companies to borrow cheaply.

During the 1980s, companies were able to borrow at levels well below the London interbank offered rate (Libor), by swapping the fixed-rate money they raised through bond offerings into floating-rate financing. Now, only the best-rated borrowers can hope to do this.

In the US, borrowers have been unwilling to lock themselves into medium-term fixed-rate interest costs, given that short-term rates are extremely low, and rates are expected to ease further. The result has been a lack of companies or institutions willing to pay the fixed-rate leg of a swap agreement, reducing opportunities to manage interest rate exposure through the swaps market.

"Swaps and bonds have become much more closely correlated. Those who want cheap funding are now having to take risks to get it," said Mr Nick Burge, executive director at Nomura International.

However, one benefit of the Allied Lyons débâcle was that it prompted many companies to strengthen the ties between the treasury operation and the rest of the company, especially the main board. As more complex derivative products are introduced, stringent controls become imperative.

The crux of the matter is that the job of the treasurer is to "keep the company's options open, so it can launch a new product or open a new factory," believes Mr Gerald Leahy, director-general of the Association of Corporate Treasurers.

The investors: Richard Waters on new uses for familiar instruments

Higher return, no extra risk

BACK IN 1987, it was called "portfolio insurance", and was blamed in large part for the collapse of share prices in New York and, by extension, around the world.

Today, it is called "dynamic asset allocation". But it all adds up to the same thing: an attempt by investors to use financial derivatives to protect and enhance the value of their assets.

Fund managers have traditionally used derivatives for one of two purposes: to protect themselves against losses on assets they are holding; or to shift their exposure between markets quickly and cheaply.

Now, a third use of derivatives is taking hold: to generate a higher return from a portfolio without increasing the risk profile. A growing number of hedge funds are on offer to investors, employing trading strategies based on

derivatives to boost investment return. Such specialised vehicles are most common in the US, and are slowly becoming fashionable in Europe.

In most conservatism on the part of many investors makes such schemes difficult to sell. "It is almost impossible to get a German pension fund to use

Stock index futures remain the main vehicle for hedging equity market exposure

"options," says Mr Jonas Martenson, of the Brussels-based Eurotec fund, which claims to have been the first Europe-wide hedge fund a year ago. Institutions in the Netherlands, Sweden and UK are currently the most susceptible to funds that specialise in options trading strategies, he says.

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Stock index futures remain the main vehicle for hedging equity market exposure, though some institutions have used other ways of putting a floor under their investment portfolios. Royal Insurance in the UK, for instance, paid around 27m for a put option in the run up to the UK's general election earlier this year, to protect itself

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